



# ACQUISITION OF LLOYDS BANKING GROUP'S AUSTRALIAN BUSINESSES

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# A value creating transaction

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- Westpac has agreed to acquire selected assets of Lloyds Banking Group's Australian businesses (Lloyds)
- Asset base<sup>1</sup> of \$8.4bn
- Meets Westpac's strict M&A criteria
  - Portfolio fits well within Westpac, building our capability and reach in key target segments
  - Transaction is expected to be EPS positive in FY14
- Given Westpac's strong capital and funding position, the transaction will be financed from internal resources – no need for additional capital
- Consideration of \$1.45bn, including a premium over NTA of around \$260m
- Expected completion 31 December 2013

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<sup>1</sup> Assets based on Lloyds management accounts as at 31 July 2013. Amount will not be finalised until settlement, expected 31 December 2013.

# Summary of assets<sup>1</sup> to be acquired

## Capital Finance Australia Limited (CFAL)

### Equipment finance

- \$2.9bn in lease receivables
  - \$1.9bn SME<sup>2</sup>
  - \$1.0bn corporate
- 62,000 corporate/business customers
- Low risk motor vehicle and machinery assets associated with waste management, mining, construction and transport industries

## BOS International Australia Limited (BOSI)

### Motor vehicle finance

- \$3.9bn in assets
  - \$0.7bn dealer finance
  - \$3.2bn personal car finance
- 343 motor dealer franchise relationships
- 151,000 consumer customers

### Corporate loan portfolio

- \$1.6bn in corporate loans. Additional \$1.1bn in undrawn facilities
- 28 corporate customers
- High quality portfolio with stressed assets sold previously
- Potential for transfer of up to \$0.9bn of deposits

1 All amounts based on Lloyds management accounts as at 31 July 2013. Numbers will not be finalised until settlement, expected 31 December 2013. 2 SME is small and medium enterprise businesses.

# Good strategic fit within the Westpac Group

- Assets clearly aligned to Westpac target segments of SME and Corporate
- Grows customer base and enhances ability to deepen existing relationships through expanded operating lease capability
- Asset quality considered to be in line with similar Westpac assets
- Strong cultural alignment between Lloyds and Westpac
- Clear integration plans already in place

Equipment finance	Motor vehicle finance	Corporate loan portfolio
<ul style="list-style-type: none"><li>• SME assets managed within St.George</li><li>• Corporate assets to be managed in WIB</li><li>• Adds operating lease capability to WIB</li></ul>	<ul style="list-style-type: none"><li>• Complementary to St.George auto finance portfolio</li><li>• Provides geographic diversity as Lloyds has more business in regional/rural areas relative to St.George</li><li>• Significant efficiency opportunity</li></ul>	<ul style="list-style-type: none"><li>• Assets to be transferred to WIB</li><li>• Westpac has relationship with approximately 80% of corporate customers and concentrations are manageable</li></ul>

# Financial implications

<b>Consideration</b>	<ul style="list-style-type: none"><li>Acquisition price \$1.45bn, net tangible assets \$1.19bn, and premium of \$0.26bn</li><li>Total assets \$8.4bn, risk weighted assets \$9.1bn</li><li>Additional cash consideration for derivatives mark to market</li></ul>
<b>Financial metrics</b>	<ul style="list-style-type: none"><li>Price to NTA 1.22x</li><li>Is expected to be EPS accretive in FY14. If equity funding were necessary, the transaction is expected to be EPS accretive before the end of FY15</li><li>Immediately ROE neutral given utilisation of excess capital</li><li>Transaction costs approximately \$15m, integration costs estimated at around \$130m</li></ul>
<b>Capital</b>	<ul style="list-style-type: none"><li>The proforma impact on common equity tier one capital ratio approximately 38bps</li><li>Higher RWA 26bps, goodwill and other capital impacts 12bps</li></ul>
<b>Funding</b>	<ul style="list-style-type: none"><li>Funding of loan book (net of deposits/securitisation) requires refinance of Lloyds intercompany debt</li><li>Will be satisfied from internal resources given continued strong deposit growth and higher liquid assets</li><li>Acquisition includes \$0.7bn in auto finance securitisation and potentially \$0.9bn of corporate deposits</li></ul>
<b>Value generation</b>	<ul style="list-style-type: none"><li>Including synergies, the business is expected to add at least \$100m to Westpac's cash earnings in FY15</li><li>Meaningful synergies expected from removing cost duplication. Majority to be realised in first 12 months. Expected cost synergies of approximately \$70m (pre tax), equivalent to 50% of acquired expense base</li><li>Ability to deepen relationships with existing and acquired customers</li><li>Capital benefits over time by applying Westpac's Basel III methodologies to the standardised portfolio</li></ul>
<b>Other</b>	<ul style="list-style-type: none"><li>Have notified the Australian Competition and Consumer Commission (ACCC) of the transaction and are cooperating with ACCC's informal merger review process</li><li>Westpac believes this transaction does not substantially lessen competition</li></ul>

# Valuation considerations

## Valuation assumptions

- Cost \$1.45bn, transaction costs \$15m
- Integration costs \$130m
- Cost of capital and discount rate of 11%, franking credits valued at 70%
- Value to Westpac principally assessed based on hypothetical full equity funding
- Financial impact presented on an actual basis with Westpac utilising current strong capital/funding position
- Stress tests across portfolio to consider various scenarios
- Transaction expected to add over \$100m to Westpac cash earnings in FY15

## Valuation models/outcomes

Earnings per share

- Assesses impact on Westpac EPS and period of dilution
- Expected to be positive in FY14

ROE

- Assesses impact on Westpac's return metrics
- Transaction is ROE neutral after goodwill

Dividend discount

- 10 year forecast period
- Internal rate of return >15%



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All amounts are in Australian dollars unless otherwise indicated.

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