



Westpac
Australia's First Bank

2001 Results Presentation

David Morgan
Chief Executive Officer
2 November 2001

www.westpac.com.au

Strong & balanced result



- **EPS up 16% to 102.8 cents**
- **Net profit up 11% to \$1,903 million**
- **Economic profit up 13% to \$1,198 million**
- **Dividend up 15% to 62 cents per share**
- **Expense to income down 300bps to 51.5%**
- **Return on equity up 2.7% to 21.1%**
- **Impaired assets steady at 0.6% of loans & accept.**

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Strategy delivering



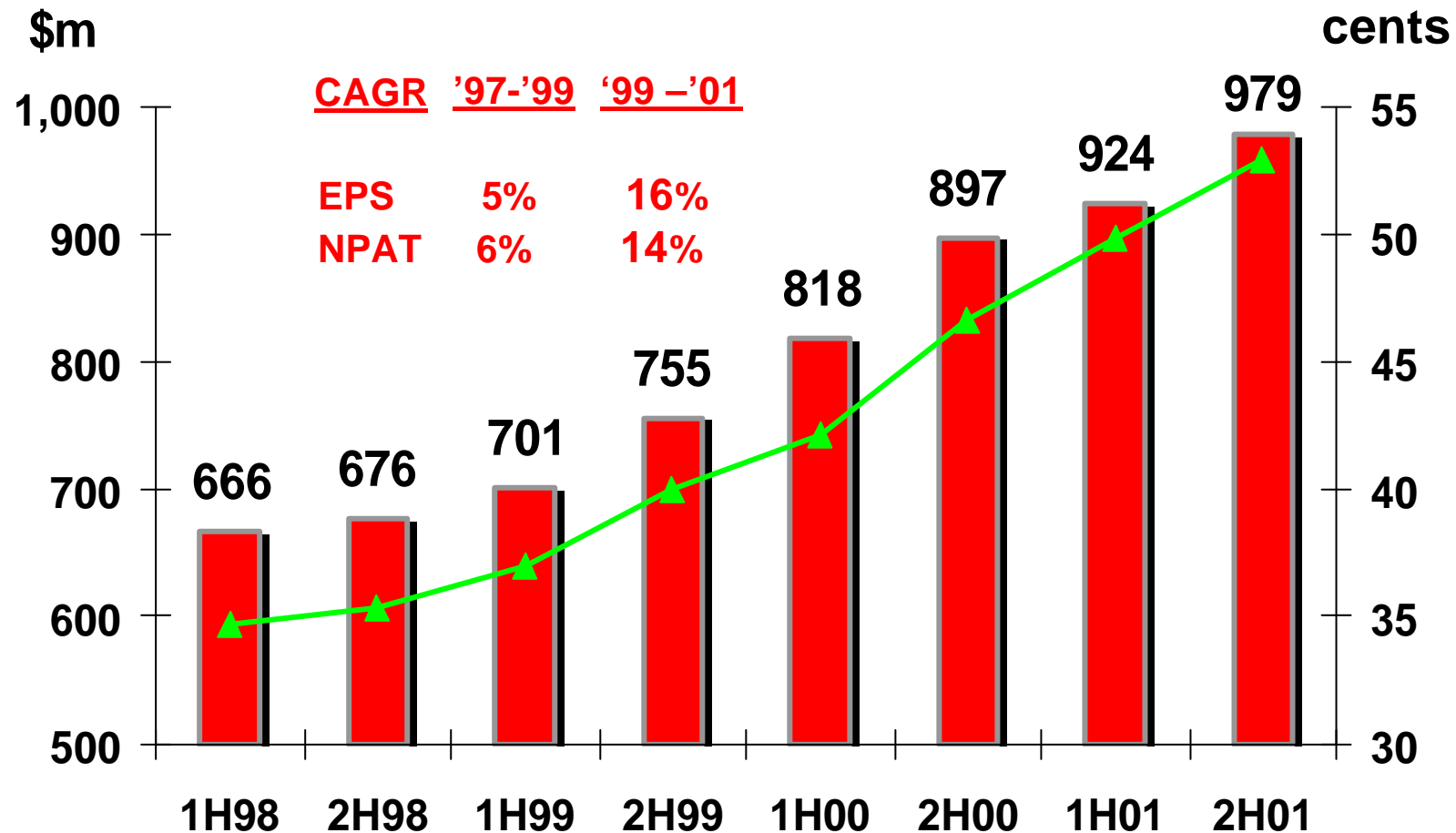
- **Customer focus**
 - Integrated financial solutions
- **Partnering to deliver low cost, global capabilities**
 - Efficiency gains
- **Balancing growth & returns**
 - Not growth for growth sake
- **Australia, New Zealand and near Pacific focus**

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Well established earnings growth momentum...



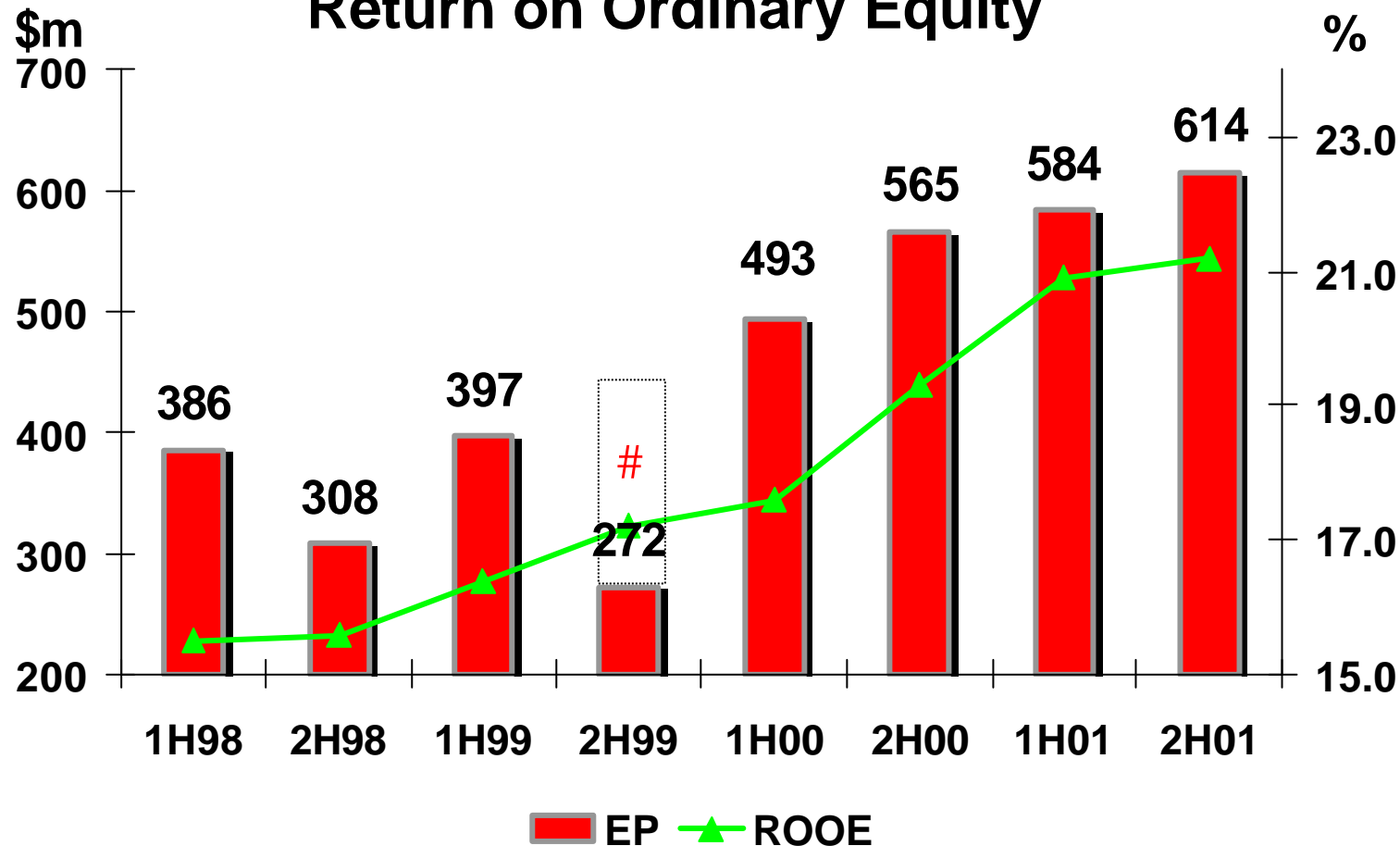
Net Profit after tax & EPS



...driving strong growth in shareholder returns



Economic Profit & Return on Ordinary Equity

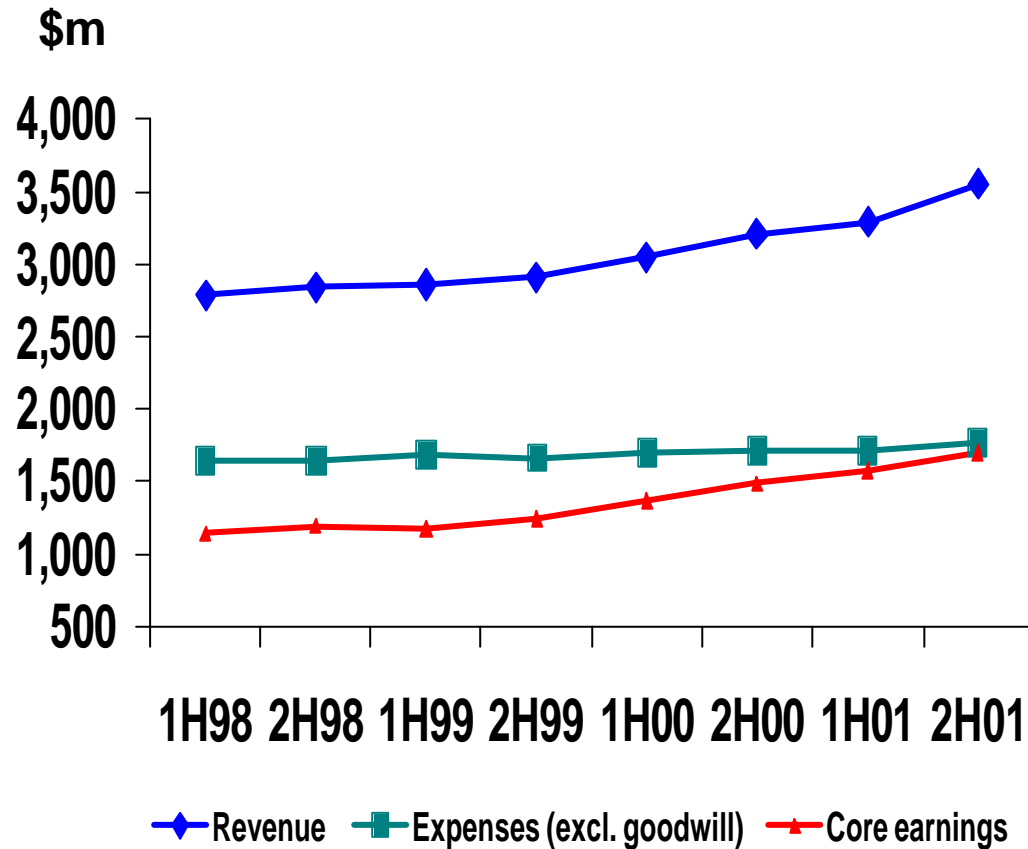


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Revenue growth the key driver



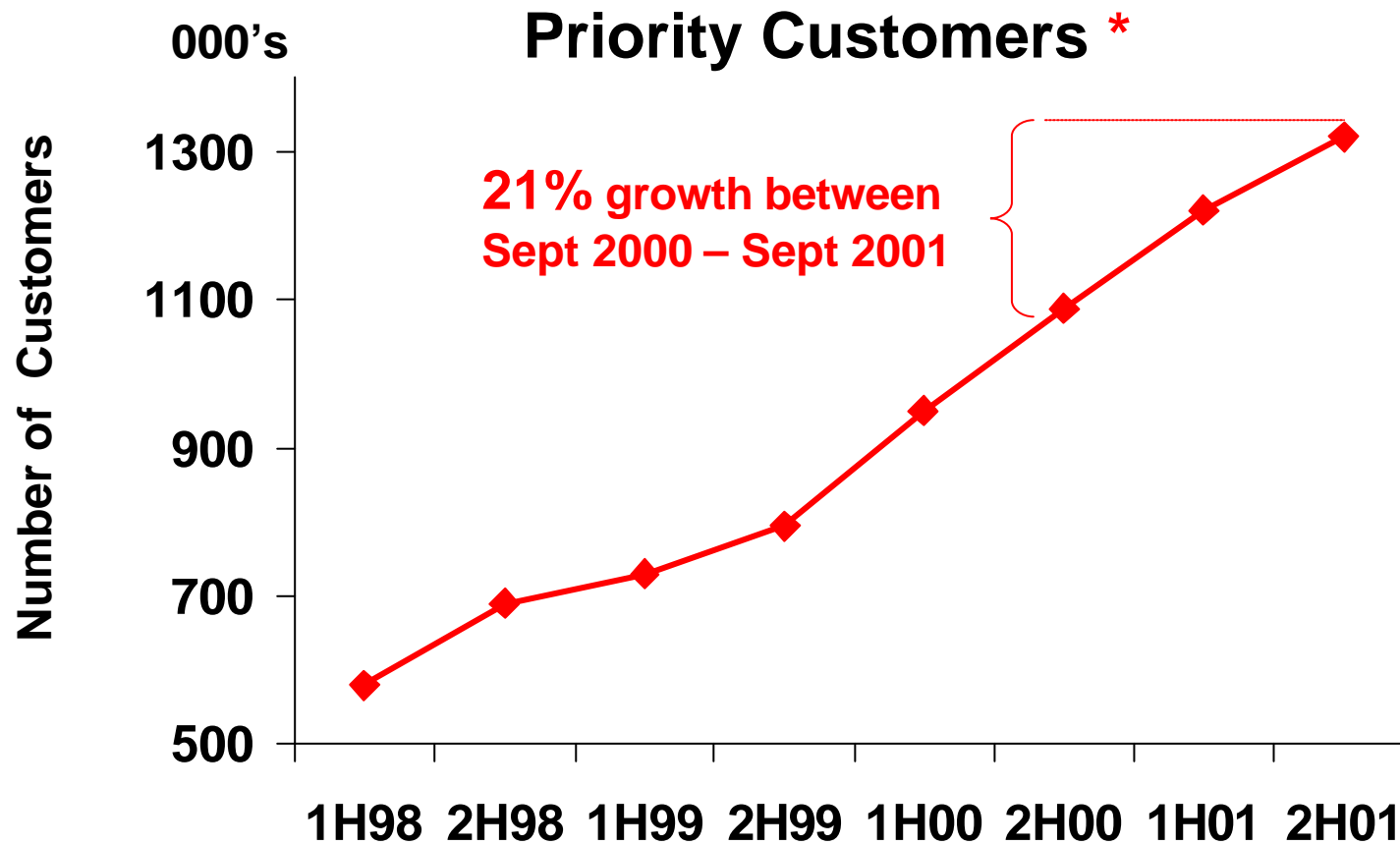
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<u>Compound Annual Growth Rate</u> <u>1H99 - 2H01</u>	
Revenue	9%
Expenses	2%
Core earnings	15%

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Successfully deepening customer relationships



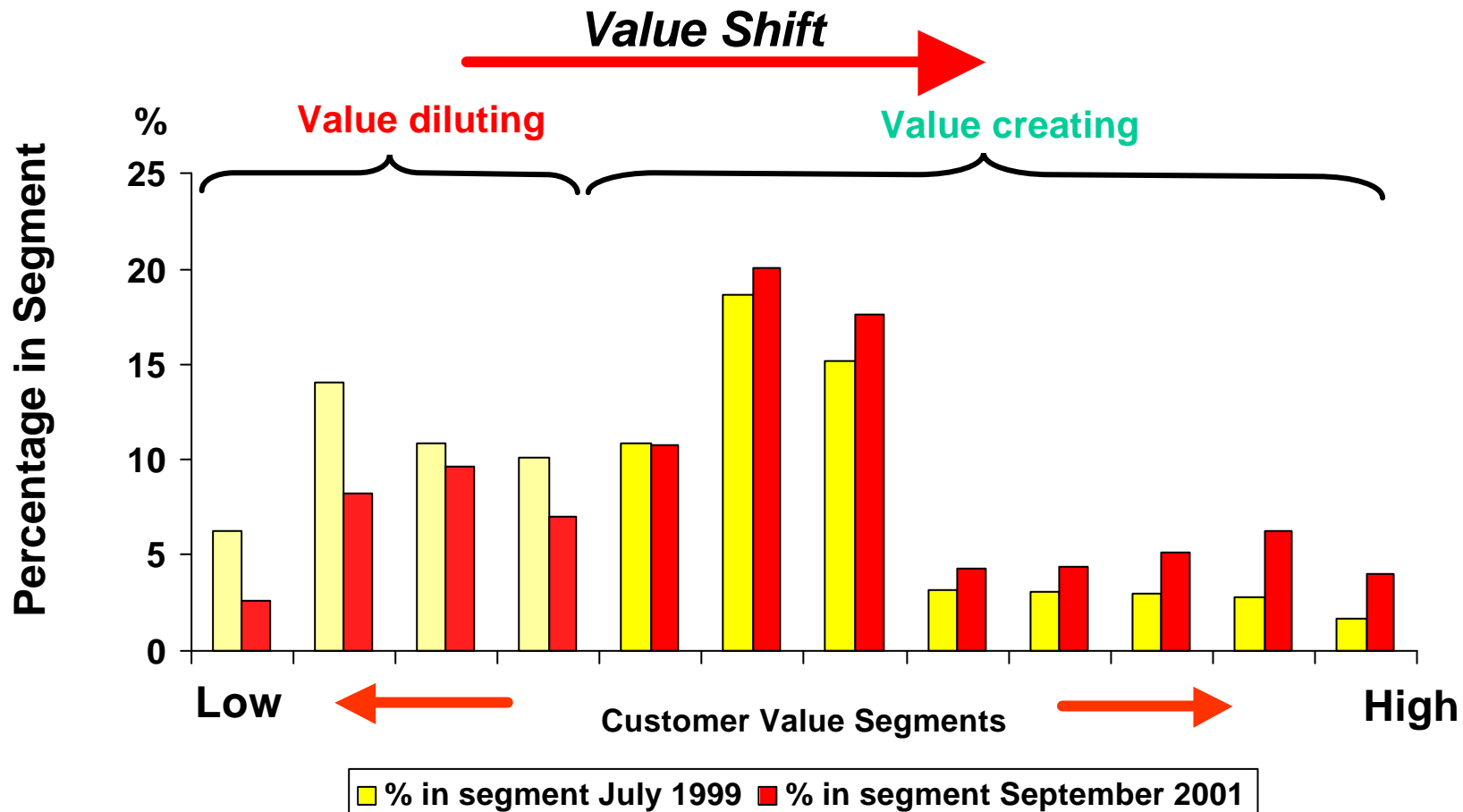
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Positive shift in customer value



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Australian personal and business customers

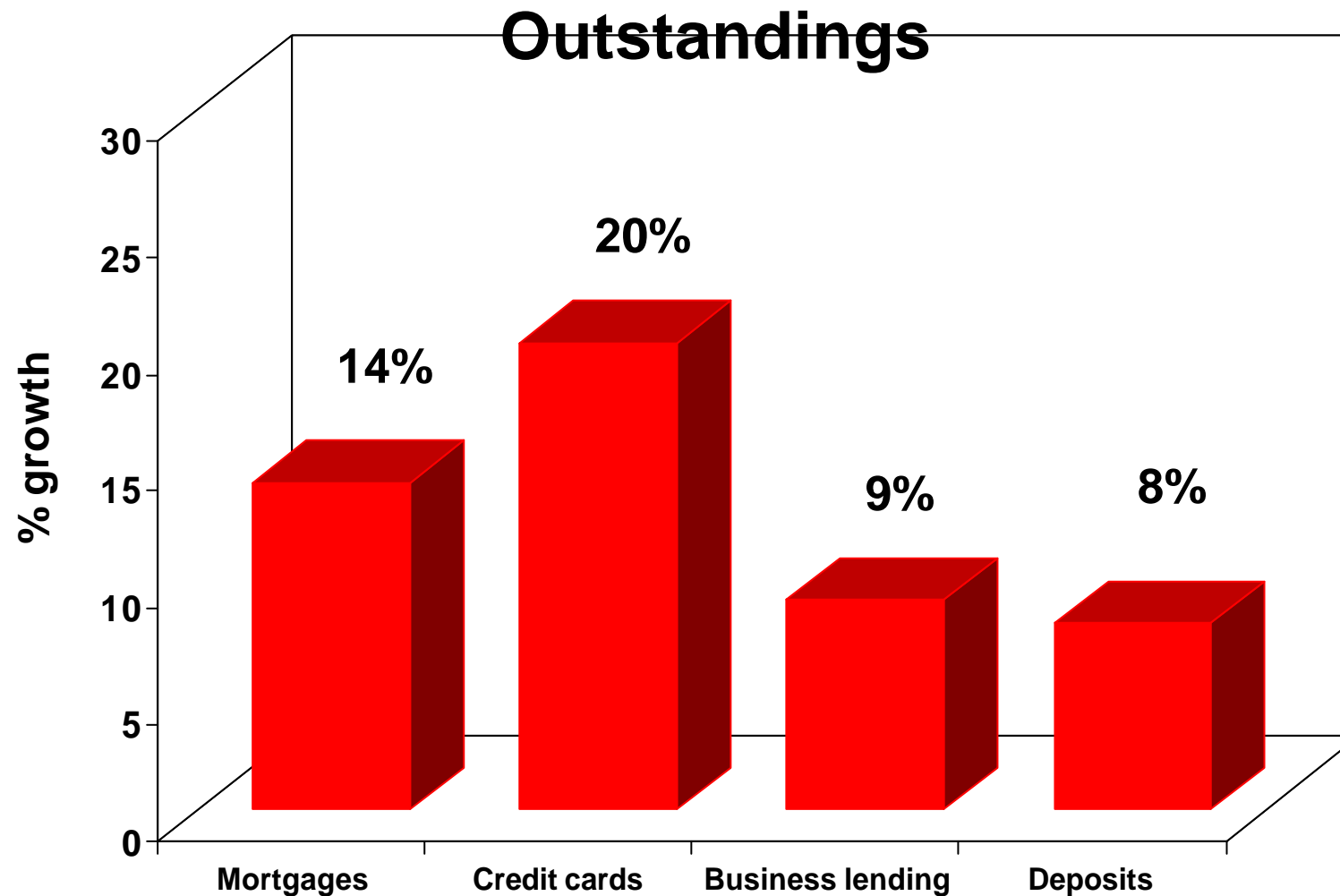


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Volume growth in core products*



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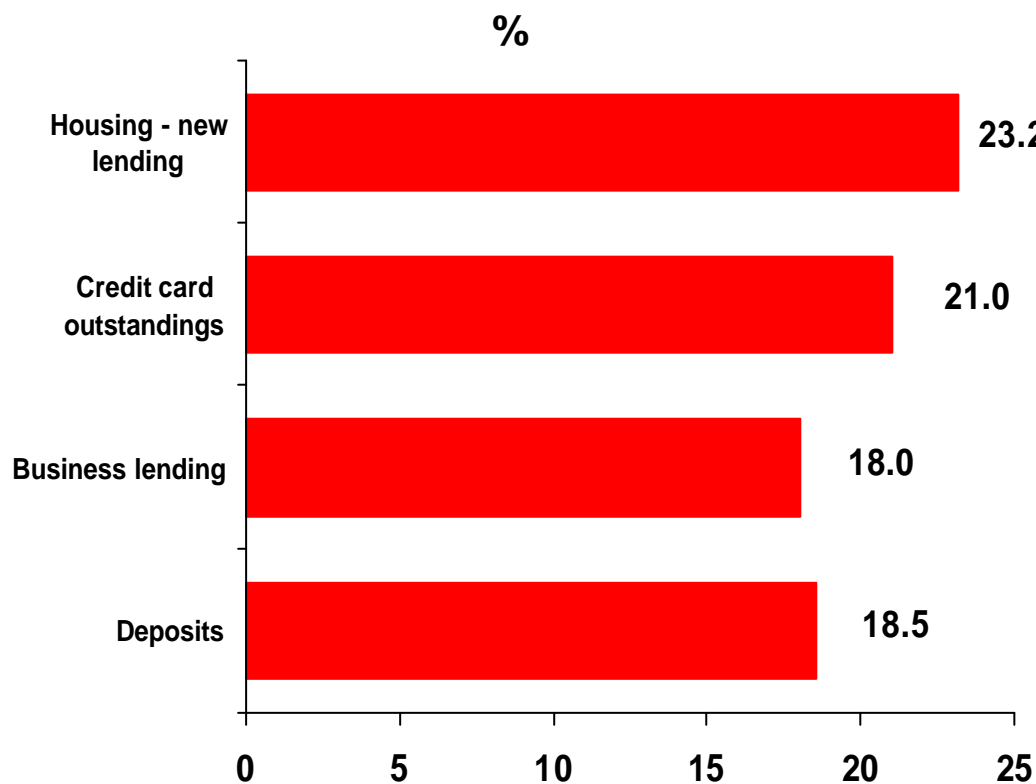


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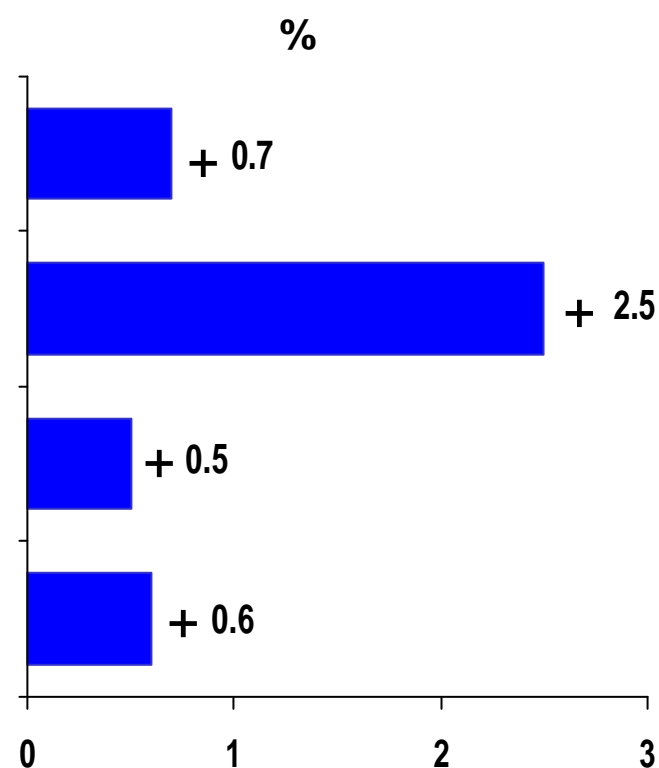
Market share growth in core products*



Market share

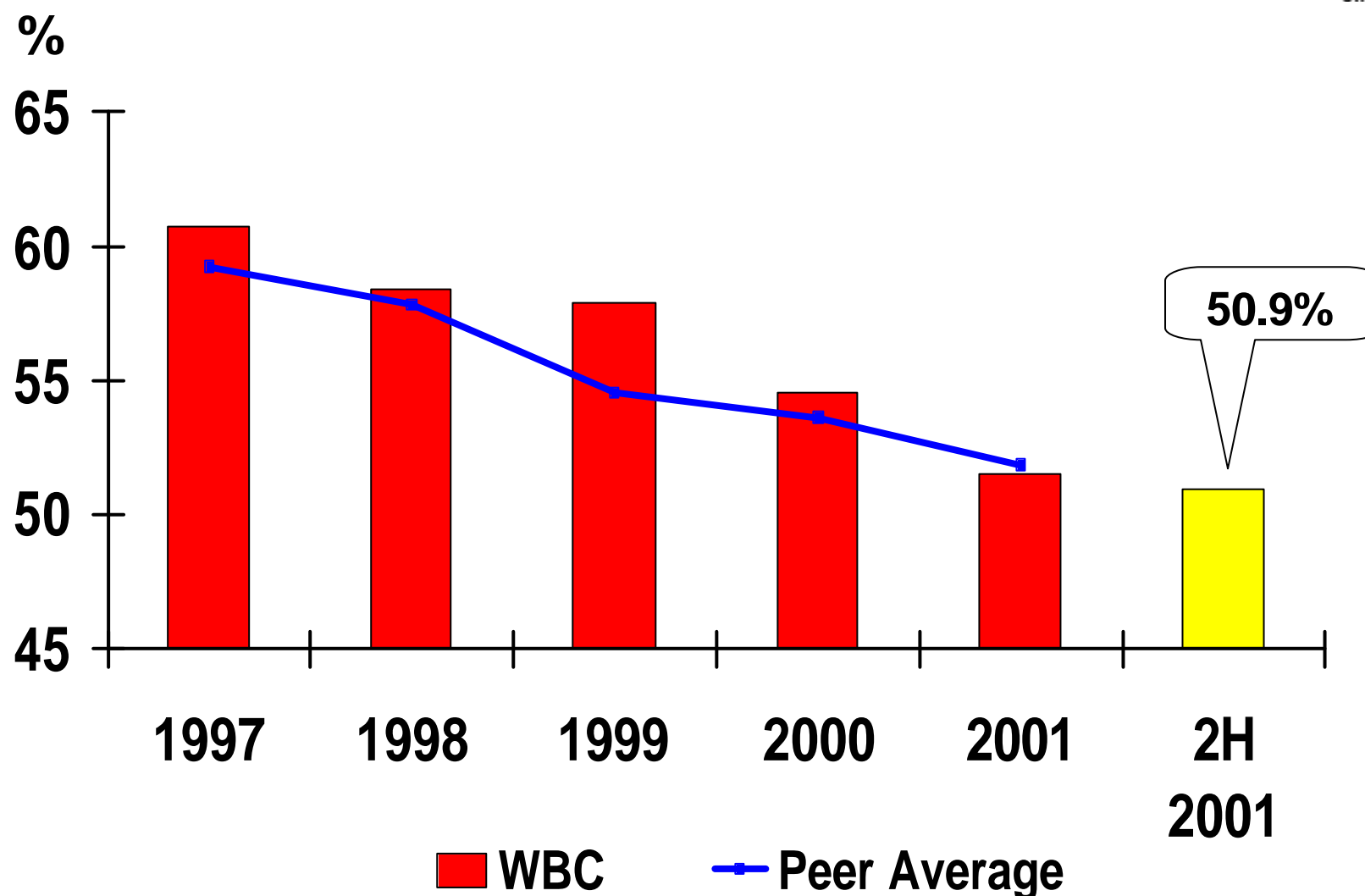


Market share movement



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Expense to income*



Performance scorecard



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Measure	2001 Target	Result
EPS Growth	> 12% *	16%
ROE	> 17% #	21.1%
Efficiency	£ 51.9% *	51.5%
TSR (rolling 3yr)	Top quartile	57 th percentile
Capital	Tier 1 6.0 – 6.5%	6.3%
Risk profile	AA- rating	Maintained

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**Australia's
First Bank**

* Peer average (NAB based upon consensus estimates for 2001.)
5% above cost of 12% capital



The details

Phil Chronican
Chief Financial Officer
2 November 2001

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Underlying earnings growth



\$m	2000	2001	% increase/ (decrease)
Net interest income	3,838	4,200	9
Non-interest income #1	2,414	2,537	5
Operating income #2	6,252	6,737	8
Expenses	(3,405)	(3,472)	2
Core earnings	2,847	3,265	15
Bad debts	(202)	(433)	114
Goodwill	(98)	(98)	-
NPBT	2,547	2,734	7
Tax and OEI	(832)	(831)	(3)
NPAT	1,715	1,903	11

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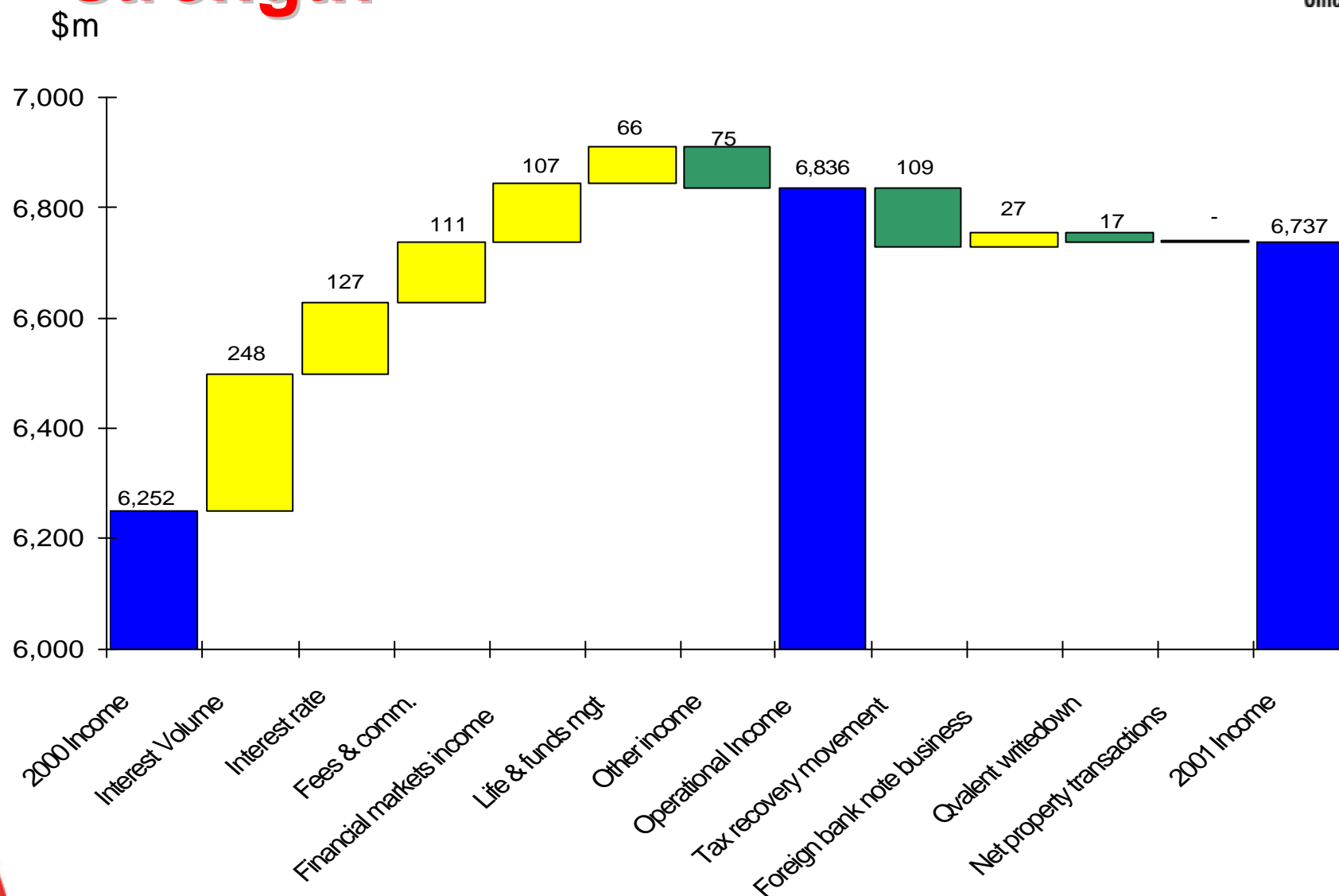
Significant items in the 2001 result



	Pre-tax	Post-tax
Sale of foreign banknote business	27	25
AGC systems conversion	(53)	(35)
Qvalent/Metiom	(17)	(11)
Sale of Property Trust	28	28
Net Impact	(15)	7

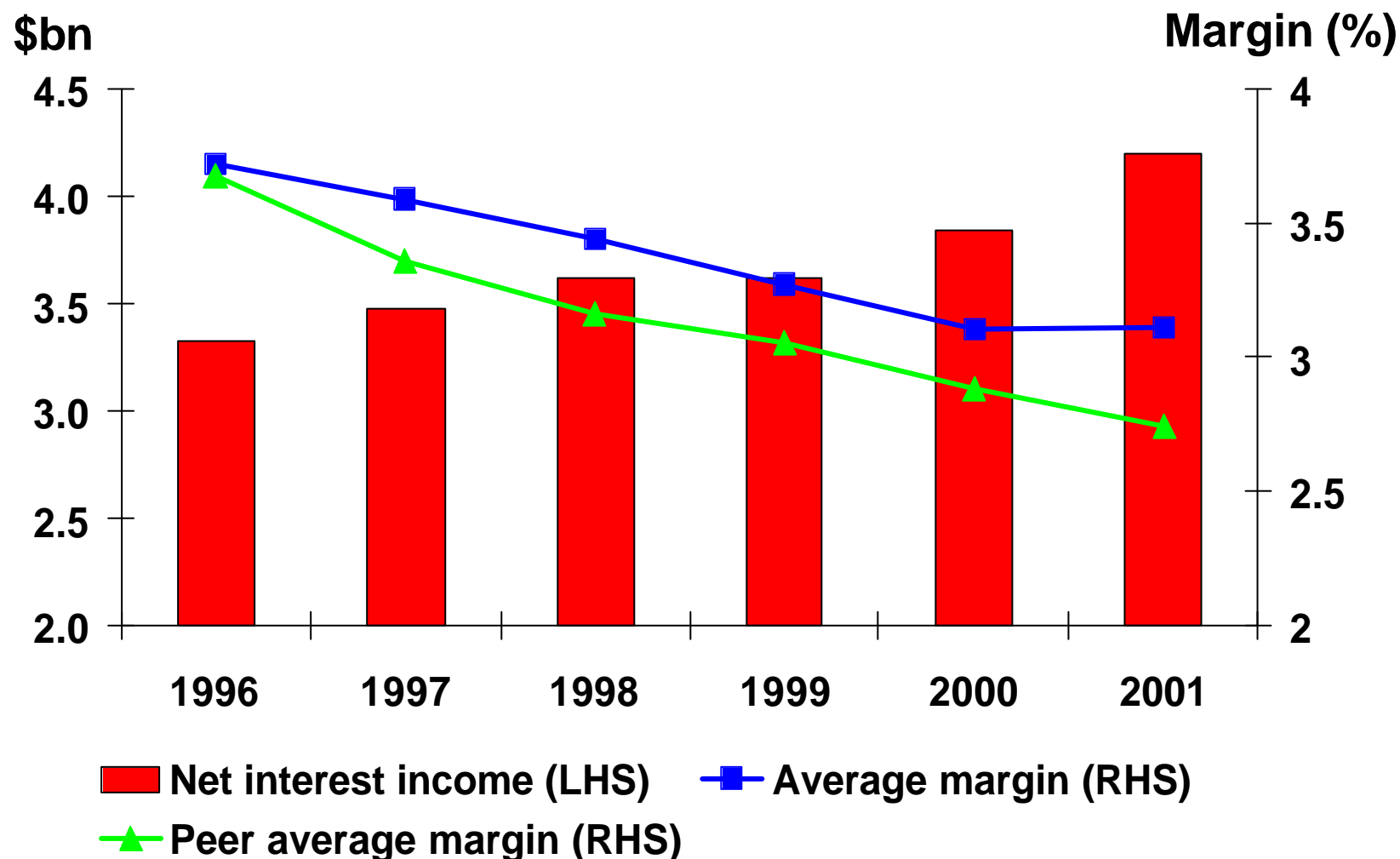
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Revenue growth a particular strength



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Net interest income & margin trends



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Non-interest income



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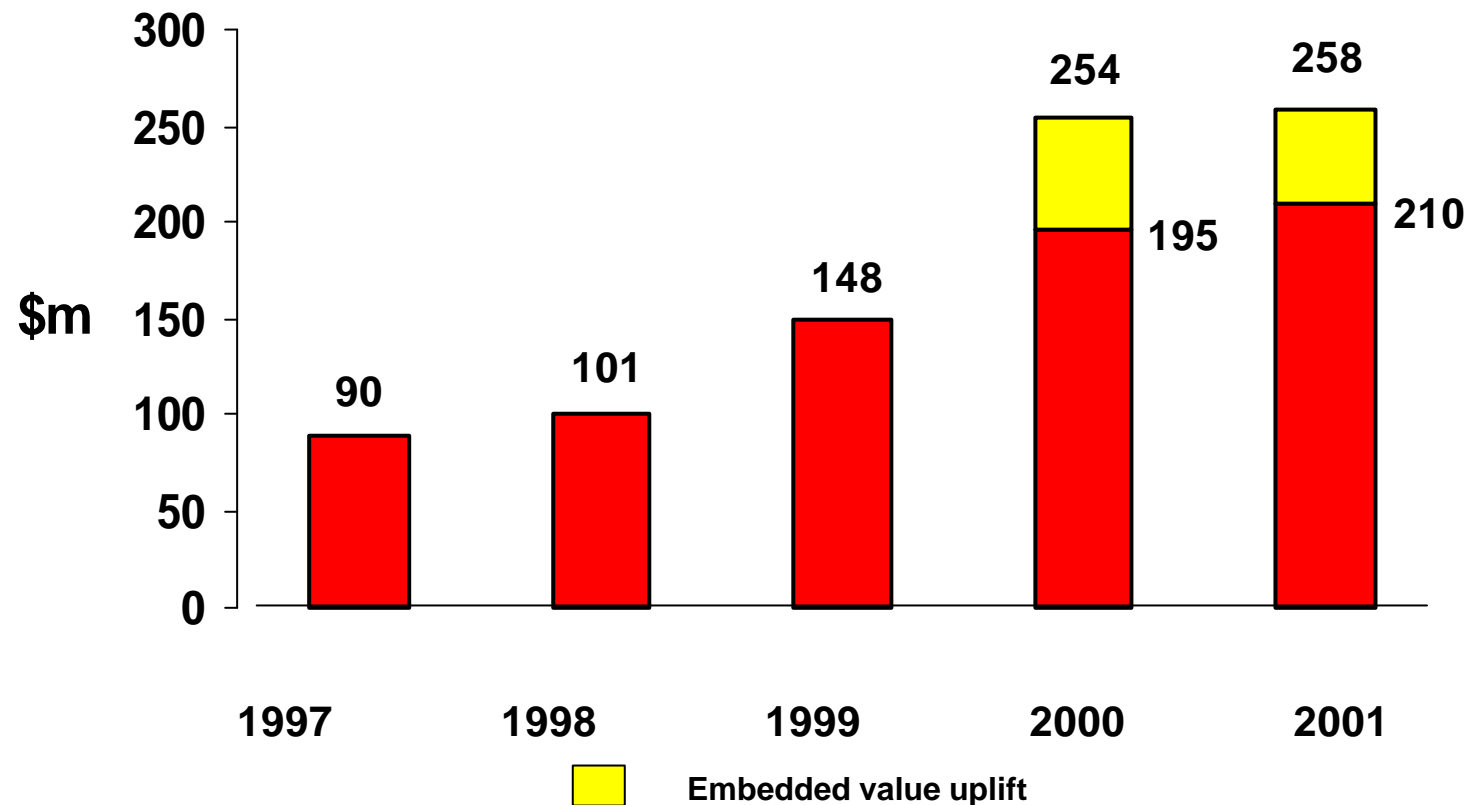
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\$m	2000	2001	Change
Non-interest income	2,414	2,537	5%
Tax recoveries – policy holders	(68)	41	
Non-interest income attributable to shareholders	2,346	2,578	10%
Qvalent/Metiom	-	(17)	
Sale of foreign banknotes business	-	27	
Property trust management rights	-	28	
Sale of properties	27		
Normalised (unusual items)	2,319	2,540	10%
EV uplift	128	133	
Normalised (ex – ev uplift & unusual items)	2,191	2,407	10%

Wealth management business



Net Profit After Tax

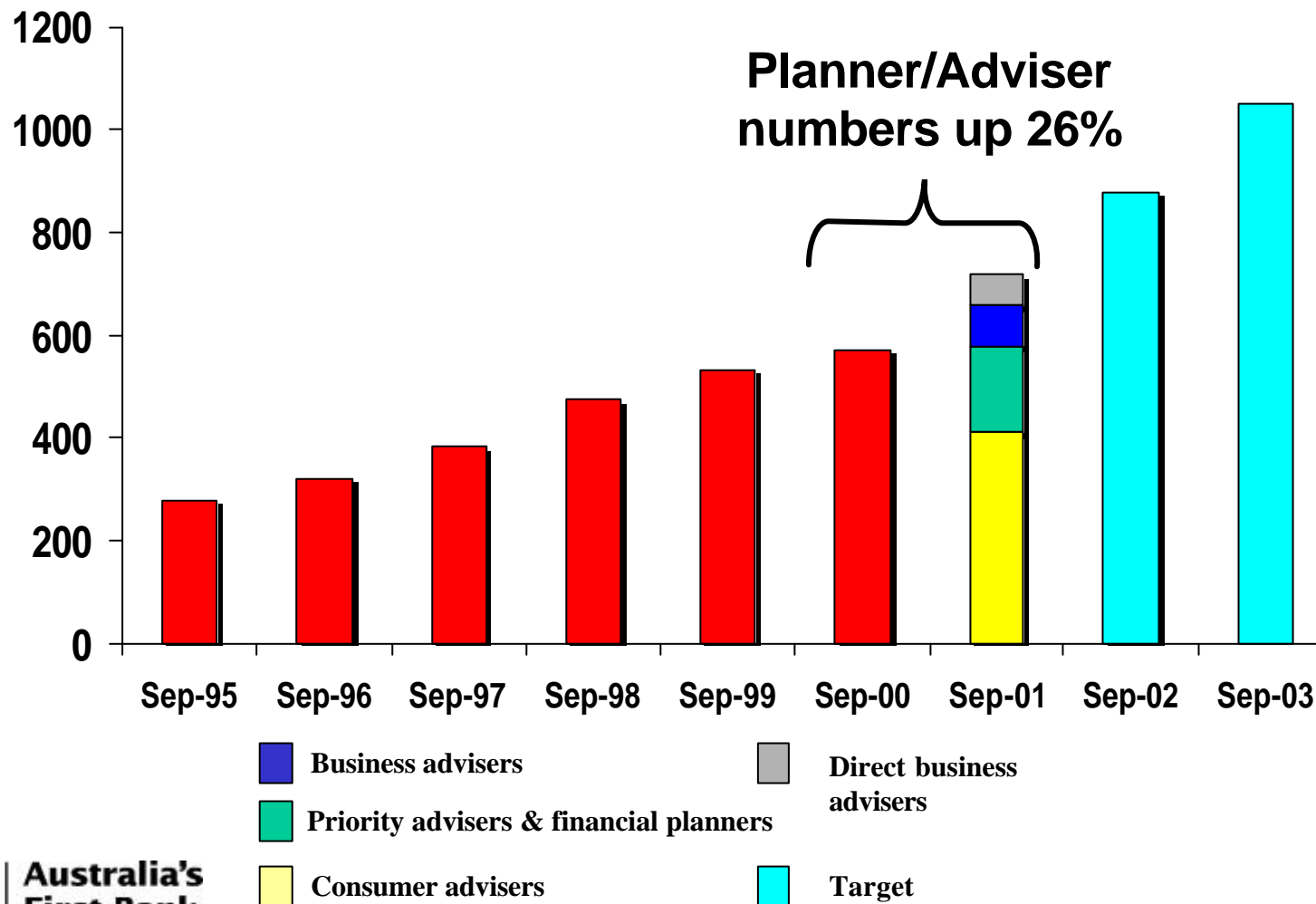


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Adviser/planner network growth



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Expense containment



\$m	2000	2001	% increase/ (decrease)
Salaries & other staff expenses	1,815	1,744	(4)
Equipment & occupancy	632	648	3
Other expenses	958	1,080	13
Amortisation of goodwill	98	98	-
Reported expenses	3,503	3,570	2
Implied FTE	30,520	28,534	(7)
Productivity ratio	3.53	4.03	14

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Expense containment

Total expense growth of \$67m

\$m	2000	2001	Change
GST	18	78	60
Restructure	45	72	27

Other factors contributing to growth:

- Volume growth
- Transition costs in IT
- Wage growth

Productivity improvement programs largely offset above expense growth

Expense initiative pipeline



% of targeted savings achieved

%	2001	2002	2003	2004	2005+ (*)	% of cost base
Printing and logistics	18	37	57	78	100	1
IT & telecommunications	4	46	53	56	100	10
Head office restructure	-ve	100	100	100	100	1
Cheque processing	-ve	86	86	91	100	1
The Mortgage Company		-ve	nominal	nominal	100	3
Property services	-ve	50	100	100	100	

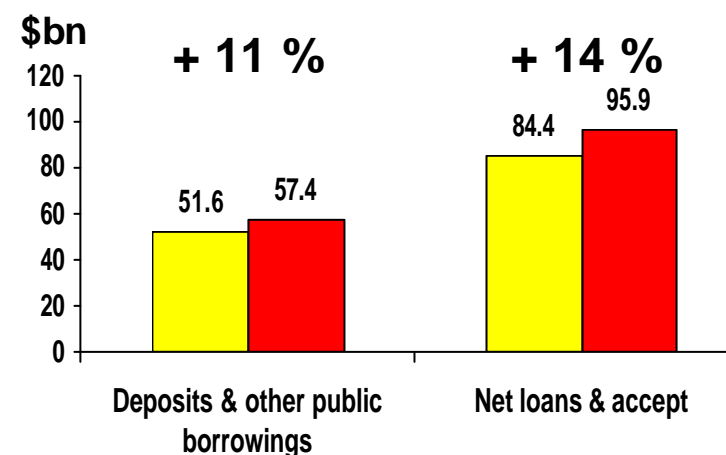
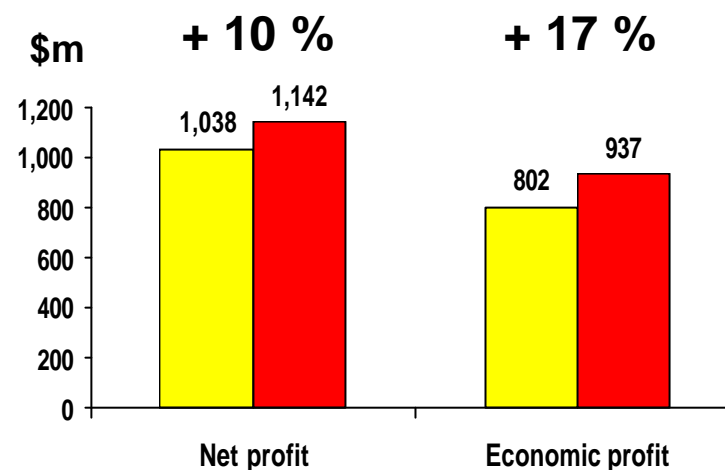
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Business Group Results



Australian Retail Financial Services

- Lending volumes up 14%
 - Housing outstandings +14%
 - Business lending +9%
 - Credit card outstandings +21%
- Net interest income + 9%
- Economic profit up 17% to \$937m
- Internet registrations up 155%
- ROE up 180bps to 20.7%



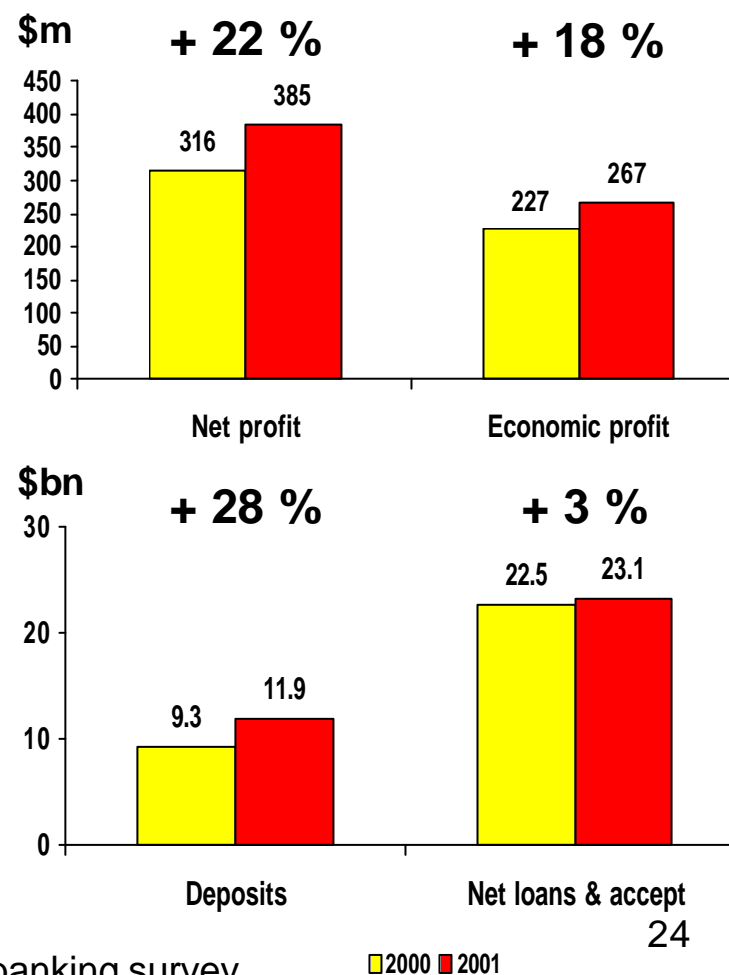
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Business Group Results



Westpac Institutional Bank

- Operating income up 25%, across all core businesses
- Expense to income ratio 36.9%, down 840bps on pcp
- Economic profit up 18% to \$267m
- Leading principal corporate banker to 25% of largest Australian companies #
- Expanded eCommerce initiatives
- ROE up 40bps at 24.1%



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Greenwich large corporate banking survey

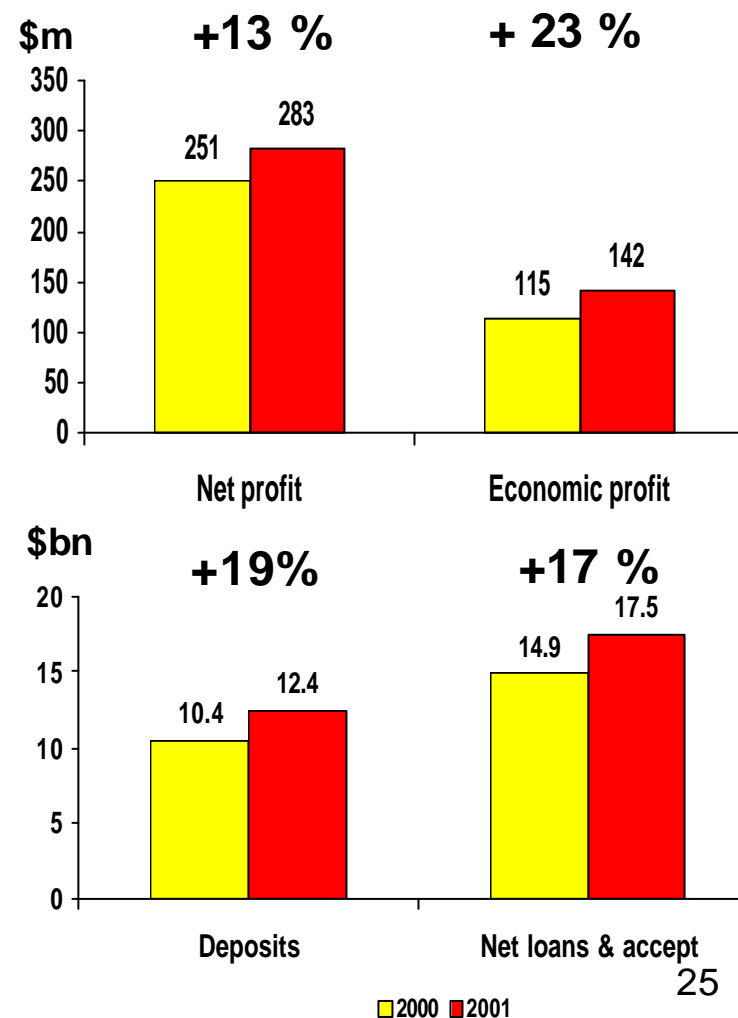
2000 2001

Business Group Results



New Zealand Retail (A\$)

- Net interest income up 8% and non-interest income up 8%
- 11% volume growth in business banking
- Economic profit up 23% to \$142m
- Internet registrations 126,000
- ROE up 140bps to 18.0%



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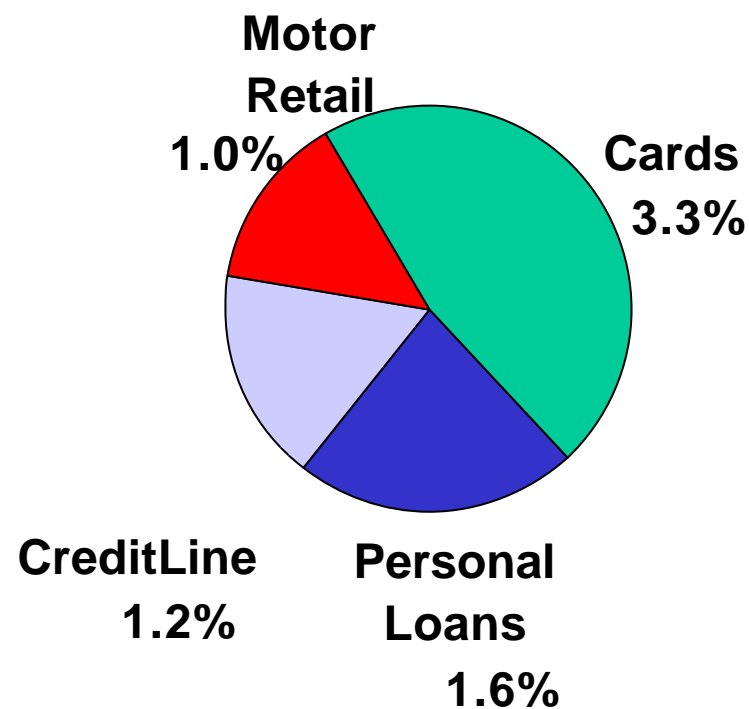
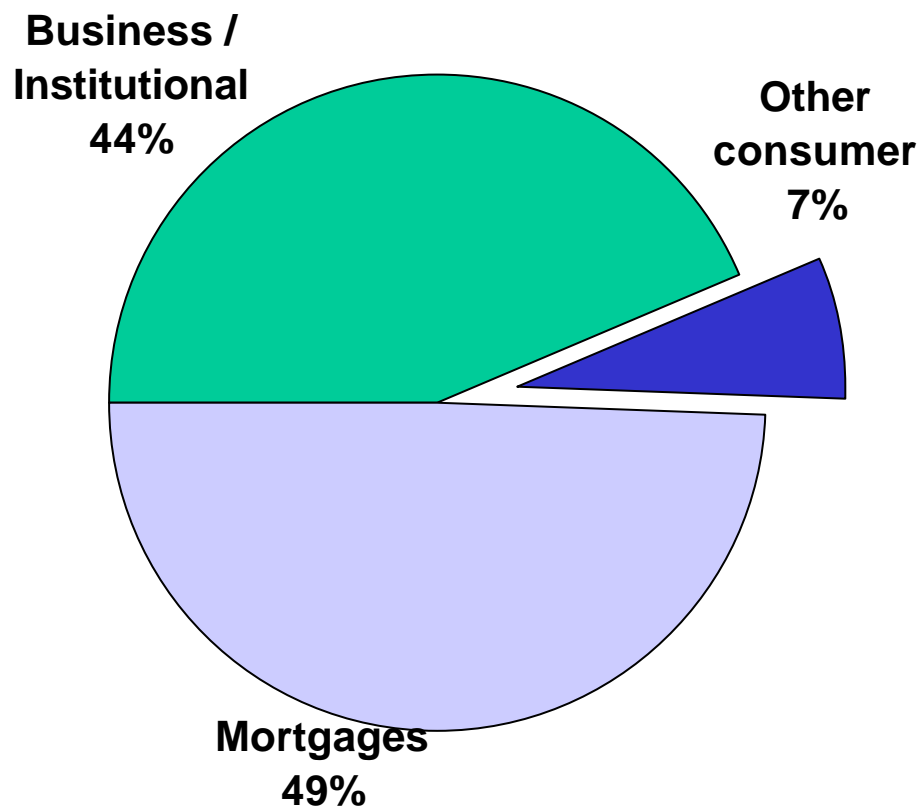
Key credit principles

- **Sound underwriting standards & counterparty grading**
- **Dynamic monitoring and collection processes**
- **Active risk management:**
 - **Industry risk concentrations**
 - **Single name exposures**
 - **Total exposure focus**
- **Real time, prudent provisioning approach**

High quality loan book



Total Westpac Group *



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Mostly investment grade portfolio exposures *

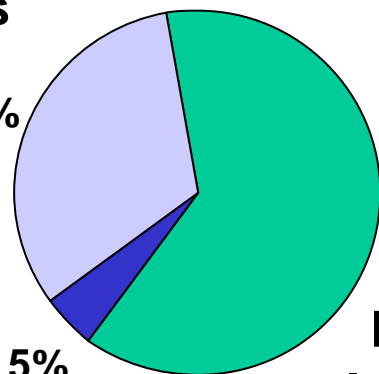


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Total Westpac Group

Consumer
Mortgages

33%



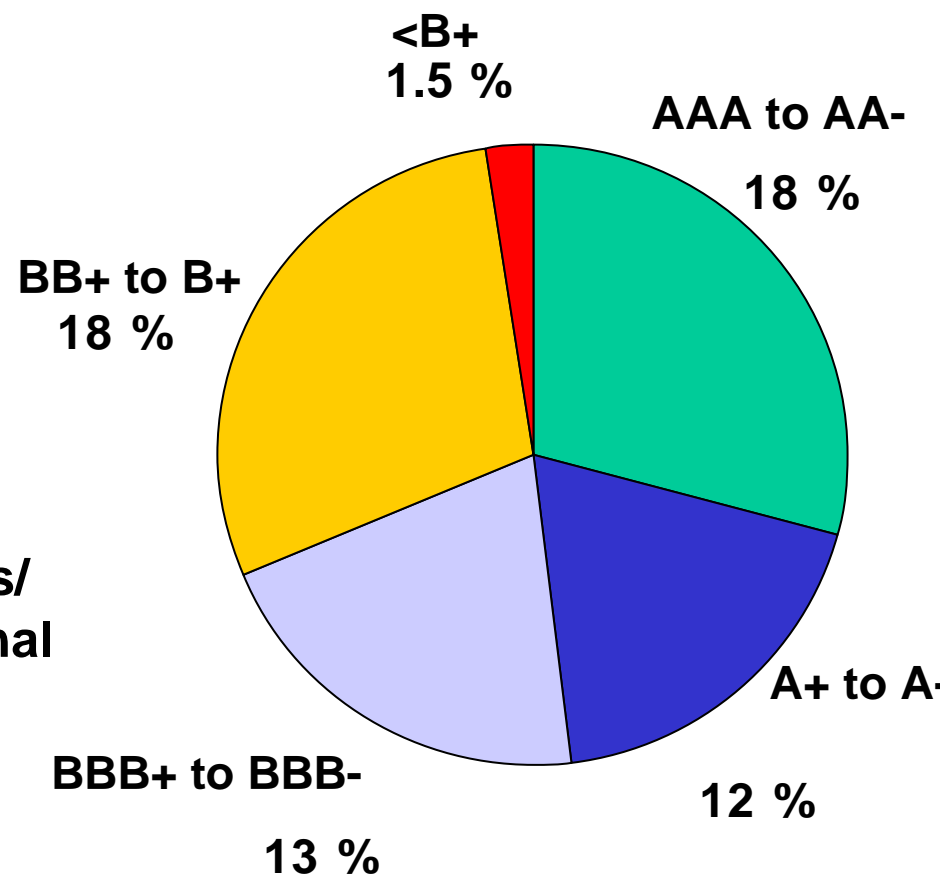
Other

Consumer

Business/
Institutional

62%

Business/Institutional credit grade mix



Limited single name exposure concentrations

Credit exposures* to Top 10 corporations and NBFIs

S&P Rating or
Equivalent

AAA

A+

A+

A

A

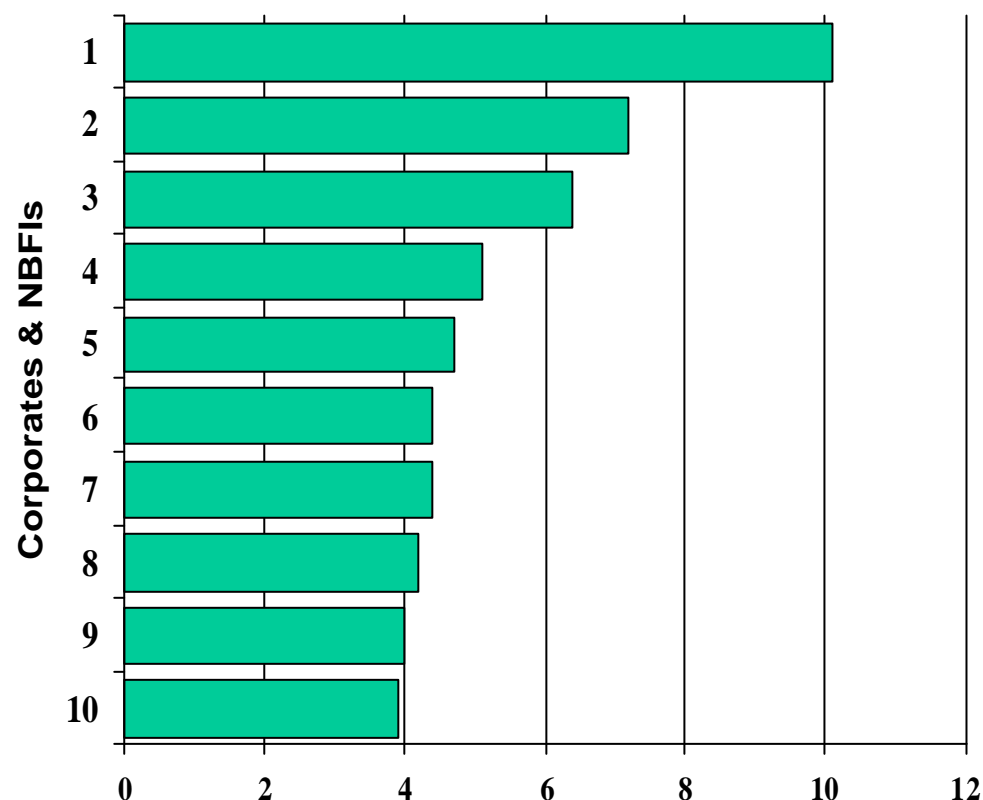
AA

BBB+

A

AA-

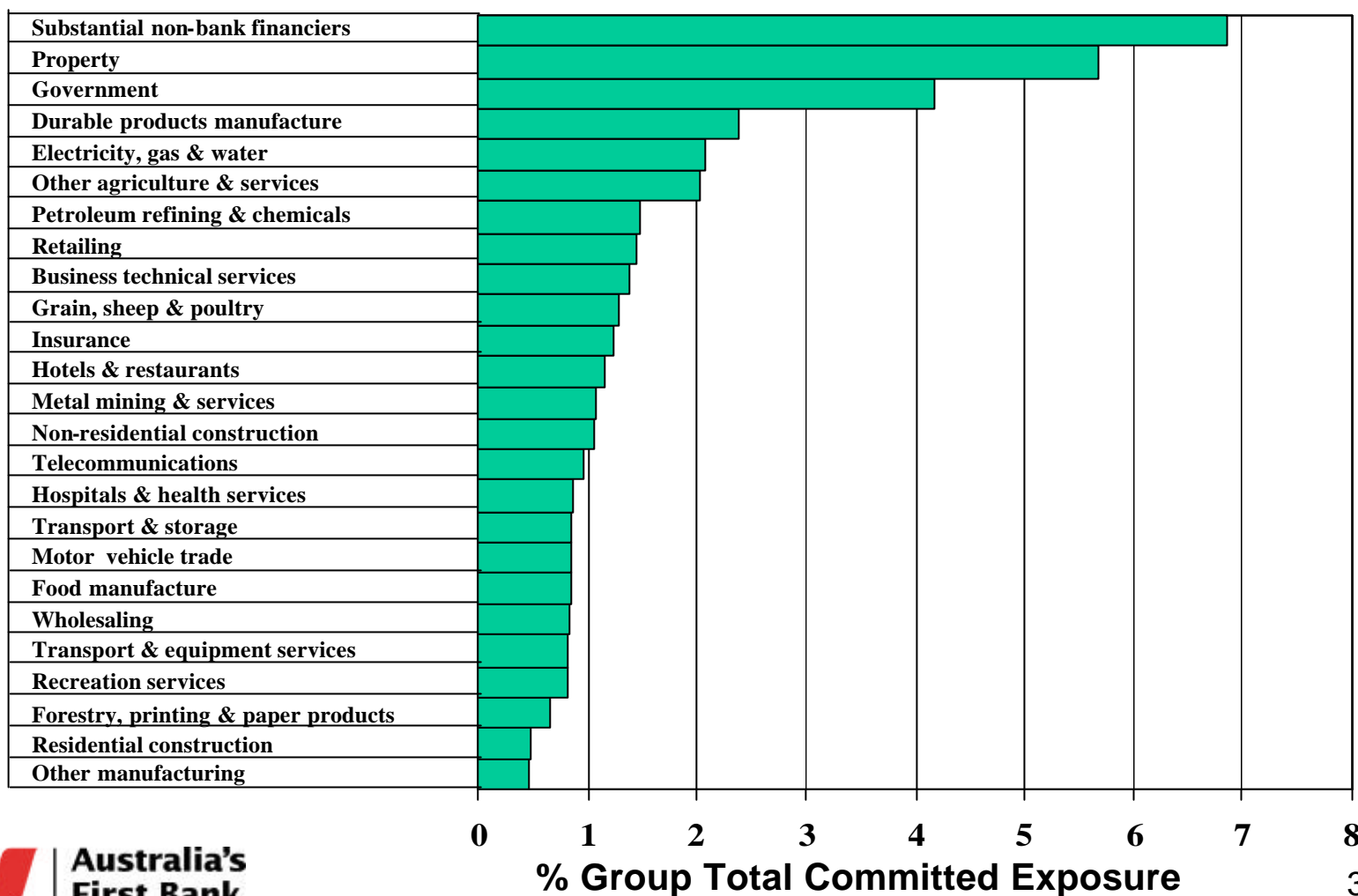
A+



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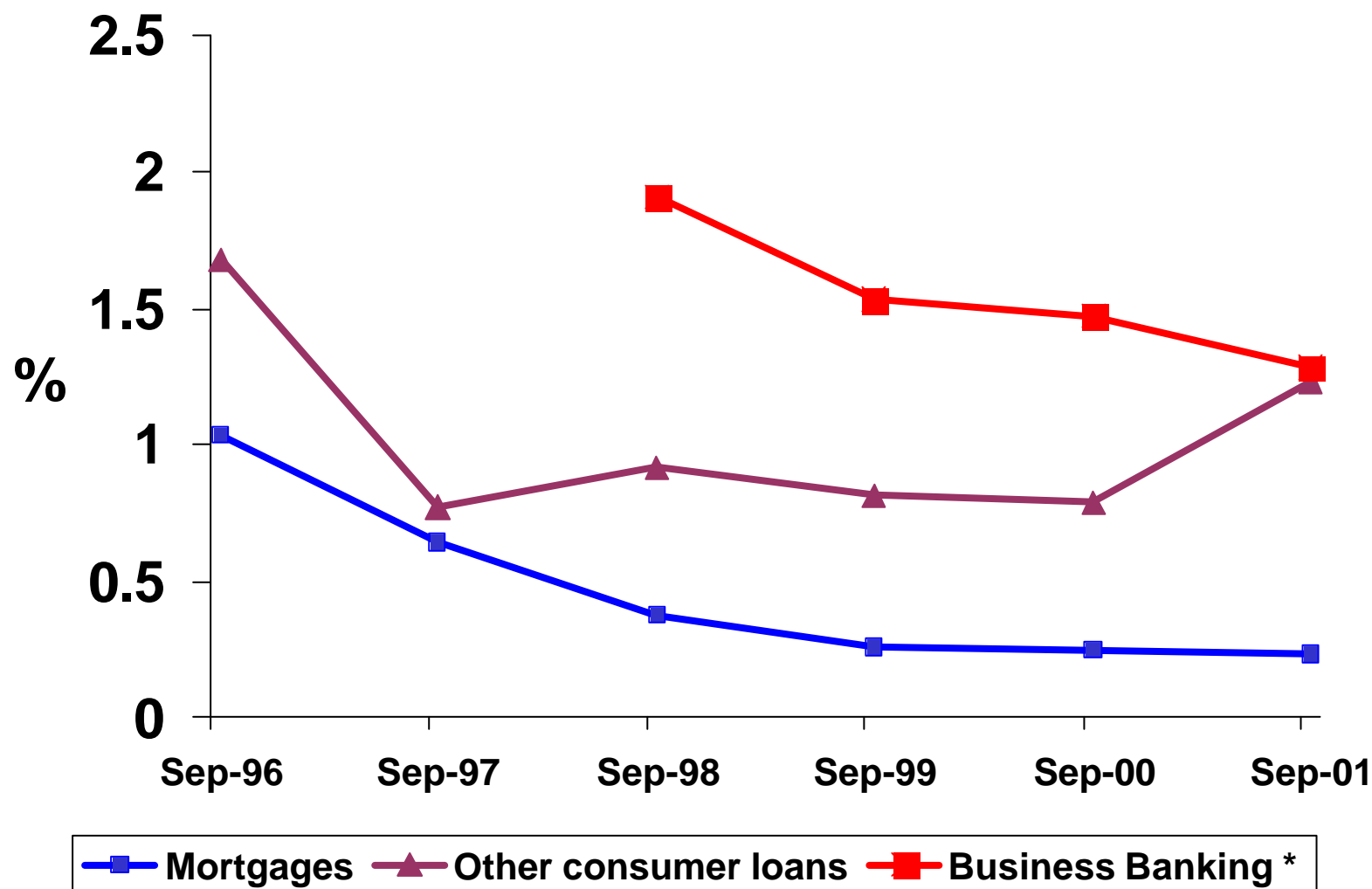
Industry exposure

Credit exposures to governments, corporations and businesses*



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90 day delinquencies remain near historical lows

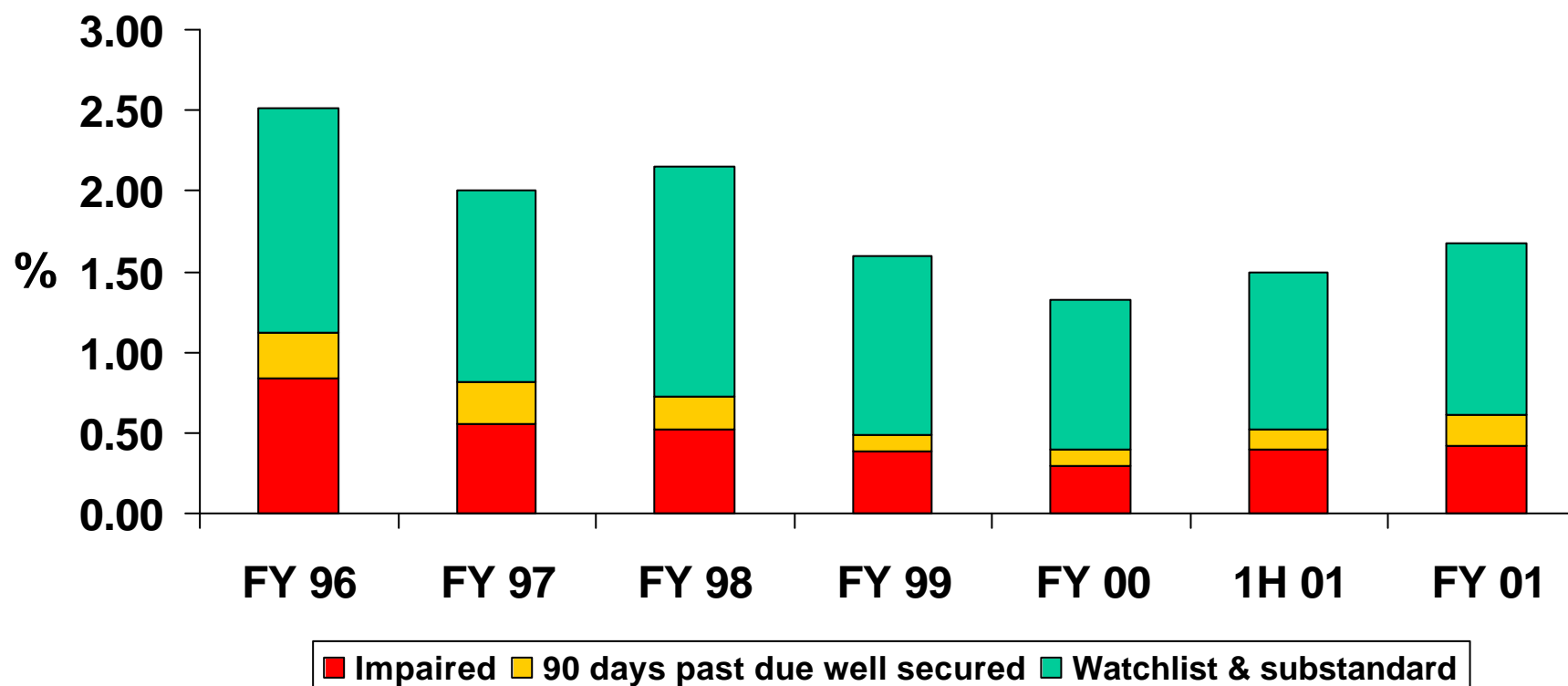


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Stressed loans remain near historic lows



Exposure by credit grade - stressed loans* % of total commitments



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Provisioning coverage relative to domestic peers



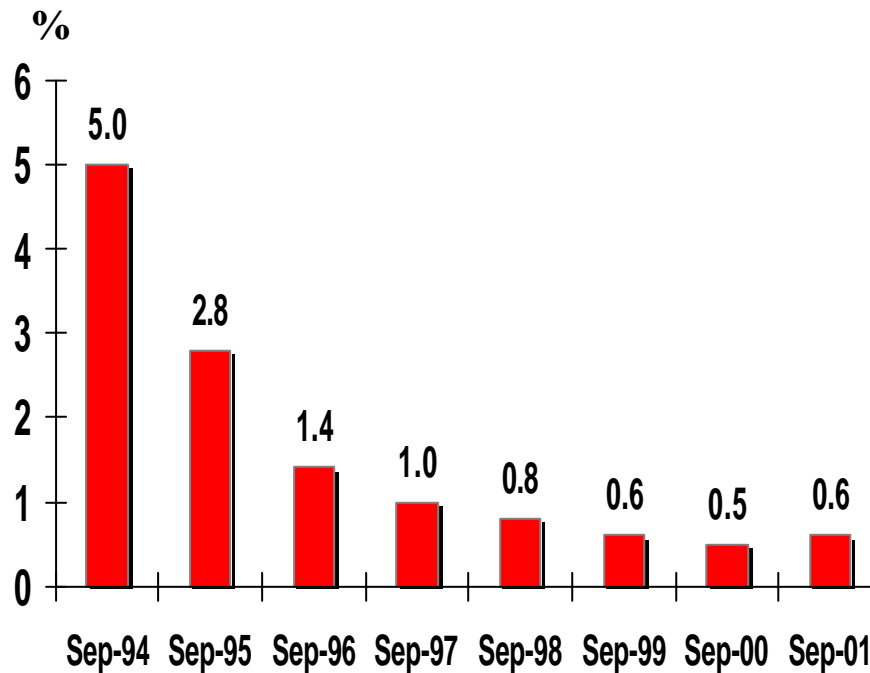
	ANZ	CBA	NAB	WBC
Specific provisions to impaired assets	38%	33%	31%	34%
General provisions to non-housing performing loans & acceptances	1.63%	1.85%	1.47%	1.76%

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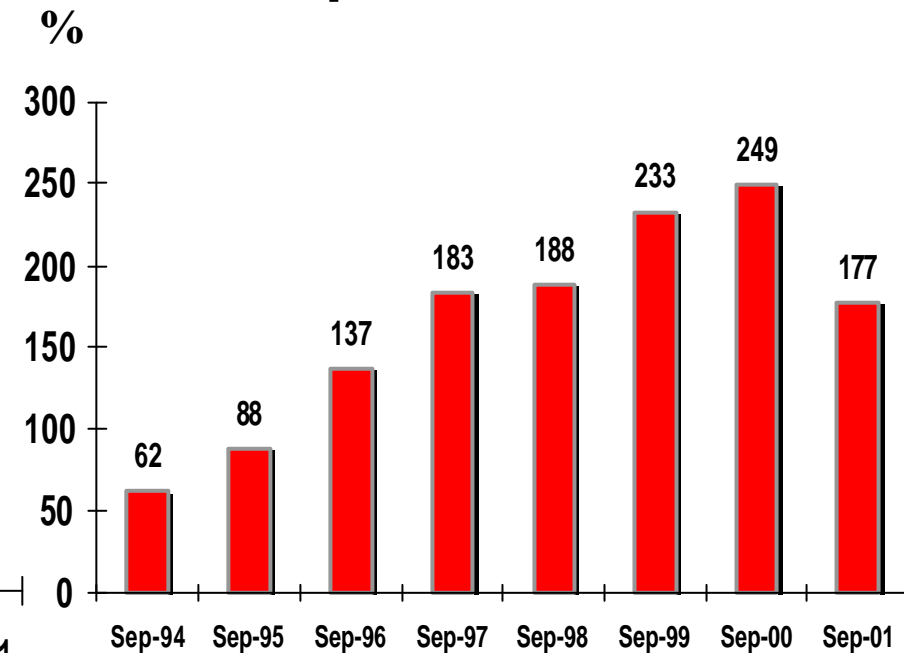
Impaired assets ratio and total provisioning cover



Total impaired assets to total loans & acceptances



Total provisions to total impaired assets

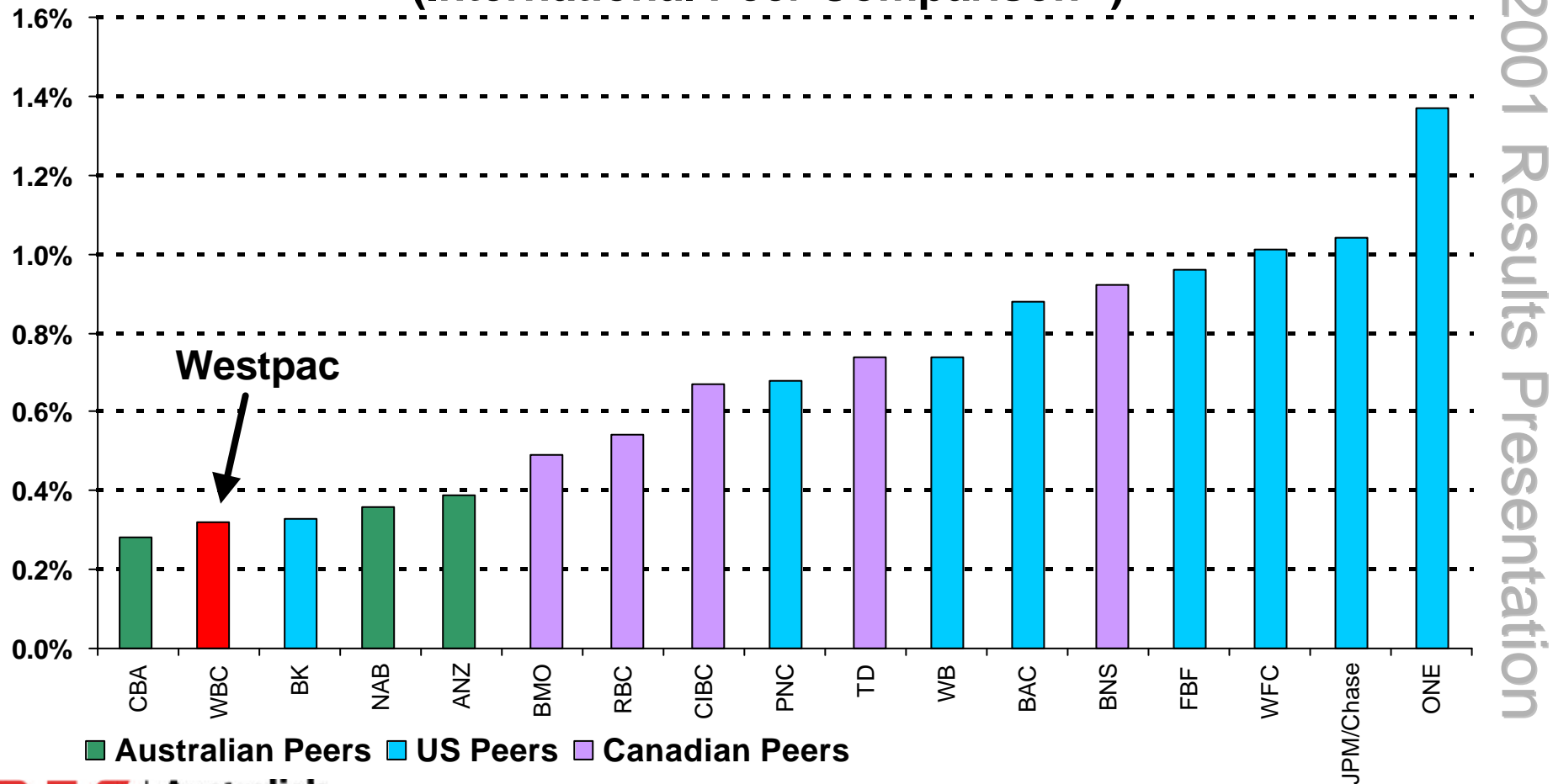


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Bad debt charges are low by world standards



Annualised Bad Debt Charge / Average Loans (International Peer Comparison *)

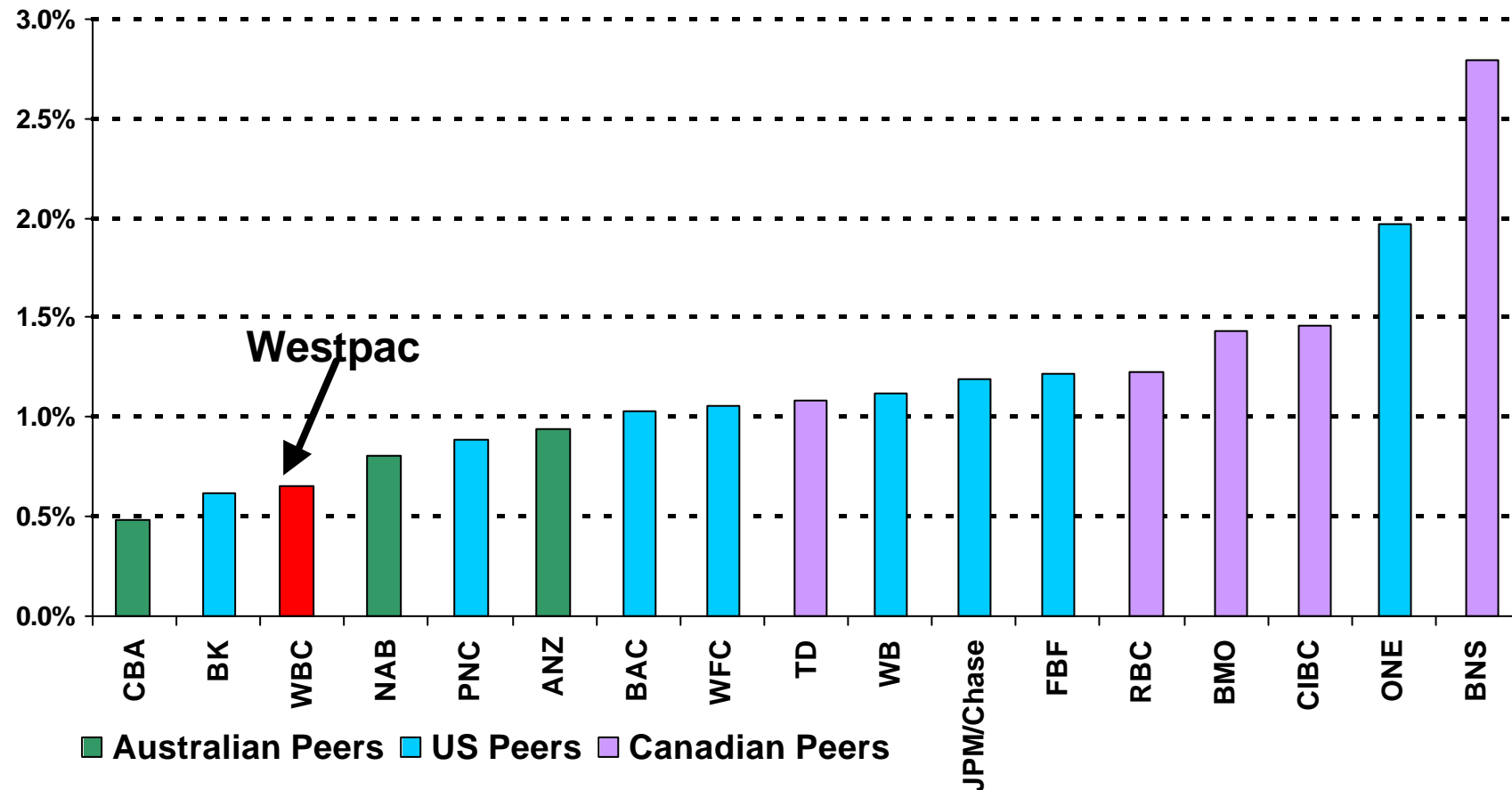


Impaired assets also at low levels



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Impaired Assets / Loans (International Peer Comparison *)



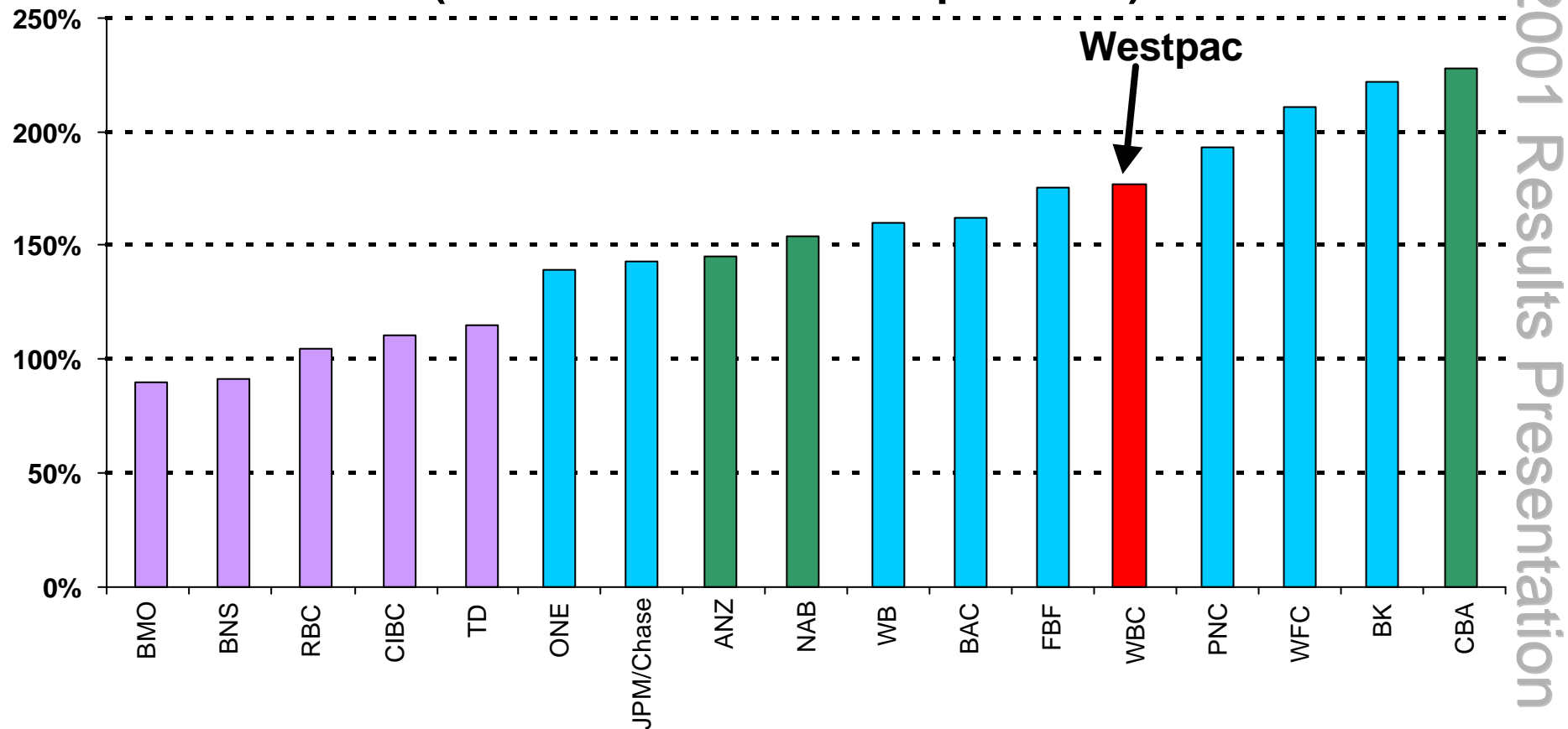
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And we are well provisioned



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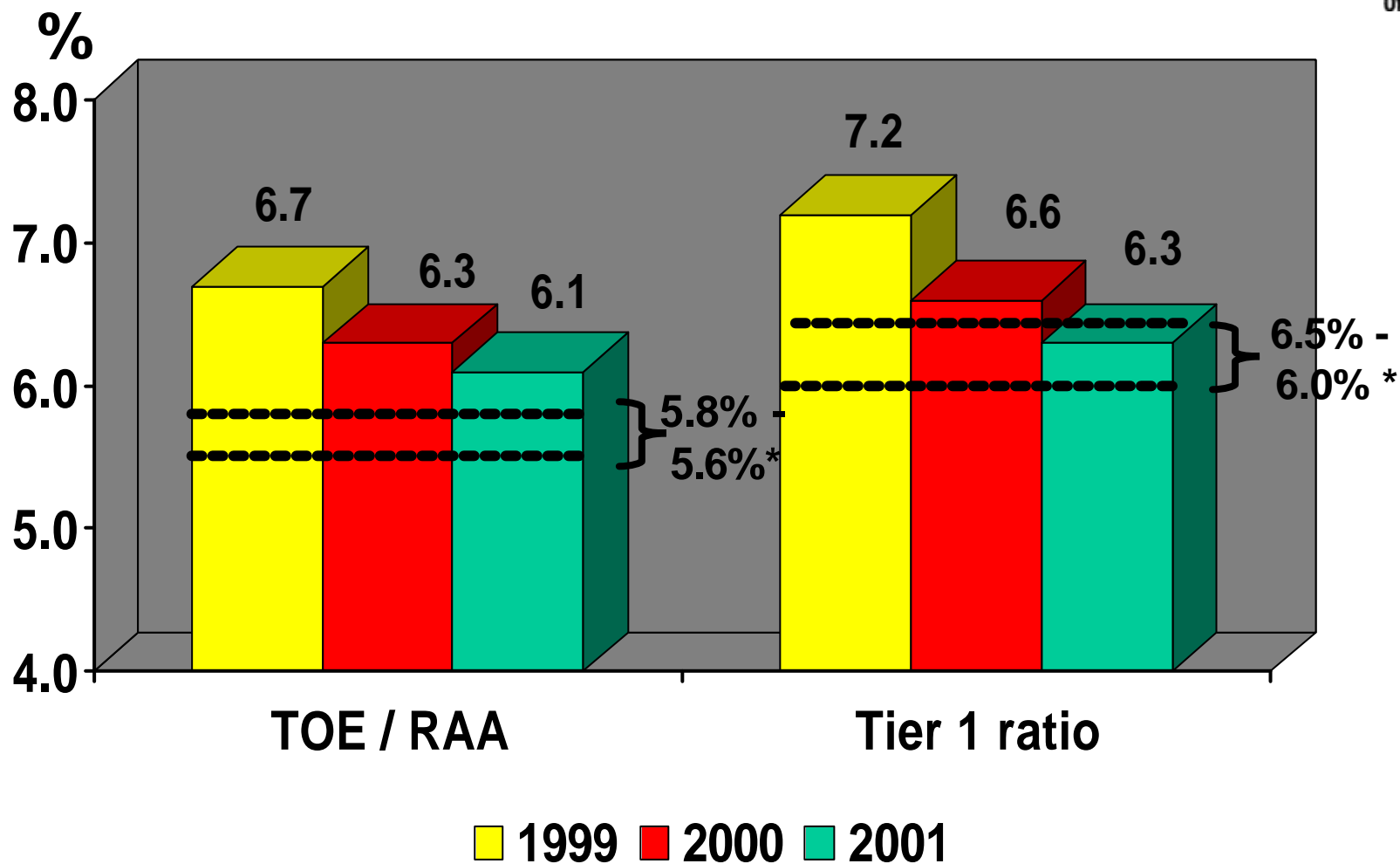
Total Provisions / Impaired Assets (International Peer Comparison *)



■ Australian Peers ■ US Peers ■ Canadian Peers

* Based on most recent published results

Capital ratios



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Capital strategy



- Target ranges unchanged
- Expect to be above target Tier 1 early in calendar 2002
- Revised capital strategy in early 2002 to address:
 - Further hybrid Tier 1 scope
 - Long term options for NZ Class Shares
 - Target capital structure including buy-back capacity



Outlook

David Morgan
Chief Executive Officer
2 November 2001

Outlook



- **August strategy presentation demonstrated double-digit EPS growth scenarios**
- **Revised view on Australian economy**
 - **Around 3% GDP growth in year to 30 June 2002**
 - **Inflation in 2%-3% range**
 - **Credit growth slowing to 6%- 8% range**
 - **Unemployment peaking at 7.5% in 2002**
- **This scenario remains consistent with expectation of double-digit EPS growth outlook**

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Opportunities

- Have achieved second to none positioning on balance sheet quality and core earnings growth momentum
- Well positioned for growth
 - Ample potential to increase average product holdings of 2.5 per customer
- Low cost base with ongoing productivity enhancements embedded
 - Tapping low cost, global capabilities through outsourcing
 - Pipeline of expense reductions in place
- “Open for business”

Recap – strategy is delivering



- Disciplined execution delivering results
- Underlying growth in revenue equal to or better than peers – 10%
- Sector leading improvements in efficiency in terms of absolute expense growth – 2%
- Leading position in credit quality, and provisioning coverage remains intact
- Resulting in highest EPS growth and highest ROE versus peers

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Supplementary Information

2 November 2001

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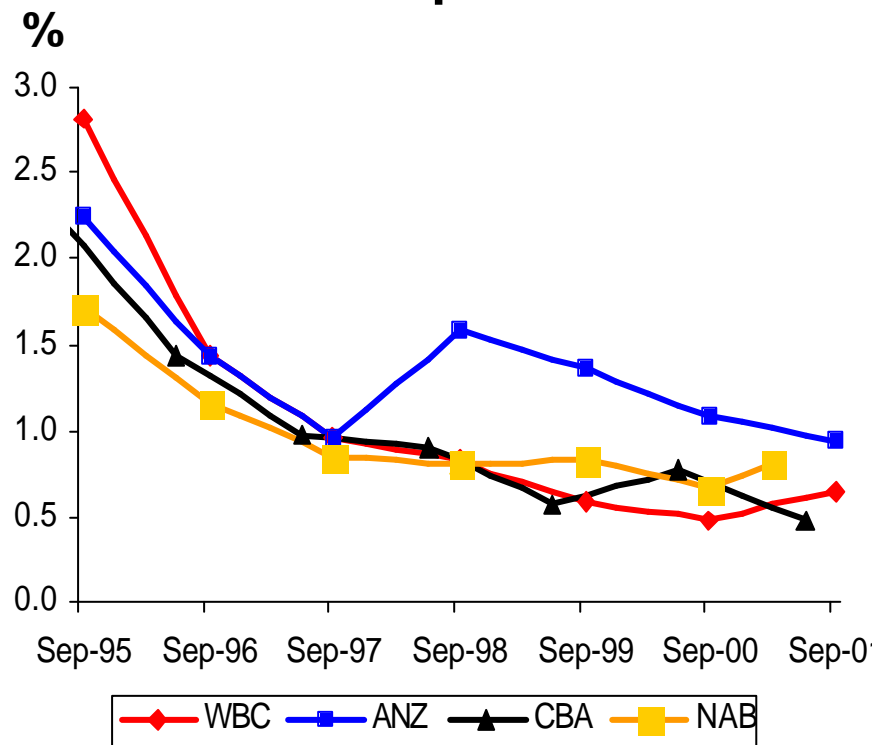


Impaired loans and provisions

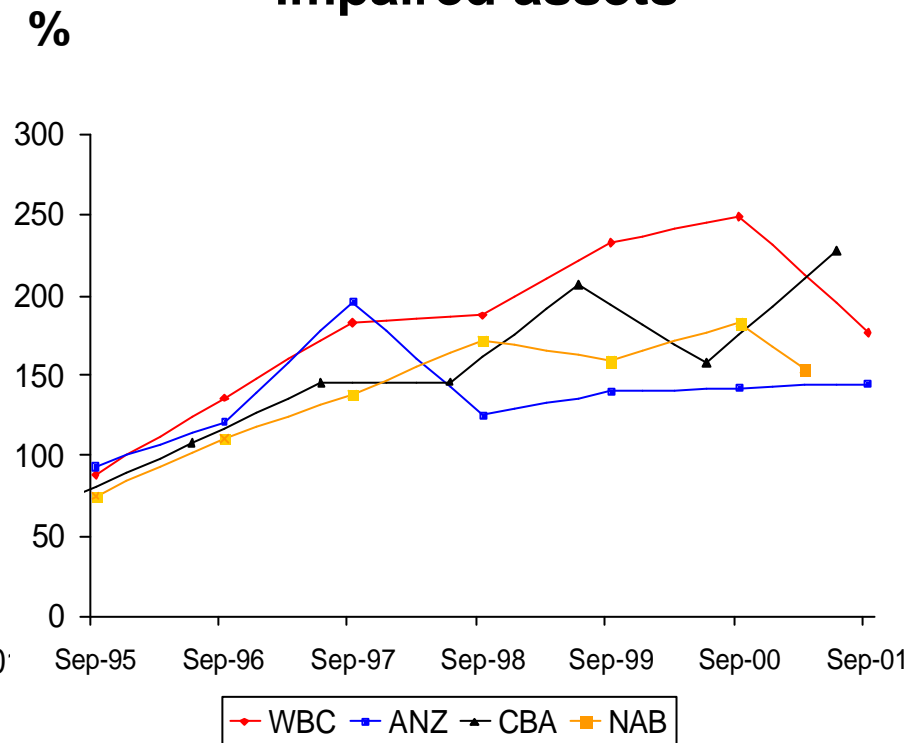


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Impaired assets to loans & acceptances



Total provisions to total impaired assets

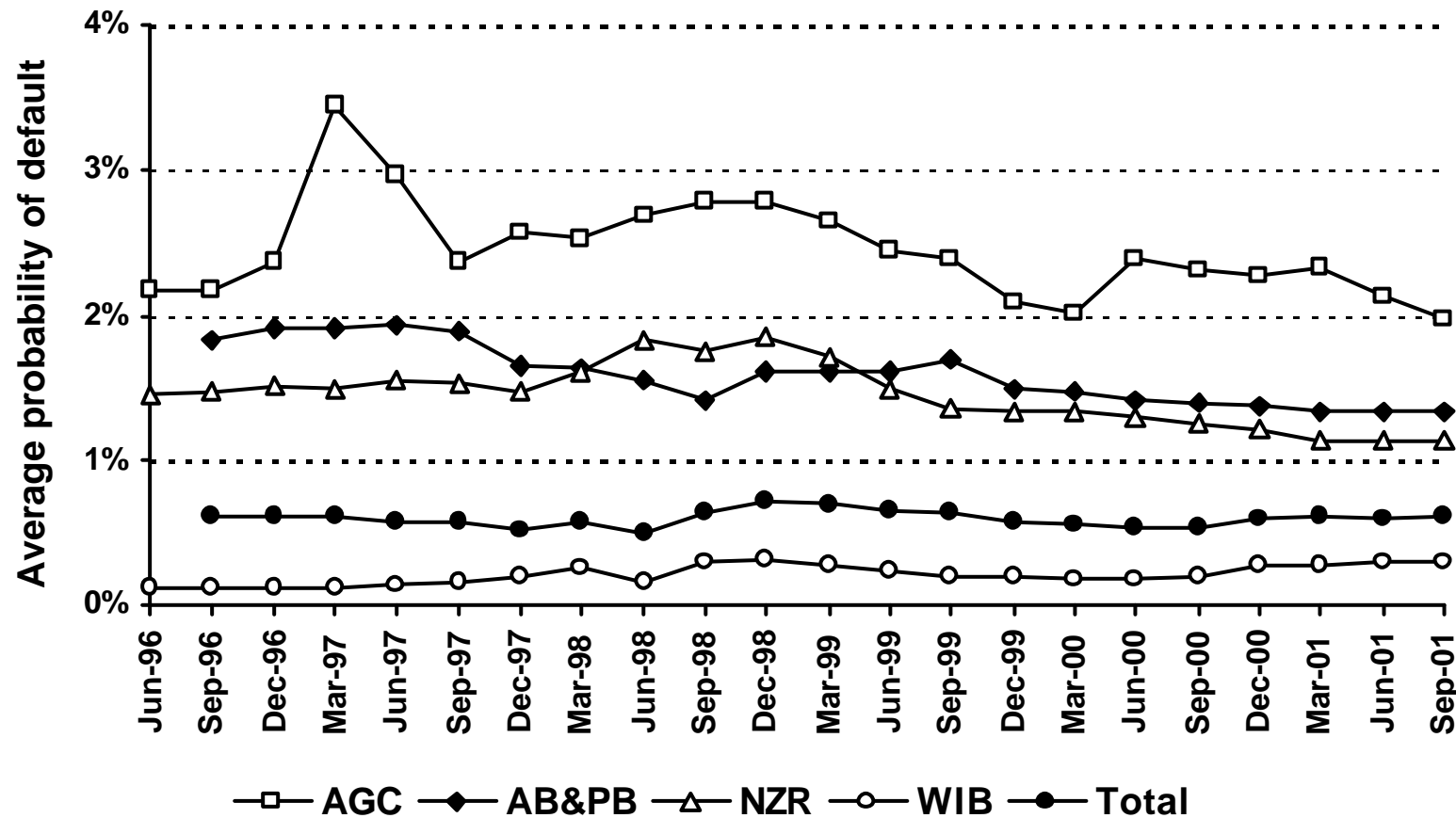


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Average probability of default



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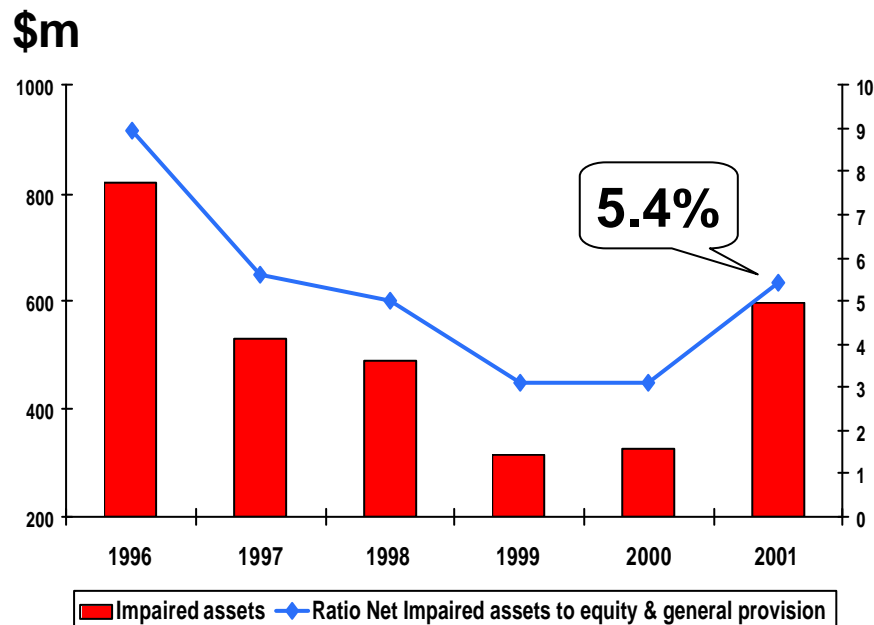
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Impaired assets & provisioning cover

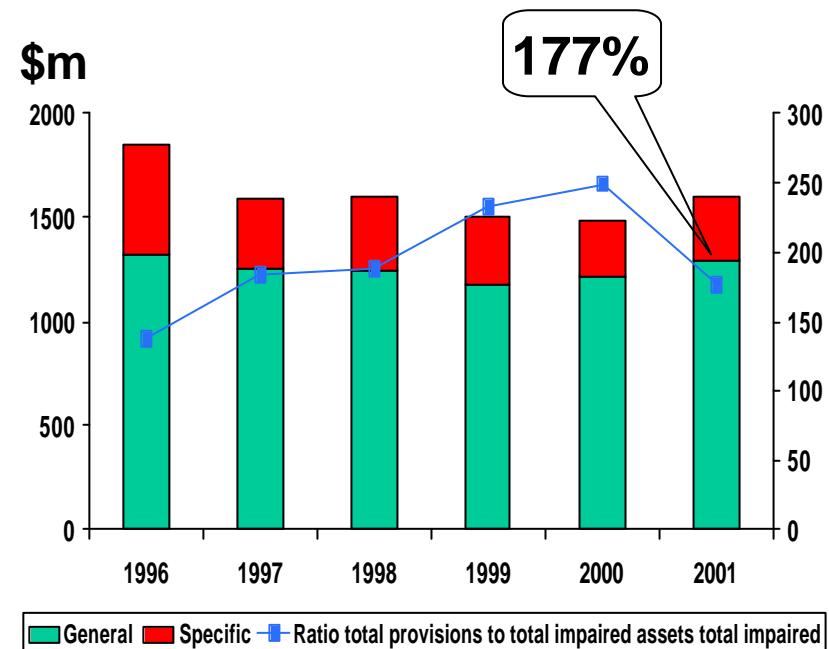


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Net impaired assets
(Actual & ratio to equity & general provision)%



Total provisions
(Actual & ratio to total impaired assets)



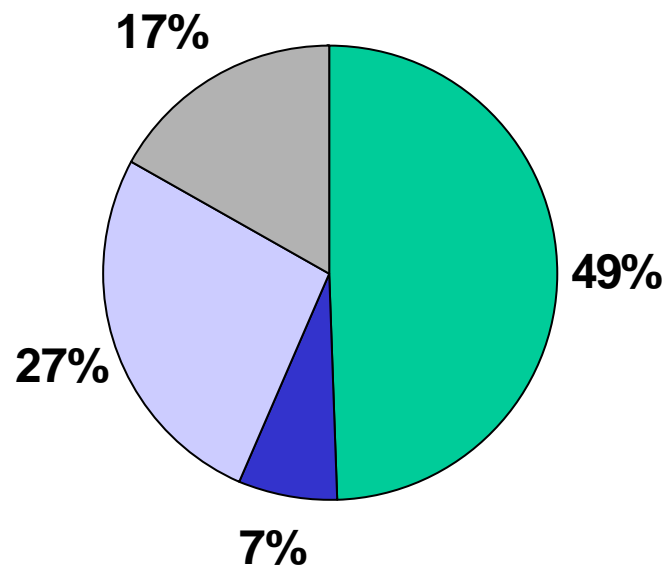
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Portfolio Analysis - September 2001

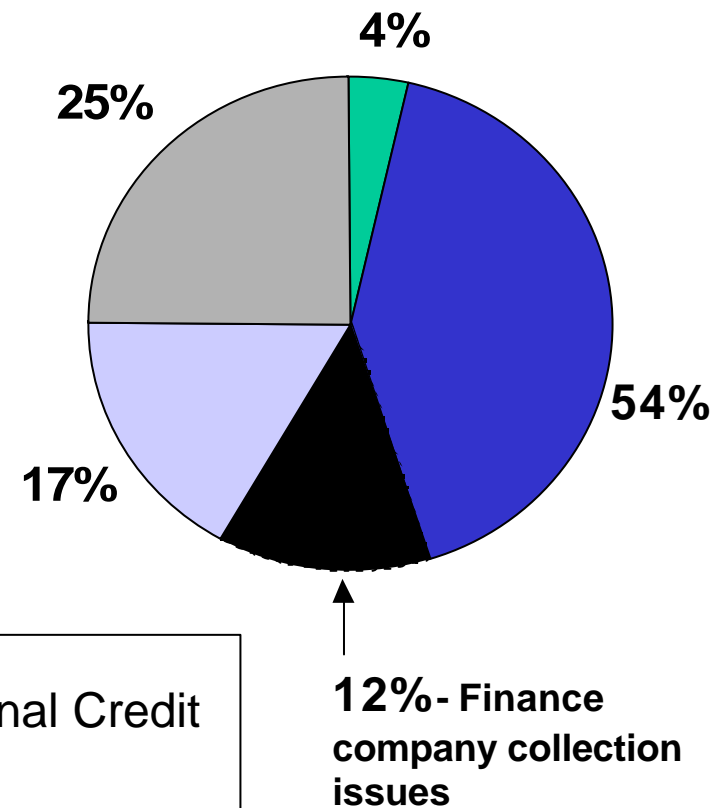


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On Balance Sheet Outstandings



Contribution to Bad Debt Charge



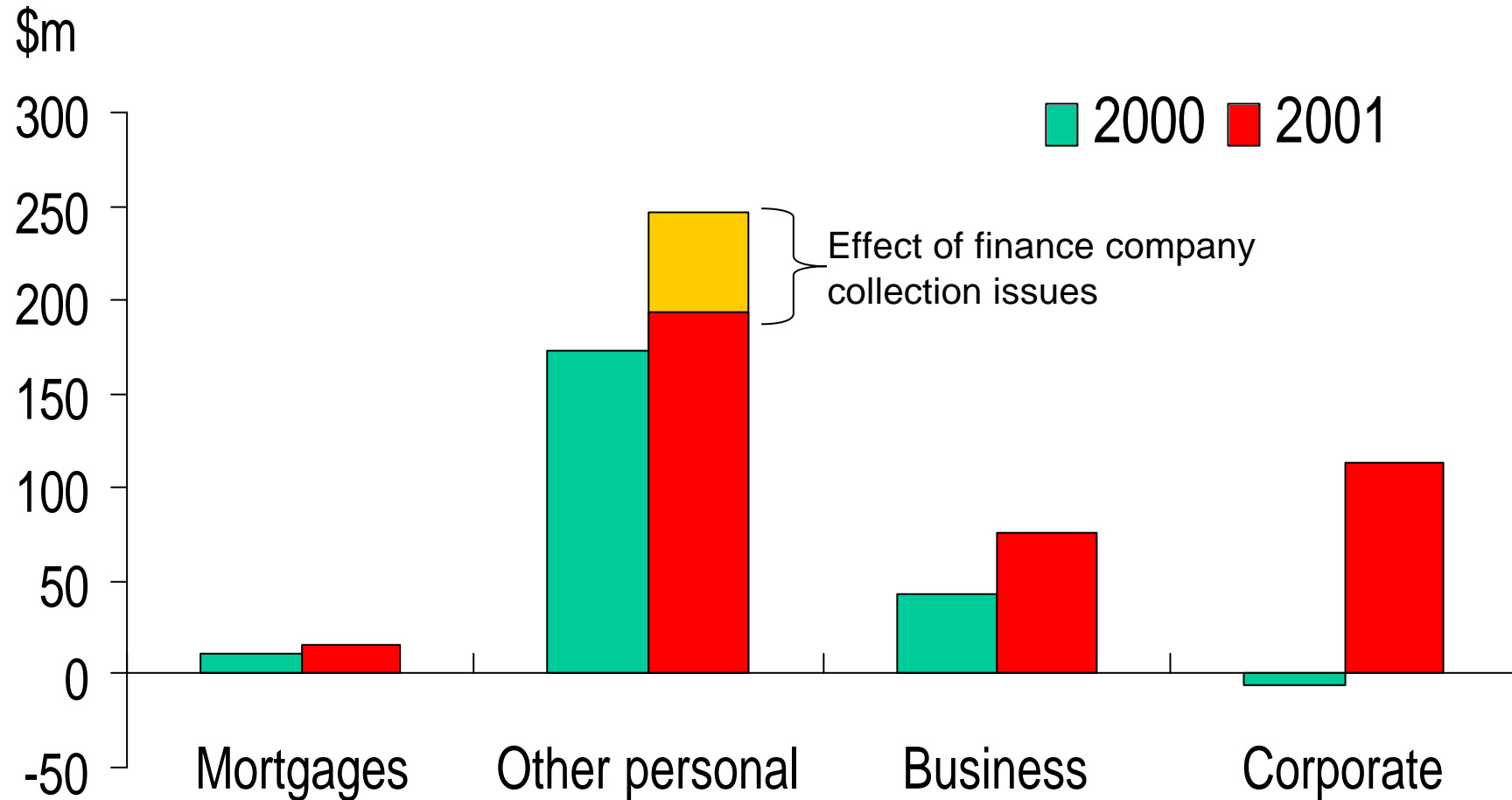
Mortgages
Other Personal Credit
Business
Corporate

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Bad debt charge by component



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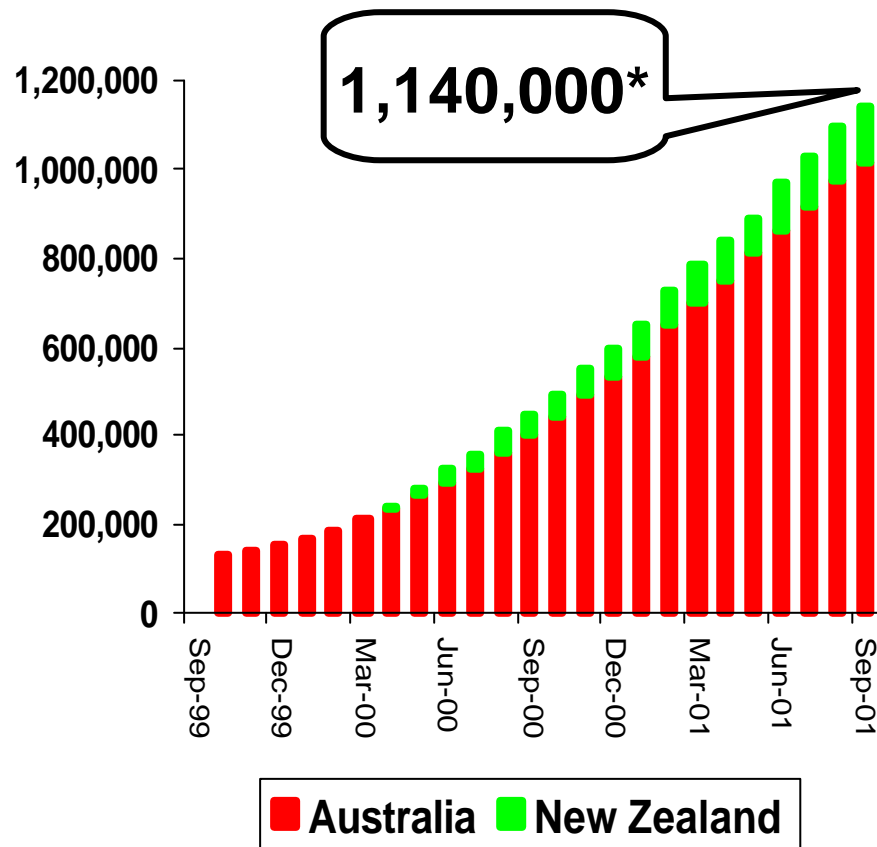
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Online growth continues

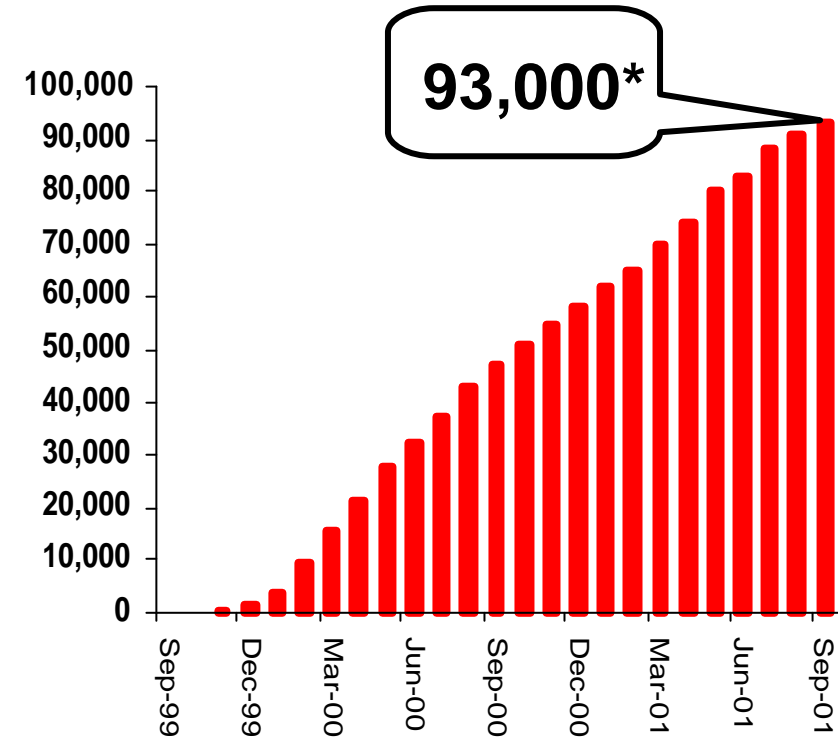


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On-line Banking



On-line Broking - Australia

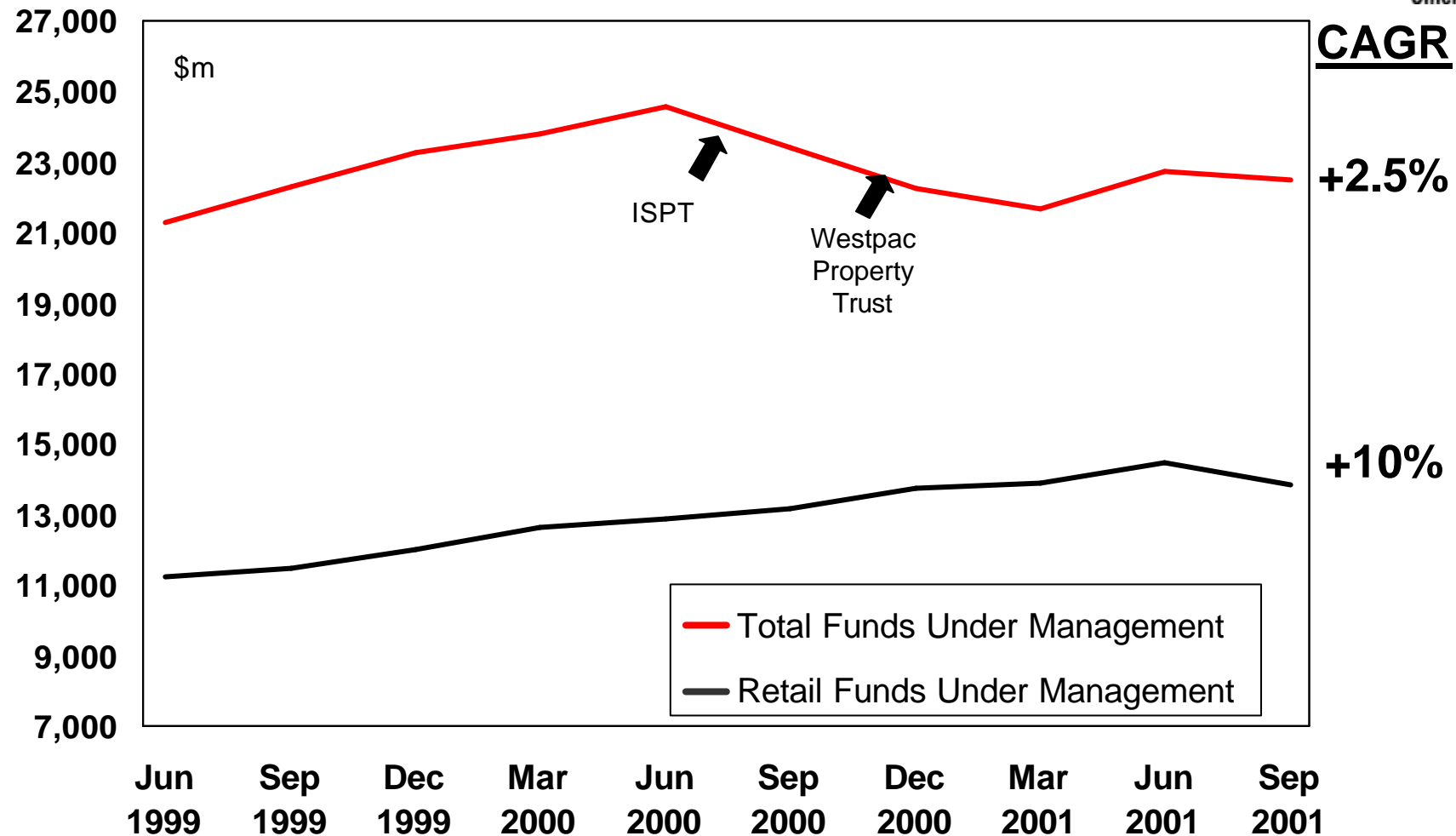


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Growth in retail FUM



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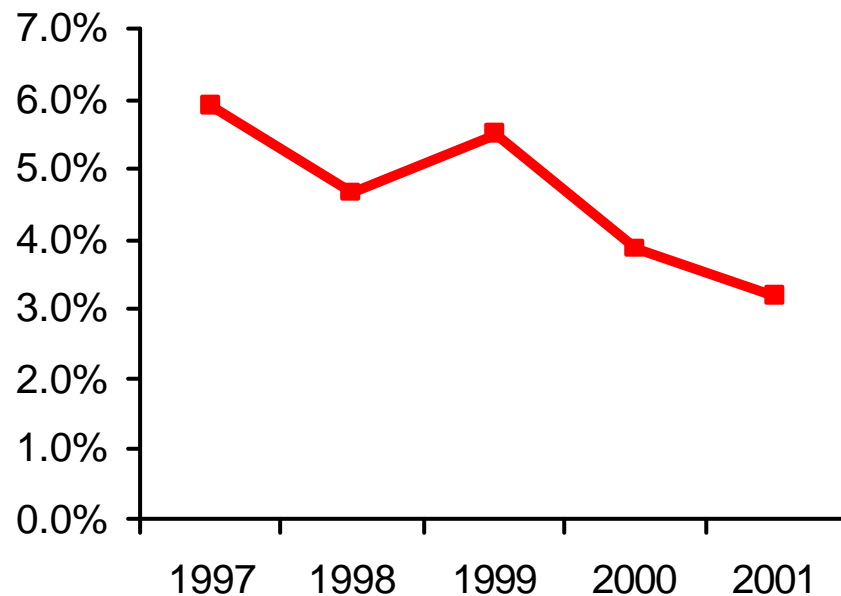


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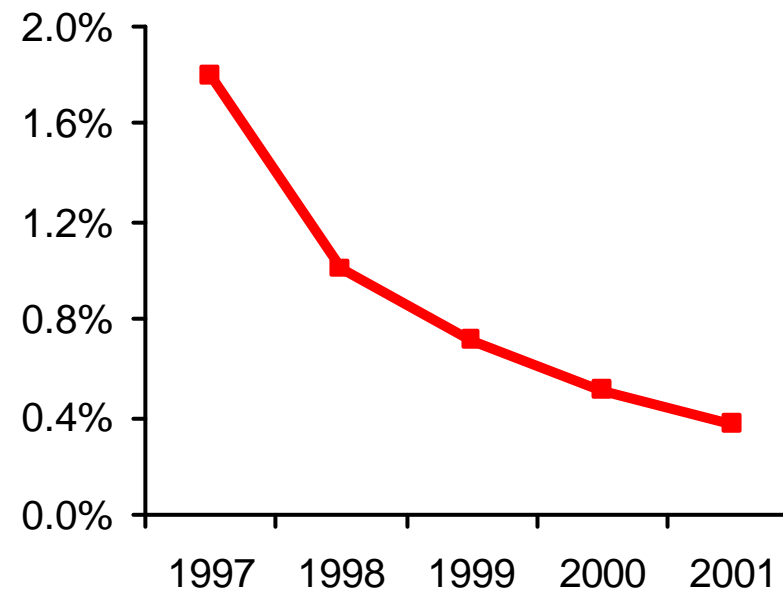
Business banking - stressed loans



Watchlist & below



Impaired Assets



% of total business banking commitments

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