# Presentation and Investor Discussion Pack

#### 2021 INTERIM FINANCIAL RESULTS

FOR THE SIX MONTHS ENDED 31 MARCH 2021

WESTPAC BANKING CORPORATION ABN 33 007 457 141

Fix. Simplify. Perform.



# Westpac 2021 Interim Results Index

2021 Interim Results Presentation	3
Investor Discussion Pack of 2021 Interim Results	30
Overview	31
Strategy	32
Results	35
Customer franchise	39
Risk governance	44
Sustainability	46
Earnings drivers	51
Revenue	52
Expenses	55
Impairment charges	56
Credit quality and provisions	57
Australian mortgage asset quality	70
Capital, Funding and Liquidity	77
Divisional results	85
Consumer	87
Business	88
Westpac Institutional Bank	89
Westpac New Zealand	90
Specialist Businesses	94
Economics	96
Appendix	108
Contact us	116
Disclaimer	117

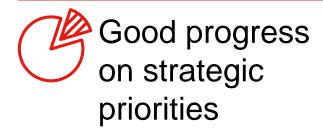


# Peter King

**Chief Executive Officer** 



## 1H21 Results – Overview.



- Mortgages on track for major bank system growth in 2H21
- Simplifying portfolio 3 more sales
- Cost reset commenced
- CORE program expanded financial and non-financial risk



## Earnings

- Cash earnings \$3.5bn, up \$1.9bn
- Cash ROE 10%
- Economy significantly better than expected last year



# Balance sheet strength

- Asset quality metrics improved
- CET1 capital ratio at 12.34%
- 1H21 dividend of 58 cents per share 60% payout



## **1H21 Earnings snapshot.**

	1H20	2H20	1H21	Change 1H21–2H20	Change 1H21–1H20
Reported net profit	\$1,190m	\$1,100m	\$3,443m	213%	189%
Cash earnings <sup>1</sup>	\$993m	\$1,615m	\$3,537m	119%	256%
Impairment (charge)/benefit	(\$2,238m)	(\$940m)	\$372m	na	na
Cash EPS <sup>2</sup>	27.7c	44.7c	97.1c	117%	251%
Return on equity <sup>3,4</sup>	2.9%	4.7%	10.2%	5.5ppts	7.3ppts
Dividend per share	-	31cps	58cps	87%	na
Cash earnings excluding not	able items <sup>5</sup>				
Core earnings	\$5,771m	\$5,100m	\$5,120m	-	(11%)
Cash earnings <sup>1</sup>	\$2,392m	\$2,835m	\$3,819m	35%	60%
Cash EPS <sup>2</sup>	66.8c	78.5c	104.8c	34%	57%
Return on equity <sup>3,4</sup>	7.1%	8.3%	11.0%	2.7ppts	3.9ppts

<sup>1</sup> Cash earnings is a measure of profit generated from ongoing operations for further detail see page 35 and 109. 2 Cash EPS is cash earnings divided by weighted average ordinary shares. 3 Return on equity is cash earnings divided by average ordinary equity. 4 Cash earnings basis. 5 References to notable items in this slide include provisions related to AUSTRAC proceedings; estimated customer refunds, costs and litigation; write-down of intangible items; and asset sales/revaluations.



## Refreshed executive team and new operating model.

#### **Executive team**

New to role	New to Westpac	
Peter King Chief Executive Officer	Scott Collary Chief Operating Officer	Rebecca Lim Group General Counsel
Les Vance Financial Crime, Compliance and Conduct	Chris de Bruin Consumer & Business Banking	Carolyn McCann Customer and Corporate Relations
Jason Yetton <sup>1</sup> Specialist Businesses	Anthony Miller Westpac Institutional Bank	David McLean Westpac New Zealand
	Michael Rowland Chief Financial Officer	Christine Parker Human Resources
1 Re-joined Westpac in 2020 after leavinุ	g in 2015.	David Stephen Chief Risk Officer

## **Lines of Business operating model**

	Mortgages
Consumer Banking	Consumer finance
	Everyday banking
	Consumer customer engagement
	Cash management
Business	Business lending
Banking	Private wealth
	Business customer engagement
Westpac	Financial markets
Institutional	Corporate and institutional banking
Bank	Global transaction services
	Insurance
Specialist	Specialist Finance
Businesses	Platforms, Investments and Super
	Westpac Pacific
Westpac NZ	Consumer banking and wealth
WESIPAL NZ	Corporate and institutional banking
Treasury	



## Our strategy.

Helping Australians and New Zealanders Succeed **Purpose** Markets, Banking for consumer, business and institutional customers products, customers **PERFORM SIMPLIFY** FIX Streamline & focus the business Address outstanding issues Sustainable long-term returns Exit non-core businesses **Priorities** Risk management Customer service - market leading and consolidate international Risk culture Growth in key markets Reduce products, simplify customer Customer remediation & pain points Reset cost base offers IT complexity Enhance returns, optimise capital Lines of Business operating model Strong balance sheet Transform using digital and data to enhance the customer experience **Values** Leading Change Performing Helpful Ethical Simple **HELPS** 





## Risk management and culture

## Capability and capacity

 Added over 100 resources for credit decisioning, risk reporting and stress testing

## **CORE<sup>1</sup> Program**

- Integrated plan approved by APRA 7 April
- 19 Workstreams, clear accountability
- Multi-year timeframe quarterly assurance reporting, published each half

## Financial crime program

## Capability and capacity

- 60% increase in team
- More than doubled people investigating and reporting on financial crime

## **Progress**

- Addressed matters identified in the AUSTRAC Statement of Claim
- Upgraded risk assessment methodologies and monitoring solutions
- 250% increase in customer reviews assessing high risks more frequently



<sup>1</sup> CORE is customer outcomes and risk excellence.



## **Portfolio and Geographic simplification**

Business sold	Announced	Completion targeted
Zip Co Ltd.	Oct 2020	Oct 2020
Vendor Finance	Aug 2020	Aug 2021
Westpac Pacific	Dec 2020	Dec 2021
General Insurance	Dec 2020	Sep 2021
Westpac LMI	Mar 2021	Sep 2021
Businesses to be	sold	

Westpac Life Insurance

Auto Finance

Superannuation, Platforms and Investments

#### Customers

- New Westpac app faster and simpler
- Bringing 1,000 roles (including voice) back to Australia ~50% complete
- Removed over 100 consumer fees
- Combined Consumer & Business Banking leadership to
  - Simplify support
  - Better utilise shared assets
  - Improve the customer experience

## **Geographic**

- Closing five Asian offices Mumbai and Jakarta complete
- Offshore locations: London, New York, Singapore. Opening in Frankfurt





## Perform – Mortgages, change via Lines of Business.



## Simplify processes

- Reduced forms and documents by 80
- 60 process and policy changes



## **Enhance credit decisioning**

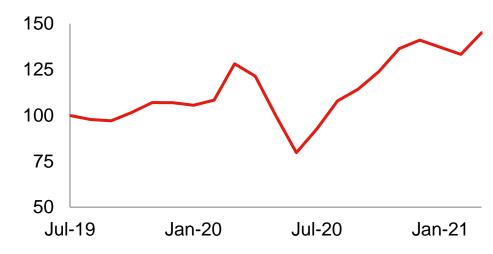
~68% of mortgages are credit auto-decisioned



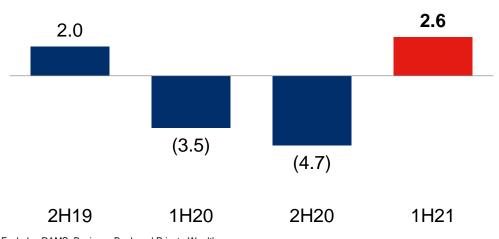
## **Increase digitisation**

- ~70% of customers<sup>2</sup> accepting mortgage documents digitally
- First party digital origination process rolled out<sup>3</sup> third party origination in pilot

# Rolling quarterly mortgage applications<sup>1</sup> (indexed July-19 = 100)



## Australian gross mortgage movement (\$bn)



<sup>1</sup> Indexed to 31 July 2019. 2 1st party mortgages originated via the new mortgage origination platform. 3 1st party mortgages only. Excludes RAMS, Business Bank and Private Wealth.



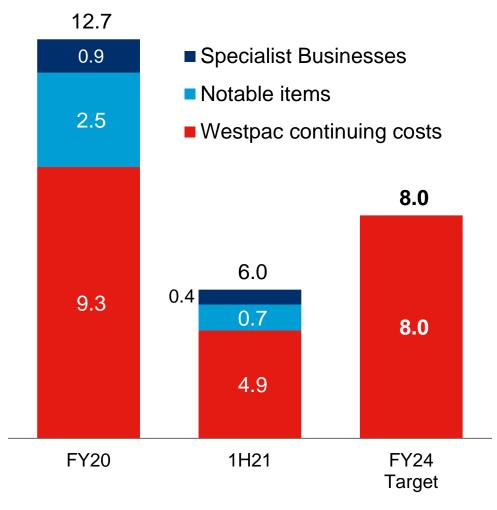


## Perform – competitive cost base.<sup>1</sup>

Targeting \$8bn by FY24. Continued investment – \$3.5-\$4bn over 3 years.

- Targeting a cost base of \$8bn by FY24
- Targets embedded in leader scorecards
- Expect to invest \$3.5bn to \$4bn over 3 years
- Sources of improvement
  - Investment in Fix initiatives to reduce notable items
  - Exit Specialist Businesses
  - Simplify the business, improve processes and digitise
  - Smaller head office

## Expenses (\$bn)<sup>2</sup>



<sup>1</sup> This page contains 'forward-looking statements' and statements of expectation. Please refer to the disclaimer on page 117. 2 Future periods exclude potential notable items. References to notable items include provisions related to AUSTRAC proceedings; estimated customer refunds, costs and litigation; write-down of intangible items; and asset sales/revaluations. Includes Westpac New Zealand.

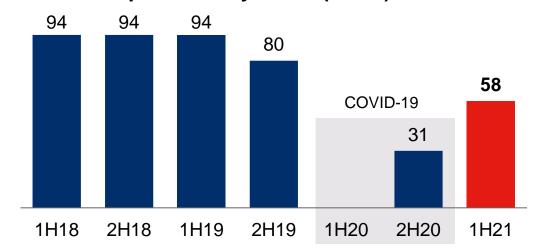


## 1H21 fully franked dividend - 58 cps.

#### **Dividend considerations**

- Medium term outlook for return and growth
- Sustainable payout ratio ~60-65%
- Dividend yield 4.8%<sup>1</sup>
- Seek to neutralise DRP (arrange to purchase shares on market), no discount on DRP market price

#### Dividends per ordinary share (cents)



#### **Capital considerations**

- Well above APRA's CET1 "unquestionably strong" capital ratio
- Announced sales 32bps
- Will reset preferred CET1 operating range once capital rules finalised

## Dividend payout ratio (%)

	Historic payout (FY17 – FY19) <sup>2</sup>	1H21
Cash earnings	83	60
Effective (after DRP)	67	60
Cash earnings (ex notable items) <sup>3</sup>	77	56

<sup>1</sup> At 31 March closing price of \$24.41. 2 Average payout ratio in each half over period. 3 References to notable items in this release include (after tax) provisions related to AUSTRAC proceedings; estimated customer refunds, costs and litigation; writedown of intangible items; and asset sales/revaluations.

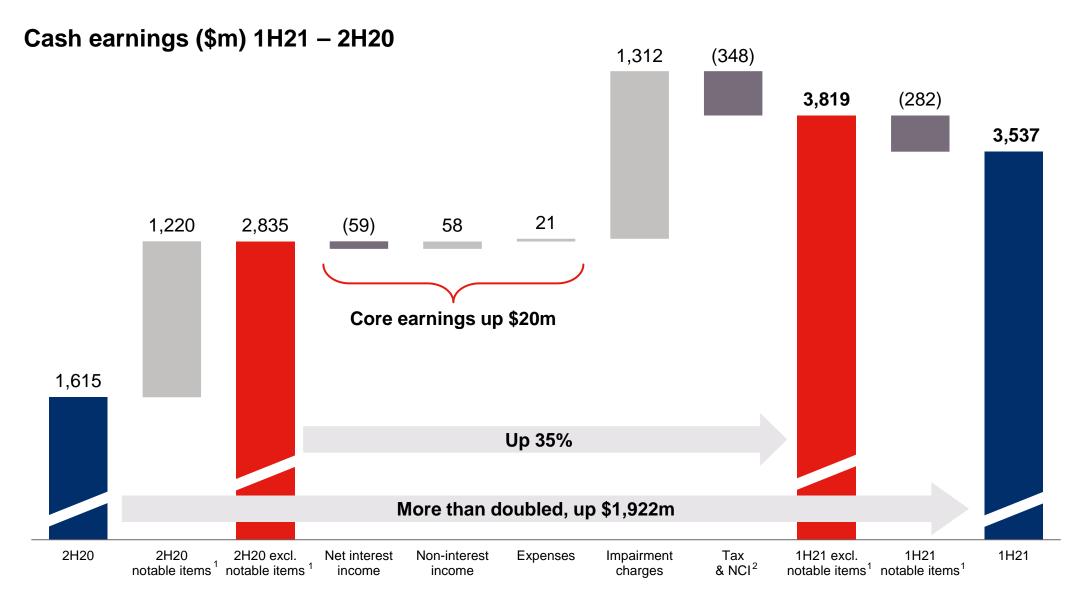


# Michael Rowland

**Chief Financial Officer** 



## 1H21 earnings.



<sup>1</sup> References to notable items in this release include (after tax) provisions related to AUSTRAC proceedings; estimated customer refunds, costs and litigation; write-down of intangible items; and asset sales/revaluations. 2 NCI is non-controlling interests.



## Notable items and simplification impacts.

Notable items				
(\$m after tax)	1H20	2H20	1H21	
AUSTRAC proceedings	(1,027)	(415)	-	
Remediation and litigation	(258)	(182)	(276)	,
Intangible write-downs	(46)	(568)	(199)	-
Asset sales / revaluation	(68)	(55)	193	٠,
Total cash earnings impact	(1,399)	(1,220)	(282)	

- Remediation higher in Advice and Specialist Businesses, lower in Business
- Settled historical disputes
- Write-off of LMI goodwill and write-down of capitalised software balances
- Revaluation of Coinbase, final gain from Zip sale and earnout from Vendor Finance sale
- Partly offset by losses on sale and transaction costs

## Impact of exits and simplification

P&L contribution (\$m) <sup>1</sup>	1H20	2H20	1H21
Net interest income	43	32	18
Non-interest income	124	59	27
Expenses	(40)	(41)	(26)
Core earnings	127	50	19

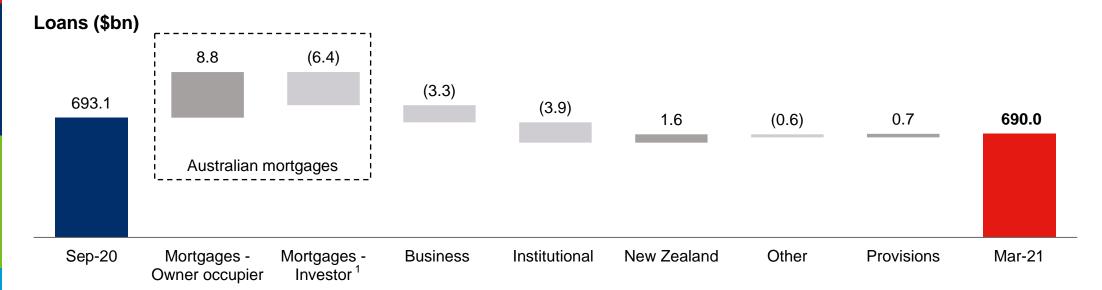
<sup>1</sup> Contribution of businesses exited or simplified in respective period.

## **Exits and simplification includes**

- New Zealand wealth sale
- Reduction in correspondent banking relationships
- Exit of Energy trading
- International consolidation
- Consumer fee simplification

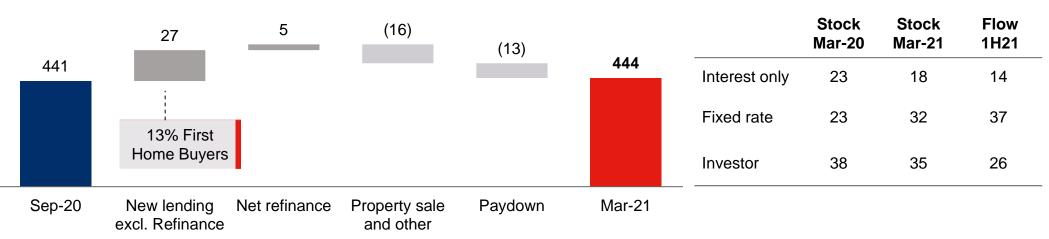


## Lending dynamics.



## Australian mortgage flows (\$bn)

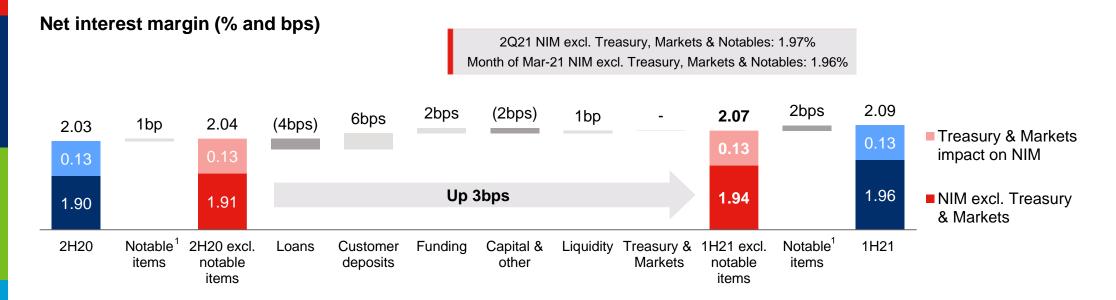
#### Aust mortgage composition (% of total)

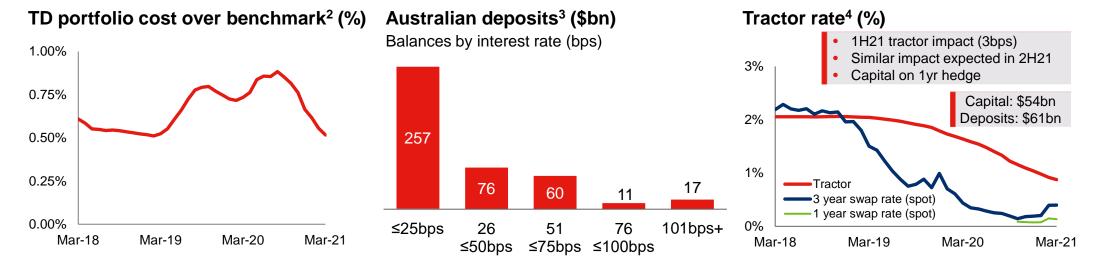


<sup>1</sup> Includes Line of Credit.



## Margins.





<sup>1</sup> References to notable items include; estimated customer refunds. 2 Benchmark is based on market rates with terms consistent with the duration of the term deposits. 3 Excludes mortgage offset balances. 4 Tractor is the blended average rate earned on hedged capital and low rate deposits.



## Non-interest income – up 3% excluding notable items.<sup>1</sup>

## Net fees¹ up \$26m ▲ 3%

- Higher cards from improved activity
- End of COVID-19 merchant waivers
- Other fees lower from simplification

## Wealth & insurance<sup>1</sup> up \$8m

Higher insurance weather claims (\$55m)

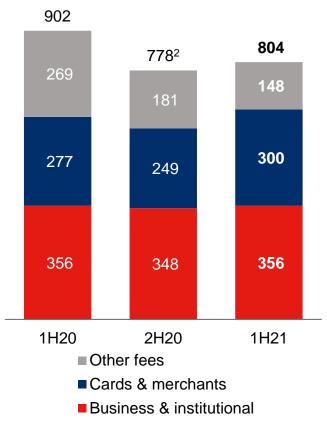
**1%** 

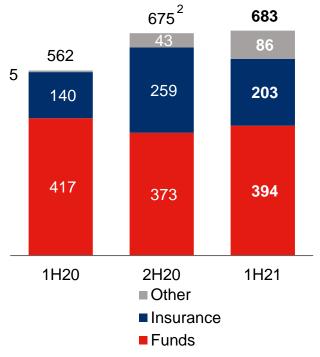
- Funds up from higher FUA
- Other income higher from revaluation of Life insurance liabilities

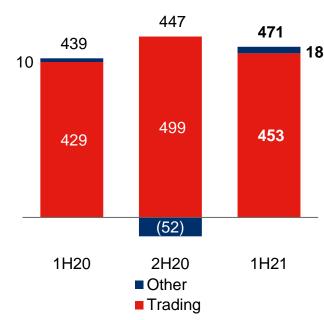
#### Trading and other<sup>1</sup> up \$24m

5%

- Lower customer and non-customer income
- \$34m positive DVA movement
- Other income higher as 2H20 included Mumbai FCTR loss







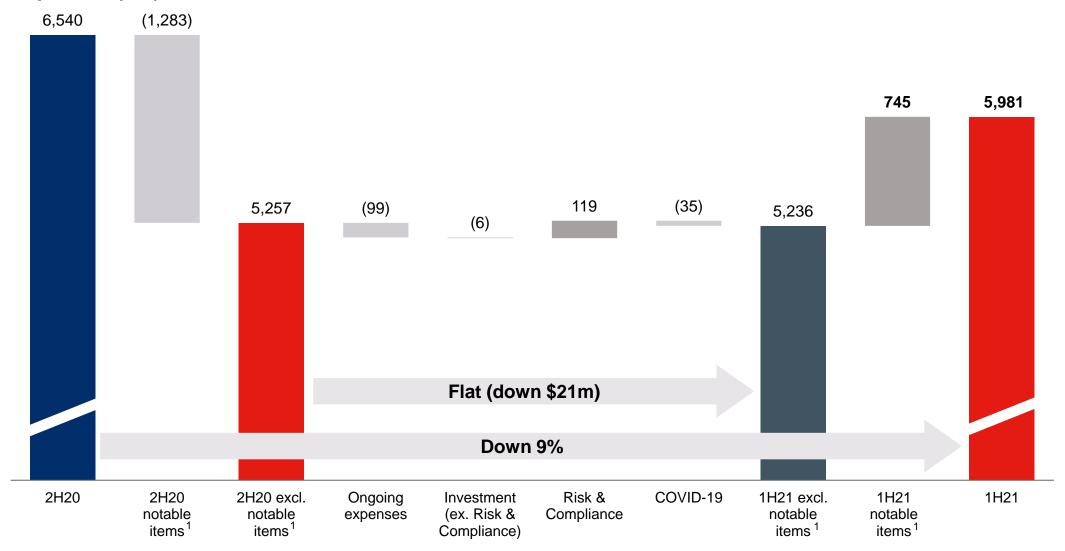
<sup>1</sup> Excluding notable items. References to notable items in this slide include provisions related to; estimated customer refunds, costs and litigation; and asset sales/revaluations. 2 Total notable items in Non-interest income is unchanged. 2H20 has been restated to reflect \$45m of notable items allocated to net fee income, this has now been allocated \$30m to wealth management income and \$15m to insurance income.



## 1H21 expenses.

Down 9%, flat excluding notable items.<sup>1</sup>

## Expenses (\$m) 1H21 - 2H20

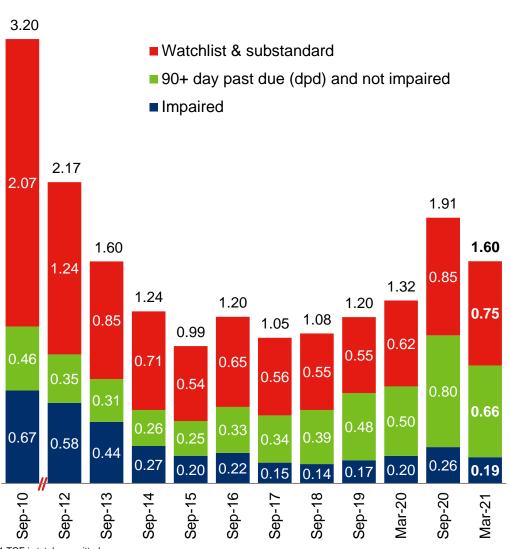


<sup>1</sup> References to notable items in this slide include provisions related to AUSTRAC proceedings; estimated customer refunds, costs and litigation; write-down of intangible items; and asset sales/revaluations.

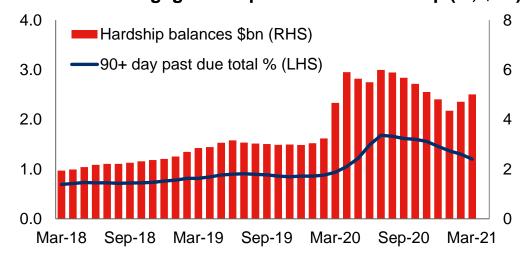


## Credit quality metrics improved.

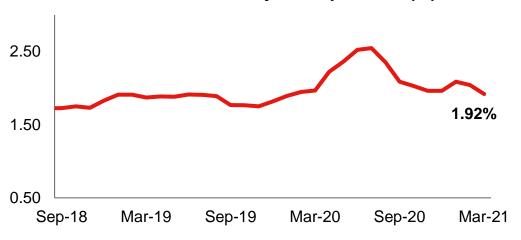
#### Stressed exposures as a % of TCE<sup>1</sup>

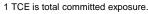


#### Australian mortgage delinquencies and hardship (%, \$bn)



#### Australian unsecured 90+ day delinquencies (%)

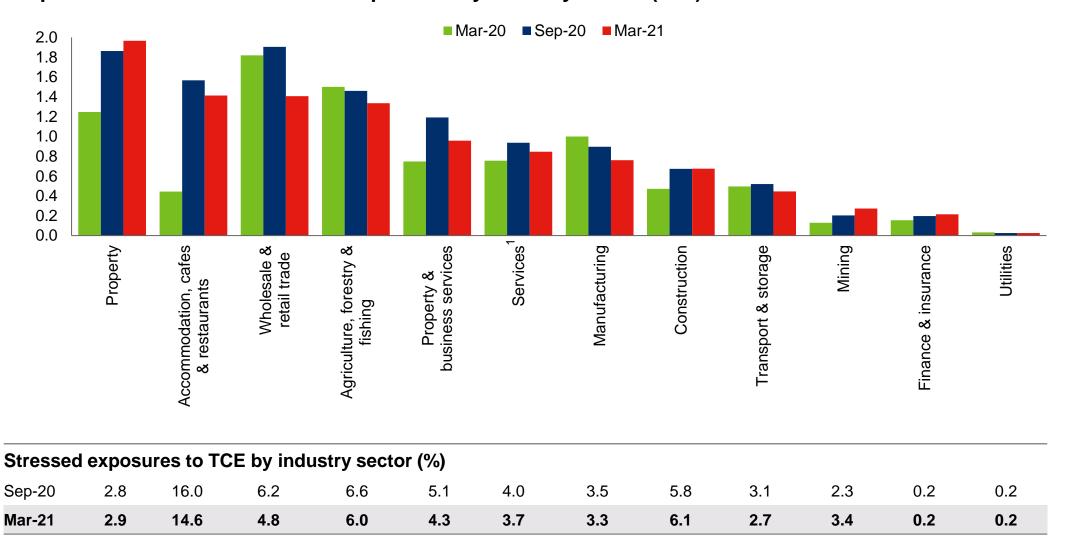






## Asset quality.

## Corporate and business stressed exposures by industry sector (\$bn)

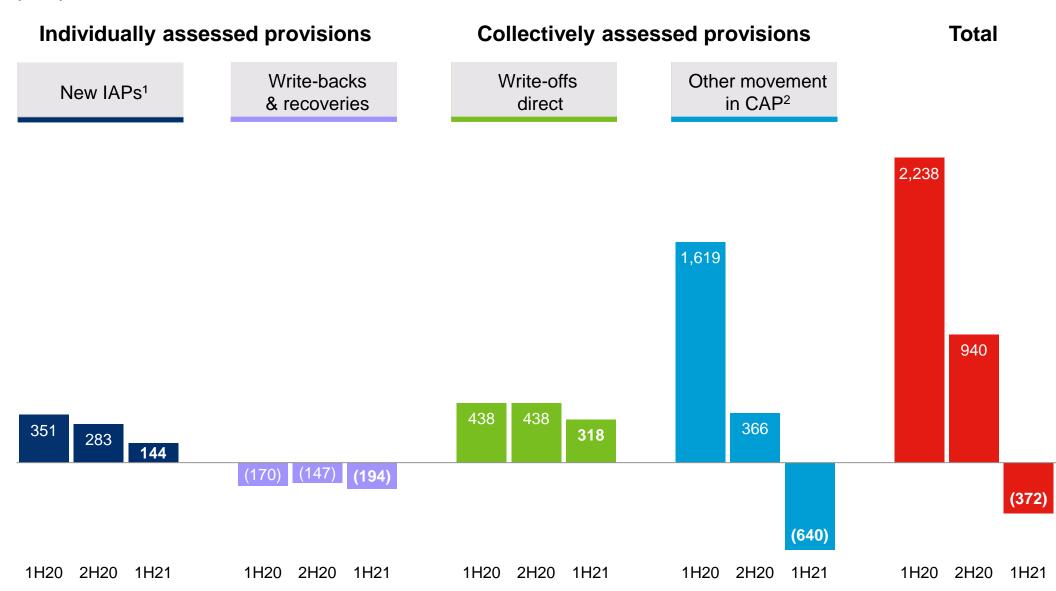


<sup>1</sup> Services includes education, health & community services, cultural & recreational services and personal & other services.



## Credit impairment charge / (benefit) composition.

(\$m)



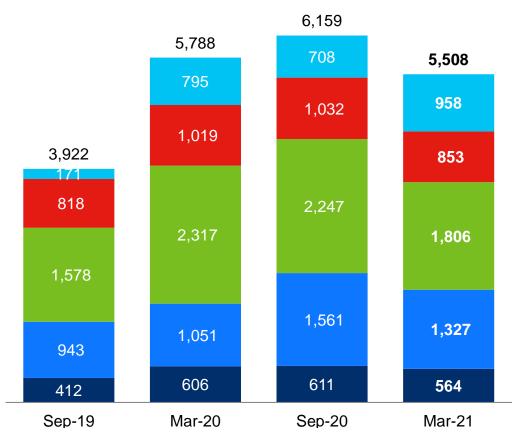




## Impairment provisions.

#### Total impairment provisions<sup>1</sup> (\$m)

- Overlay
- Stage 1 CAP
- Stage 2 CAP
- Stage 3 CAP
- Individually assessed provisions (Stage 3)



#### **Provision coverage**

	Sep-19	Sep-20	Mar-21
Provisions to Credit RWA	109bps	171bps	159bps
Provisions to TCE	37bps	58bps	51bps
IAP <sup>2</sup> to Impaired assets	44.9%	41.5%	47.0%

#### Forecasts used in base case economic scenario<sup>3</sup>

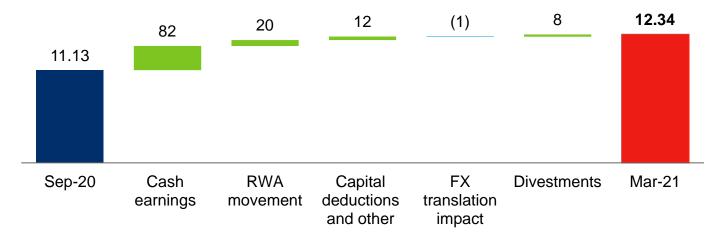
	At Sept 2020		At Mar 2021	
	2021	2022	2021	2022
GDP growth	2.5%	2.7%	4.0%	3.0%
Unemployment	7.5%	6.7%	6.0%	5.3%
Residential property price increase/(decrease)	(0.4%)	7.5%	10%	10%

<sup>1</sup> CAP is Collectively Assessed Provision. 2 IAP is Individually Assessed Provision. 3 GDP and Residential property price growth is annual growth to December each year. Unemployment rate forecast is as at year end. Forecasts used for March 21 were determined in February 21.



## Capital drivers.

## CET1<sup>1</sup> capital ratio (% and bps)



## Expected divestment CET1 benefit (bps)<sup>3</sup>

Coinbase <sup>4</sup>	7
Vendor Finance	-
Westpac Pacific <sup>5</sup>	6

## Risk weighted assets (\$bn)



Westpac LMI 7

General Insurance

<sup>1</sup> Common equity tier 1. 2 Credit Risk Weighted Assets. 3 Pro forma benefit at March 21 for expected divestments and at 30 April for Coinbase. 4 Initial estimate, depends on final capital streamed up to the Group. 5 Impact reflects the remaining CET1 impact expected to occur in the 2H21 (mainly from the release of risk weighted assets upon sale). The accounting loss on sale in Westpac Pacific included in First Half 2021 notable items impacted the CET1 ratio for March 21. In total, the sale of Westpac Pacific is expected to add approximately 3bps to Westpac's Common Equity Tier 1 capital ratio.



12

## Targeting \$8bn cost base by FY24.1

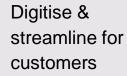
## Cost target excluding notable items (\$m)<sup>2</sup>

Expenses (ex notables) expected to rise in FY21 compared to FY20. Targeting to reduce from FY22 onwards

## Pathway to \$8bn

**Specialist** Businesses

Exit non-core businesses



- Digital focus, reduce products and cost to serve
- Rationalise duplicate metro branches, smaller customised branches
- Reduce physical transactions
- Digitise sales and service



- Remove costs linked to Specialist **Businesses**
- Rationalise corporate footprint
- Lower support costs
- Reduce third party/contractor spend

FY24

8,000



FY20

10,161

**Specialist Businesses** 

Digitise & streamline

BAU

Head office & organisational simplification

Investment **Productivity** 1 This page contains 'forward-looking statements' and statements of expectation. Please refer to the disclaimer on page 117. 2 All numbers exclude notable items. References to notable items in this slide include provisions related to AUSTRAC proceedings; estimated customer refunds, costs and litigation; write-down of intangible items; and asset sales/revaluations. Target includes Westpac New Zealand Limited.

## Select cost reset targets.<sup>1</sup>

	Metric	Baseline	1H21	FY24	
Specialist Businesses	Exit non-core businesses	1 under sale agreement	4 under sale agreement	7 transactions completed	
Digitise &	<ul> <li>Mortgages processed on digital origination platform<sup>2</sup></li> </ul>	32%²	62%²	100%	
streamline for	<ul> <li>Consumer sales via digital<sup>3</sup></li> </ul>	42%	41%	70%	
customers	<ul> <li>Branch transactions<sup>3</sup></li> </ul>	29 million	22% less <sup>4</sup>	~40% less	
	<ul> <li>Products for sale<sup>5</sup></li> </ul>	891	839	~345	
		0	0	4	
Head office &	<ul> <li>Offshore locations<sup>6</sup></li> </ul>	8	6	4	
organisational simplification	<ul> <li>Reduce third party and contractor sper</li> </ul>	<ul> <li>Reduce third party and contractor spend by &gt;\$200m per annum</li> </ul>			
	Reduce head office roles and corporate space ~ more than 20% <sup>7</sup> ———————————————————————————————————				

<sup>1</sup> This page contains 'forward-looking statements' and statements of expectation. Please refer to the disclaimer on page 117. 2 Percentage of home loan applications through strategic platform for 1st party lending (excl. RAMS). FY24 target refers to both 1st and 3rd party across Consumer and Business. 3 Refer to slide115 for definition. 4 Reduction in 1H21 represents decrease on 1H20. 5 Represents Australian Consumer, Business and Institutional products for sale. 6 Represents international locations excluding New Zealand and Westpac Pacific. 7 Corporate Space represents head office and operations and excludes branches and business banking centres.

## 2H21 Considerations.<sup>1</sup>

## Lending

- Maintain mortgage momentum
- Stabilise Business lending

# Net interest margin

Headwinds from competitive market continued flow through of low rates

# Non-interest income

- Improved economic activity and consumer spending
- Impact of simplification to flow through

## Expenses

- FY21 expected to be higher than FY20 (excluding notable items) from:
  - Seasonality of project spend higher in 2H
  - Full period effect of higher FTE for Fix agenda

## Asset quality

- Maintain focus on supporting customers
- Improved outlook, some impact from wind back of government support



<sup>1</sup> This page contains 'forward-looking statements' and statements of expectation. Please refer to the disclaimer on page 117.

# Peter King

**Chief Executive Officer** 



## Good progress – more to do.

## **Economic outlook positive**

	Latest <sup>1</sup>	End 2021 Forecasts
GDP growth	(1.1%)	4.5%
Housing credit growth	4.1%	6.5%
Business credit growth	(2.6%)	2.5%
Unemployment rate	5.6%	5.0%

#### **2H21 Priorities**

- Grow core businesses
  - Continue mortgage improvement. Grow at major bank system in 2H21
  - Apply mortgage success to business lending
- Specialist Businesses
  - Complete Panorama migration
  - Progress asset sales and completions
- Risk management deliver on CORE program and improve risk management processes/culture
- Begin delivering on cost reset



<sup>1</sup> Latest is December 2020 (GDP), March 2021 housing credit, business credit and unemployment. Sources: ABS, RBA, Westpac Economics.

# Investor Discussion Pack

# Overview



## Westpac Group at a glance.

## Helping Australians and New Zealanders Succeed.

**WBC** listed on ASX & NZX

WBK LISTED NYSE

- In its 205th year, Australia's first bank and first company, opened 1817
- Australia's 2nd largest bank and 24th largest bank in the world, ranked by market capitalisation<sup>1</sup>
- Well positioned across key markets with a service-led strategy focused on customers
- Supporting consumers and businesses in Australia and New **7**ealand

- Unique portfolio of brands providing a range of financial services across consumer, business and institutional banking
- Capital ratios are in the top quartile globally, with sound credit quality
- Credit ratings<sup>2</sup> AA- / Aa3 / A+
- Continued sustainability commitment3

#### **Operating divisions**

**Mestpac** Consumer





Bank of Melbourne



**Mestpac** 

>st.aeorae







Westpac Institutional Bank (WIB)

**Mestpac** 

Westpac New Zealand

**Business** 



#### **Key statistics at 31 March 2021**

Customers	14.0m
Australian household deposit market share <sup>4</sup>	21%
Australian mortgage market share <sup>5</sup>	22%
Australian business credit market share <sup>5</sup>	15%
New Zealand deposit market share <sup>6</sup>	18%
New Zealand consumer lending market share <sup>6</sup>	18%
Australian wealth platforms market share <sup>7</sup>	18%

#### **Key financial data for Half Year 2021**

Reported net profit after tax	\$3,443m
Cash earnings	\$3,537m
Expense to income ratio <sup>8</sup>	55.4%
Common equity Tier 1 capital ratio (APRA basis)	12.34%
Return on equity <sup>8</sup>	10.2%
Total assets	\$889bn
Total liabilities	\$817bn
Market capitalisation <sup>9</sup>	\$90bn

<sup>1 31</sup> March 2021 Source: S&P Capital IQ, based in US\$. 2 S&P Global Ratings, Moody's Investors Service and Fitch Ratings respectively. Moody's Investor Services and Fitch Ratings have Westpac Banking Corporation on a stable outlook. S&P Global Ratings has Westpac on a negative outlook. 3 Awarded Silver - DJSI 2020 Year Book, Rated A - MSCI-ESG, Medium ESG Risk Band - Sustainalytics. 4 APRA Banking Statistics, March 2021. 5 RBA Financial Aggregates, March 2021. 6 RBNZ, March 2021. 7 Plan for Life 31 December 2020. All Master Funds Admin. 8 Cash earnings basis. 9 Based on share price at 31 March 2021 of \$24.41.



## Portfolio simplification.

Executing our FY21 strategic priorities.

#### **Businesses included in the Specialist Business division**

Business Unit	Business overview	Status	Announced	Expected completion
Vendor Finance <sup>1</sup>	Supports third parties to fund equipment finance loans	Entered sale agreement (held for sale)	21 <sup>st</sup> August 2020	Second Half 2021
General Insurance <sup>1</sup>	Provides insurance solutions including Home and Contents Insurance and Landlord Insurance	Entered sale agreement (held for sale)	2 <sup>nd</sup> December 2020	Second Half 2021
Westpac Pacific <sup>1</sup>	Banking in Fiji and PNG serving retail, business and institutional customers	Entered sale agreement (held for sale)	7 <sup>th</sup> December 2020	Second Half 2021
Lenders Mortgage Insurance <sup>1</sup>	Provides Lenders Mortgage Insurance to Westpac Group for residential mortgages	Entered sale agreement (held for sale)	18 <sup>th</sup> March 2021	Second Half 2021
Life Insurance	Manufacturer of life, TPD and income protection products	Under consideration		
Auto Finance	Provides vehicle finance, dealer finance, business car leasing and novated leasing	Under consideration		
Superannuation, Platforms and Investments	Provides superannuation, investment platforms for advised clients, multi-fund asset management and a range of direct products for SMSFs and individuals	Under consideration		

#### **Brands**

Businesses in Specialist Business division operate under the following brands:

















#### **Businesses held for sale**

\$m	1H21
Net interest income	67
Non-interest income	100
Expenses	(48)
Impairment (charges)/benefits	24
Tax and non-controlling interests	(40)
Cash earnings contribution of businesses held for sale (ex notable items)	103
Loans	1,819
Deposits	2,088

#### **CET1 Impact**

Once announced sales are completed, they are expected to add 25bps<sup>2</sup> to the CET1 capital ratio

<sup>1</sup> Classified as held for sale in the Group's 2021 Interim Financial Results Announcement. 2 CET1 impact is based on RWAs at 31 March 2021. Impact at the time of sale can vary based on RWA movements. The 31 March 2021 CET1 ratio includes the accounting loss on sale in Westpac Pacific included in 1H21 notable items.



Westpac is reviewing the most appropriate ownership structure for its New Zealand operations. The business has been a valuable contributor for many years. The review is ongoing.



## Rationale for the review

- Banking is increasingly a local business
- BS11 operational separation limits synergies



#### **Considerations**

- Potential value uplift from two locally focused businesses
- Separation and independence costs
- Impact of RBNZ reviews

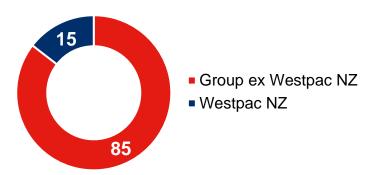


#### **Status**

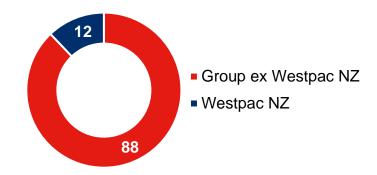
- Regulator engagement required
- Determining potential split of balance sheet in a demerger
- Progressing analysis

## **Contribution to Westpac Group**

1H21 Cash earnings ex notables (%)



Lending (%)





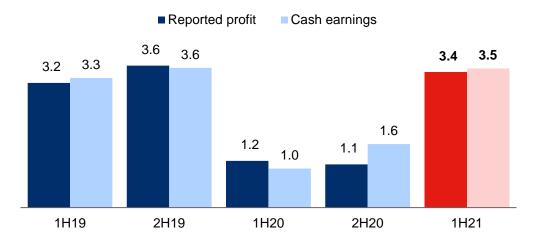
## Cash earnings and reported net profit reconciliation.

#### Cash earnings<sup>1</sup> policy

- Westpac Group uses a measure of performance referred to as cash earnings to assess financial performance at both a Group and divisional level
- This measure has been used in the Australian banking market for over 15 years and management believes it is the most effective way to assess performance for the current period against prior periods and to compare performance across divisions and across peer companies
- To calculate cash earnings, reported net profit is adjusted for:
  - Material items that key decision makers at the Westpac Group believe do not reflect the Group's operating performance
  - Items that are not normally considered when dividends are recommended, such as the impact of treasury shares and economic hedging impacts
  - Accounting reclassifications between individual line items that do not impact reported results

	1H21 (\$m)	Change 1H21-2H20 (%)	Change 1H21-1H20 (%)
Cash earnings	3,537	119%	256%
Cash EPS (cents)	97.1	117%	251%
Reported net profit	3,443	213%	189%
Reported EPS (cents)	94.5	210%	185%

#### Reported net profit and cash earnings (\$bn)



#### Reported net profit and cash earnings adjustments (\$m)

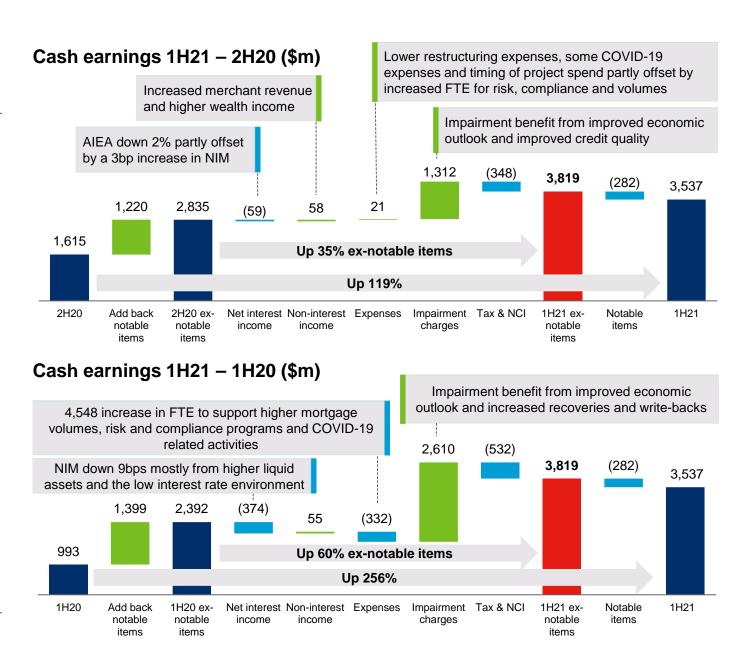
	2H20	1H21
Reported net profit	1,100	3,443
Fair value (gain)/loss on economic hedges	581	46
Ineffective hedges	(37)	48
Adjustments related to Pendal Group	(32)	-
Treasury shares	3	-
Cash earnings	1,615	3,537

<sup>1</sup> Cash earnings is not a measure of cash flow or net profit determined on a cash accounting basis, as it includes non-cash items reflected in net profit determined in accordance with AAS (Australian Accounting Standards). The specific adjustments outlined include both cash and non-cash items. Cash earnings is reported net profit adjusted for material items to ensure they appropriately reflect profits available to ordinary shareholders. All adjustments shown are after tax. For further details refer to page 109.



## 1H21 cash earnings.

	1H21 (\$m)	Change 1H21- 2H20 (%)	Change 1H21- 1H20 (%)
Net interest income	8,469	1%	(2%)
Non-interest income	2,330	25%	39%
Expenses	(5,981)	(9%)	(3%)
Core earnings	4,818	29%	15%
Impairment benefit	372	Large	Large
Tax and non- controlling interests (NCI)	(1,653)	39%	74%
Cash earnings	3,537	119%	256%
Add back notable items (after tax)	282	(77%)	(80%)
Cash earnings ex-notable items	3,819	35%	60%
Reported net profit	3,443	213%	189%





In 1H21 and 2H20, the Group recognised certain costs/provisions known throughout this document as "notable items" which relate to the following:

#### AUSTRAC proceedings<sup>1</sup> (\$0 1H21, \$415m 2H20)

Costs associated with the AUSTRAC proceedings including for a Court penalty, legal costs and costs of the Group's response plan. There were no costs in 1H21 as the AUSTRAC proceedings have now been settled.

## Estimated customer refunds, payments, associated costs and litigation<sup>1</sup> (\$276m 1H21, \$182m 2H20)

Additional provisions were raised in 1H21 for:

- Refunds for certain ongoing advice fees associated with the Group's salaried financial planners and authorised representatives
- Refunds to superannuation and investment customers not advised of certain corporate actions
- Costs associated with ending the Group's IOOF relationship
- Litigation including settlement of historical matters

## Write-down of goodwill and intangible assets<sup>1</sup> (\$199m 1H21, \$568m 2H20)

Write-down of goodwill associated with our LMI business along with a write-down of capitalised software.

## Asset sales and revaluations<sup>1</sup> (\$193m gain 1H21, \$55m loss 2H20)

This includes the revaluation gain on the Group's stake in Coinbase, the gain on sale of the Group's holding in Zip Co Limited and earn out payments from the sale of the Vendor Finance business. Partly offset by a loss on sale of Westpac Pacific and transaction costs related to announced sales.

1H21 notable items (\$m)	Consumer	Business	WIB	NZ²	Specialist Businesses	Group Businesses	Group
Net interest income	-	74	-	(3)	-	-	71
Non-interest income	(3)	1	-	(5)	1	378	372
Expenses	(106)	(40)	(37)	(6)	(336)	(220)	(745)
Core earnings	(109)	35	(37)	(14)	(335)	158	(302)
Impairment charges	-	-	-	-	-	-	-
Tax and non-controlling interests	33	(10)	11	4	38	(56)	20
Cash earnings	(76)	25	(26)	(10)	(297)	102	(282)

2H20 notable items (\$m)	Consumer	Business	WIB	NZ <sup>2</sup>	Specialist Businesses	Group Businesses	Group
Net interest income	-	(34)	-	(3)	-	-	(37)
Non-interest income	4	(3)	-	(4)	(305)	273	(35)
Expenses	(31)	(106)	-	1	(653)	(494)	(1,283)
Core earnings	(27)	(143)	-	(6)	(958)	(221)	(1,355)
Impairment charges	-	-	-	-	-	-	-
Tax and non-controlling interests	8	43	-	2	138	(56)	135
Cash earnings	(19)	(100)	-	(4)	(820)	(277)	(1,220)

<sup>1</sup> For further information refer to Westpac's 2021 Interim Financial Results Announcement. 2 In AUD.



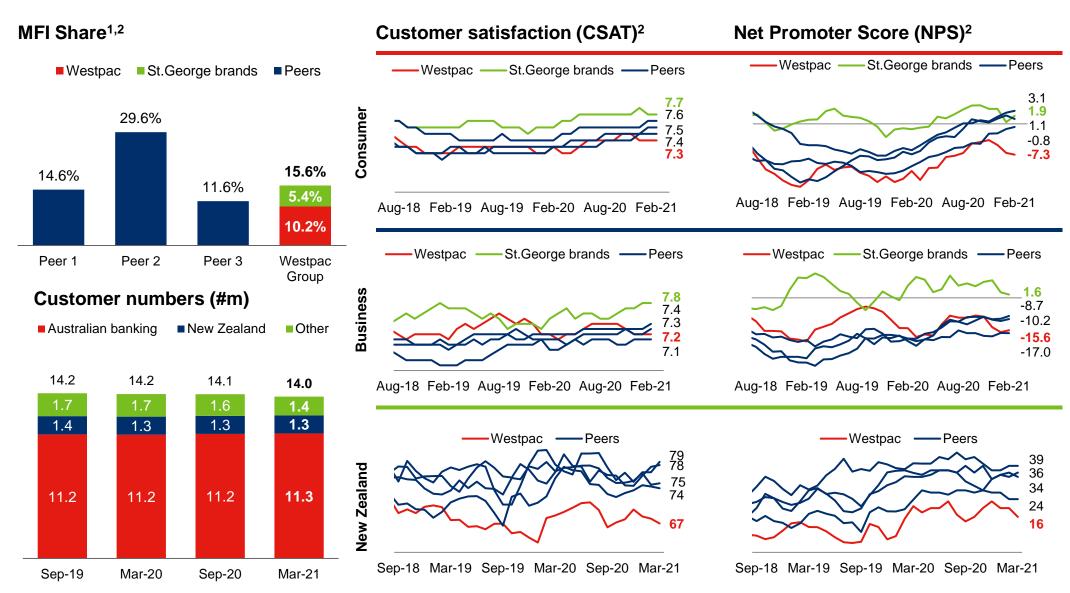
## 1H21 financial snapshot.

	1H21	Change 1H21 – 2H20	Change 1H21 - 1H20		1H21	Change 1H21 – 2H20	Change 1H21 - 1H20
Earnings <sup>1</sup>				Balance sheet			
Earnings per share (cents)	97.1	117%	251%	Total assets (\$bn)	889.5	(2%)	(8%)
Core earnings (\$m)	4,818	29%	15%	Common equity Tier 1 (CET1) capital ratio (APRA basis) (%)	12.34	121bps	153bps
Cash earnings (\$m)	3,537	119%	256%	CET1 capital ratio (Internationally comparable²) (%)	18.08	158bps	227bps
Return on equity (%)	10.19	Large	Large	CET1 capital (\$bn)	52.9	9%	10%
Dividend (cents per share)	58	87%	N/A	Risk weighted assets (RWA) (\$bn)	428.9	(2%)	(3%)
Expense to income ratio (%)	55.4	Large	Large	Average interest-earning assets (\$bn)	813.0	(2%)	-
Net interest margin (%)	2.09	6bps	(4bps)	Loans <sup>3</sup> (\$bn)	690.0	-	(4%)
Credit quality				Customer deposits <sup>3</sup> (\$bn)	550.3	(1%)	1%
Impairment benefit to average gross loans (bps)	11	Large	Large	Net tangible assets per share (\$)	16.60	6%	8%
Impaired assets to gross loans (bps)	30	(10bps)	-	Funding and liquidity			
Impaired provisions to impaired assets	47	Spoto	(2nnto)	Customer deposit to loan ratio (%)	79.8	(39bps)	Large
(%)	41	6ppts	(3ppts)	Net stable funding ratio <sup>4</sup> (%) (NSFR)	123	1ppt	6ppts
Total provisions to credit RWA (bps)	159	(12bps)	2bps	Liquidity coverage ratio <sup>5,6</sup> (%) (LCR)	124	(27ppts)	(16ppts)
Collectively assessed provisions to credit RWA (bps)	142	(12bps)	2bps	Total liquid assets <sup>7</sup> (\$bn)	195.2	(12%)	(2%)

<sup>1</sup> All measures on a cash earnings basis. 2 Internationally comparable methodology aligns with the APRA study titled 'International Capital Comparison Study' dated 13 July 2015. 3 Includes items classified as held for sale. 4 NSFR is reported on a spot basis. 5 LCR is reported on a quarterly average basis. 6 1H21 and 2H20 includes Term Funding Facility (TFF). 7 Total liquid assets represent cash, interbank deposits and assets eligible for existing repurchase agreements with a central bank.



## **Customer franchise.**



<sup>1</sup> Main Financial Institution for Consumer customers. Data at 28 February 2021. 2 Refer page 115 for details of the metric provider.

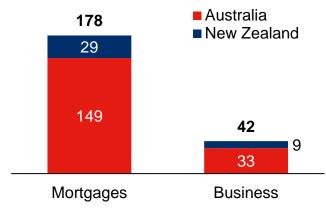


## Helping Australians and New Zealanders Succeed.

#### **COVID-19 support**

- Supported customers to defer over \$70bn of lending via COVID-19 deferral packages helping over 200k customers
- Personalised support to customers exiting deferral packages and experiencing hardship
- Provided Government Guarantee loans
  - \$300m to ~2,500 customers in Australia
  - NZ\$65m to 229 customers in NZ
- Updated SME Government Guarantee loans launched April 2021
- Helped 160k superannuation fund members through access to \$1.9bn via early release scheme

#### Customers provided packages ('000s)



<sup>1</sup> Insurance claims is before reinsurance. 2 Funds under administration.

#### **Natural disasters**

- Announced a \$10m Flood Support Fund to provide emergency grants for eligible customers in flood-affected areas. This included:
  - \$5,000 grants for businesses
  - \$3,000 grants for households
- Disaster relief packages provided to customers including deferrals
- Insurance claims of ~\$110m¹ for ~4,600 customers in 1H21 for floods and storms
- \$150k provided to The Salvation Army for flood support

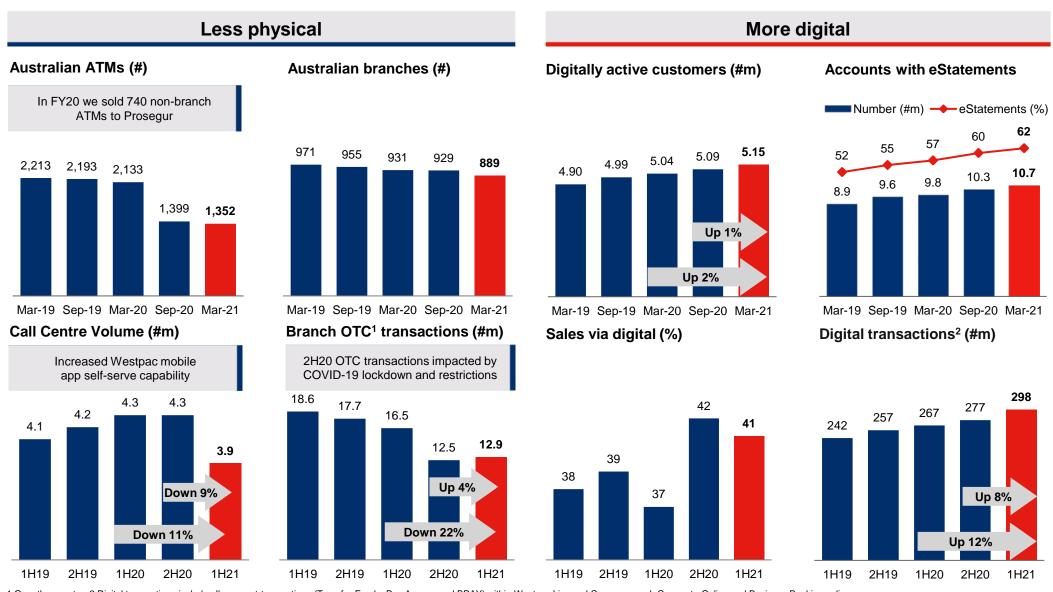


#### **Helping customers**

- \$5.6bn of loans to first home buyers in 1H21
- Migrated \$11.3bn to new leading platform, with FUA<sup>2</sup> on Panorama \$50bn
- Customers can block their cards to limit gambling online, since launch over 2,500 customers have enabled this feature
- Provided financial education and literacy programs and tools through the Davidson Institute
- Launched capability to auto-detect and block abusive language and enable customers to report abusive messages in banking text. Since launch we have filtered and blocked more than 5,000 messages
- New app launched making it faster and simpler for customers to bank with us
- Improved cyber protection including Security Wellbeing Check within our banking app
- Simplified fee and products, eliminated over 100 fees in 1H21



## Continued migration to digital.

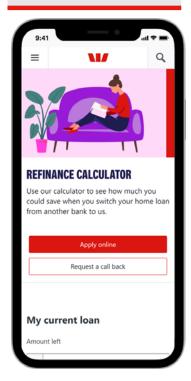


<sup>1</sup> Over the counter. 2 Digital transactions include all payment transactions (Transfer Funds, Pay Anyone and BPAY) within Westpac Live and Compass, excl. Corporate Online and Business Banking online.

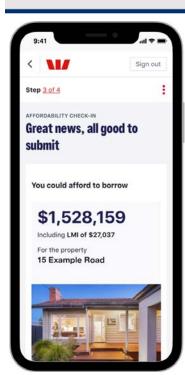


## Mortgages: Digital capabilities delivered<sup>1</sup>.

#### **Discover**

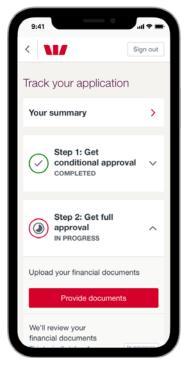


- New, search optimised calculators
- Property insights
- Loan, feature and rate comparison tools

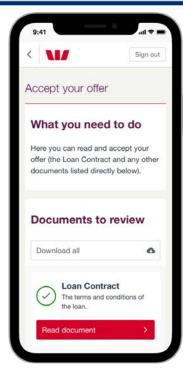


- Apply online 24/7
- Pre-filled for existing customers
- Paperless application via branch / contact centres
- Upload photos of supporting documents at any point
- Auto-routing to available lenders for faster response

#### **Apply**

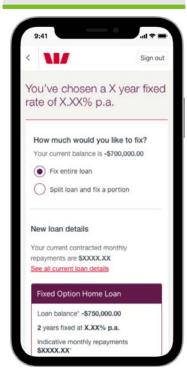


- Customers know what they can afford
- Understand maximum borrowing potential
- Clarity of repayments and buying costs
- Auto-verify using comprehensive credit reporting



- Track status through to settlement
- Real-time notifications on key moments
- Accept loan documents online
- Settlements done digitally (PEXA)

#### Use



 Switch to fixed rate for existing customers

<sup>1</sup> Refers to 1st party origination platform and excludes RAMS, Private Wealth and Business.

## Customer remediation.

#### **Progressing customer refunds:**

- Conducted extensive product, process and policy reviews
- Over \$200 million in remediation payments have been made to over 570,000 customer accounts during the past six months following these reviews and regulator feedback
- Centralised the governance and reporting of remediation to ensure consistency and to speed up the process
- Substantial progress across Westpac, including ongoing advice and other wealth fees, National Consumer Credit Protection Act compliance and interest only products

#### Provisions for customer refunds, payments and associated costs:

Additional provisions of \$241m raised in 1H21 including for:

- Refunds associated with certain ongoing advice fees charged by the Group's salaried financial planners and authorised representatives
- Refunds to superannuation and investment customers not advised of certain corporate actions
- Released provisions previously raised for customer refunds related to businesses provided a business loan instead of a consumer loan regulated by the National Consumer Credit Protection Act and the National Credit Code which were no longer required
- Costs associated with the implementation and completion of the remediation program

<b>Provisions for customer</b>
refunds, payments and

	ated costs <sup>1</sup> (\$m)	2017	2018	2019	2020	1H21	Total
	Banking	94	122	362	144	(67)	655
\$	Wealth	75	146	802	208	195	1,426
\$=	Implementation costs	-	62	232	196	113	603
\$	Cash earnings impact of above	118	231	977	384	168	1,878

<sup>1</sup> Excludes provisions and costs associated with litigation.



## Strengthening risk governance and oversight.

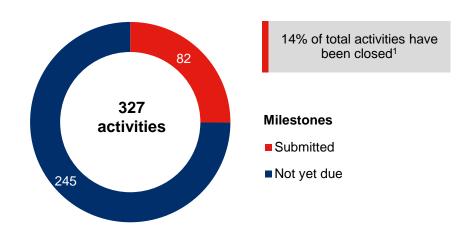
CORE Program; Integrated Plan delivery on track.

#### **Integrated Plan**

- A comprehensive and integrated program of work designed to strengthen risk governance and frameworks, further clarify accountability and improve the Group's risk culture
- It outlines how we are strengthening risk governance across both financial and non-financial risk
- Comprises 19 workstreams, underpinned by 80 deliverables and 327 activities
- Group Executive accountability and outcomes linked to executive remuneration decisions
- Multi-year completion timeframe with 90 day delivery schedule
- APRA-approved and independently assured by Promontory Australia, with regular reporting to be made publicly available

#### **Activity progress**

Of the 327 activities, 82 have been submitted to Promontory for assurance and of those, 46 have been closed<sup>1</sup>.



#### **Background and timeline**

#### 2018

Released Culture, Governance and Accountability self assessment (CGA self assessment), highlighting weaknesses in our management of non-financial risk. Included 45 recommendations

#### 2019

Following AUSTRAC proceedings (December), APRA requested a reassessment (CGA reassessment) of the CGA self assessment. APRA also increased our operational risk capital add-on to \$1 billion

#### 2020

Released CGA reassessment (July), which reinforced findings and identified further issues. The CORE Program was established to incorporate and address these findings on non-financial risk.

Following APRA's risk governance review, we entered into an Enforceable Undertaking with APRA to address deficiencies in risk governance (December)

#### 2021

Expanded the CORE
Program to improve financial
and non-financial risk
governance. Group
Executive Financial Crime,
Compliance & Conduct
assigned responsibility for
leading the CORE Program.
Integrated Plan approved by
APRA (April)



## **CORE:** Integrated Plan governance and oversight.

Clear lines of accountability. Independent assurance by Promontory.

#### **CORE Program governance structure**

Board	Approval of the Integrated Plan and material changes. Ongoing governance and oversight
Board Risk Committee	Primary Board-level oversight of the Integrated Plan
CEO	Overall management accountability for risk governance and delivery of the Integrated Plan
Executive Team Steering Committee	Responsible for oversight of the Integrated Plan delivery
Group Executive Sponsor	Accountable for CORE Program outcomes
Workstreams	All Group Executives are accountable for Divisional implementation. Each workstream has an accountable Group Executive
CORE Program Team	Accountable for risk governance program outcomes, key milestones and interdependencies tracking, change control and sequencing
Group Transformation Office	Enterprise frameworks, reporting and portfolio oversight

19 (	CORE Program workstreams:
(1)	Board risk governance
2	Executive culture and capability
3	Risk culture
4	Organisational design
5	Remuneration and consequence management
6	Risk roles and capability
7	Transformation capability and delivery
8	Risk management framework
9	Non-financial risk reporting and JUNO functionality
10	End-to-end risk and control environment
11	Assurance
12	Compliance management
13	Conduct risk
14	Customer complaints
15	Technology risk governance
16	Data risk governance
17	Credit risk governance
18	Market risk governance
19	Liquidity risk and capital adequacy risk governance

## Committed to action on climate change.

Sustainability

Committed to managing our business in alignment with the Paris Agreement and a transition to a net zero economy by 2050.

#### **Progress and targets**

Focus areas	Target	Year	Progress
New lending to climate change solutions	\$3.5bn \$15bn	2023 2030	\$0.5bn in 1H21
Thermal coal mining	\$0 exposure	2030	Total lending to coal mining of \$0.5bn. 56% is to thermal coal mining <sup>1</sup>
Electricity generation – portfolio emissions intensity <sup>1,2</sup>	0.23tCO <sub>2</sub> -e/MWh 0.18tCO <sub>2</sub> -e/MWh	2025 2030	0.25tCO <sub>2</sub> -e/MWh Updated annually in November
Oil and gas (extraction, production and refining)	Establish sector criteria	2023	Updated scenario analysis. Developed internal assessment criteria <sup>1</sup>
Scope 1 & 2 emissions <sup>2,3</sup>	85% reduction 90% reduction	2025 2030	Down 27% from 2016 baseline. Updated annually in November
Scope 3 – supply chain emissions	35% reduction	2030	Updated annually in November

#### Participating in

- United Nations Environment Programme Finance Initiatives (UNEP FI)
   Principles for Responsible Banking
- Australian Sustainable Finance Initiative
- Australian Business Roundtable for Disaster Resilience and Safer Communities
- Corporate Sustainability Working Group of the Australian Banking Association
- RE100
- Investor Group on Climate Change
- Climate Action 100+
- Climate Leaders Coalition, New Zealand
- Sustainable Finance Forum of Aotearoa Circle, New Zealand

#### A proven track record in responding to climate change



1 WIB only. 2 At 30 September 2020. 3 FY16 Scope 1 & 2 emissions baseline: 147,620 tCO<sub>2</sub>-e.



## Climate-related disclosures – scenario analysis.

#### Transition risk – key points

- Transition climate risk includes domestic and market changes when moving to a greener economy, which can result in changes to costs, income and profits, investment preferences and asset viability
- Our analysis of transition risk focuses on our current Australian Business and Institutional lending<sup>1</sup> and exposure to sectors which may face growth constraints under 1.5-degree and 2-degree scenarios<sup>2</sup>
- Approximately 1.2% of our current Australian Business and Institutional lending is exposed to sectors that by 2030 may experience higher risk<sup>3</sup> in a transition to a 1.5-degree economy. Under a 2050 scenario this is 2.5%
- During the half, we undertook transition risk analysis, and developed internal assessment criteria for the oil and gas sector (extraction, production and refining)<sup>4</sup>.
- Our updated approach means we will:
  - expect any new oil and gas exploration, production and refining customers, to whom we provide lending, to have publicly disclosed Paris-aligned business goals;
  - support existing customers to develop Paris-aligned financing strategies;
  - develop our approach and understanding of climate-related risk and opportunities in the oil and gas sector (including downstream segments) through engagement with our customers<sup>5</sup>; and
  - continue to provide annual updates on our progress

#### Alignment with the TCFD

- We continue to integrate the consideration of climate-related risks and opportunities into our operations. This includes alignment with the recommendations of the Task Force on Climate-related Financial Disclosures (TCFD), referenced in APRA's draft Prudential Practice Guide on Climate Change Financial Risks.
- Climate change-related risks are managed within the Group's risk management framework
- Participating in APRA's 2021 Climate Vulnerability Assessment



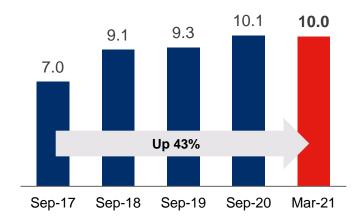
#### Physical risk – key points

- Physical climate risk refers to changes in climate and the frequency and magnitude of extreme weather events, with impacts including direct damage to assets or property
- Updated our approach to assessing the impact of extreme weather events under climate change scenarios on our Australian mortgage portfolio<sup>6,7</sup>
- Focused on the Australian mortgage portfolio and exposure to locations that may face increased physical risk under an IPCC RCP<sup>8</sup> 8.5 Scenario
- Approximately 2.0% of the current Australian mortgage portfolio may be exposed to higher physical risk<sup>9</sup> under an IPCC RCP 8.5 Scenario by 2050

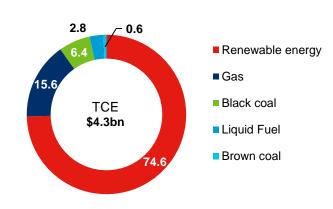
<sup>1</sup> Australian Business and Institutional lending, excludes retail, sovereign, and bank exposures. 2 For further information see Westpac's FY20 Sustainability Performance Report. 3 Sectors whose medium (2030) and long-term (2050) performance under a scenario deviated by more than one standard deviation below average GDP growth, were classified as 'may face relatively higher growth constraints'. 4 For further information see 2021 Interim Financial Results. 5 WIB customers only. 6 Excludes RAMS and Equity Access. 7 Considered riverine flooding, coastal inundation, forest fire, extreme wind and soil subsidence. 8 Intergovernmental Panel on Climate Change (IPCC) Representative Concentration Pathway (RCP). 9 'Higher risk' were locations where insurance may become more expensive or unavailable.

#### Climate-related metrics.

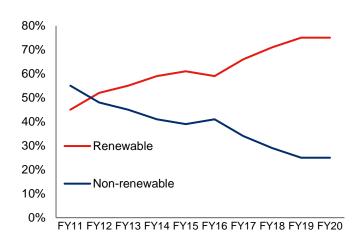
**Lending to climate change solutions** (\$bn, TCE)



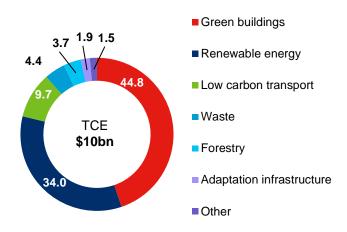
Electricity generation exposure (% of TCE)<sup>1</sup> at 30 September 2020



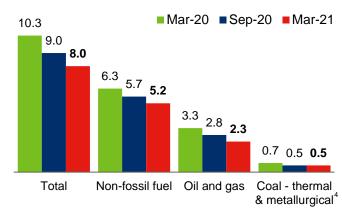
Lending to electricity generation in Australia and New Zealand (% of total)



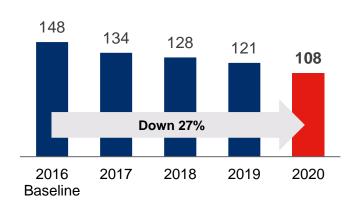
Climate change solutions exposure (% of TCE)<sup>2</sup> at 31 March 2021



Mining exposure (\$bn, TCE)<sup>3</sup>



Our scope 1 and 2 emission production<sup>5</sup> (tCO<sub>2</sub>-e 000's)



<sup>1</sup> Exposures in WIB only. 2 Climate solutions definition is available in our 2020 Sustainability Datasheet glossary. 3 The reduction in lending to oil and gas extraction from September 2020 is mainly due to the consolidation of Westpac's international operations. 4 Lending to thermal coal mining is 56% of total coal mining in WIB. 5 FY16 Scope 1 & 2 emissions baseline: 147,620 tCO<sub>2</sub>-e.



## Respecting and advancing human rights.

Progressing our Human Rights Position Statement and 2023 Action Plan.

#### Salient human rights issues

#### Vulnerable groups may be impacted by misuse of our services by others

- Remote Indigenous populations may face challenges with access to banking services
- Information security and data privacy
- Labour and land-related rights for vulnerable groups subject to marginalisation, discrimination or exploitation
- Reducing work-related mental ill-health and supporting employee wellbeing remains a priority
- Discrimination and harassment can impact our diverse workforce
- Workers in our supply chain may face unfair wages and working conditions

#### **Progress in First Half 2021**

- Supported customers at increased risk of vulnerability, with 18,000 customers receiving assistance through vulnerability specialist teams
- · Progressed program on financial crime risks
- Progressed Safer Children, Safer Communities program
- · Progressed implementation of our updated ESG Credit Risk Policy
- Reviewed our position on certain sectors to include further guidance on human rights risks
- Refreshed Indigenous Cultural Awareness training
- Supported the psychological health and safety of our workforce in response to COVID-19, including adapting to new ways of working
- Implemented an updated Responsible Sourcing Program and Code of Conduct
- Submitted and published FY20 Modern Slavery Statement

#### **Embedding our principles**

- Updated the Sustainability Risk Management Framework, to better embed the risk to people and to the business
- Commenced work on our 2021-23 Reconciliation Action Plan to better align with UN Declaration on the Rights of Indigenous Peoples
- New risk appetite measures, to improve tracking, monitoring and reporting on human rights

#### Our progress in taking action on human rights





## Diversity and inclusion.

Diversity and inclusion strategy focused on 3 key pillars.

#### **GENDER**

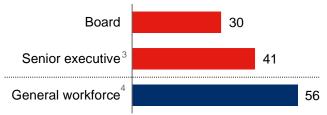
#### It starts with respect

- Elevated our Sexual Harassment Policy to a stand-alone policy aligned to the AHRC<sup>1</sup> Respect@Work recommendations and industry best practice
- Updated policy on consequences in cases of sexual harassment
- New HelpLine launched to support our people and report issues and incidents of sexual harassment
- New training on sexual harassment developed

#### Women in leadership<sup>2</sup> (%)

- Targeting 50% women in leadership (49% March 21)
- Annual Board-determined measurable objectives set for gender diversity in our board, senior executives and workforce

#### % women in leadership by category March 2021



#### **CULTURAL DIVERSITY**

- Seeking to better identify and understand the cultural diversity of our workforce
- Will use this information to develop policies, training and development to support our people
- Promote development through a Group-wide Leadership Shadowing Program
- Employee Action Group with over 1,000 members with 62 different cultural heritages that work to promote awareness and inclusion of cultural diversity



#### **INDIGENOUS PARITY**

- Updating our Reconciliation Action Plan (RAP)
- Refreshed our cultural competency training, enabling our people to better support indigenous customers
- Supporting indigenous customers with translator services available through our Indigenous Connection Team
- Improved banking accessibility for over 4,500 indigenous and remote Australians through Yuri Ingkarninthi, our Indigenous Connection Team
- Providing access to capital for indigenous businesses through our partnership with First Australian's Capital
- Hired 55 indigenous employees in 1H21

<sup>1</sup> Australian Human Rights Commission. 2 Refer slide 115 for definitions. 3 Refers to proportion of women in leadership in Group Executives and General Manager population. 4 Refers to % of women in total.



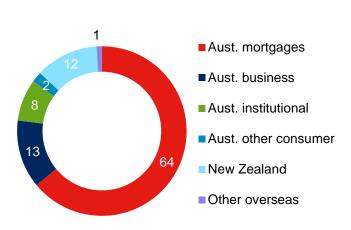
## **Earnings Drivers**

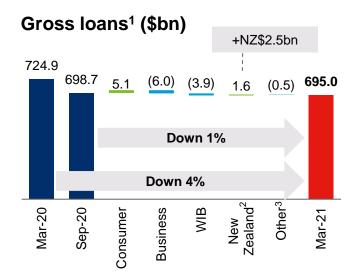


## Composition of lending and deposits.

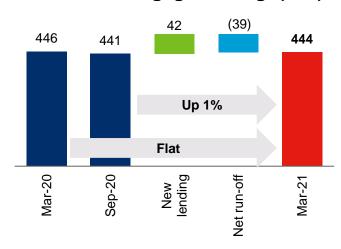
Lending down 1% and deposits 1% lower over 1H21.

#### **Composition of lending (% of total)**

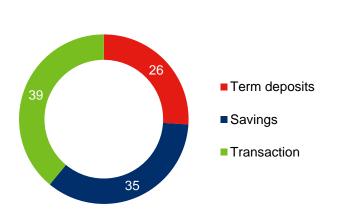




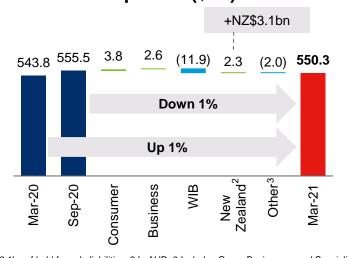
#### Australian mortgage lending4 (\$bn)



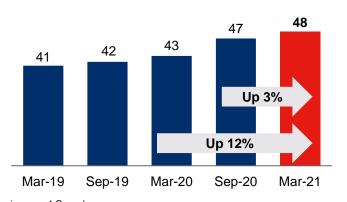
#### Composition of deposits (% of total)



#### Customer deposits<sup>1</sup> (\$bn)



#### Australian mortgage offset (\$bn)



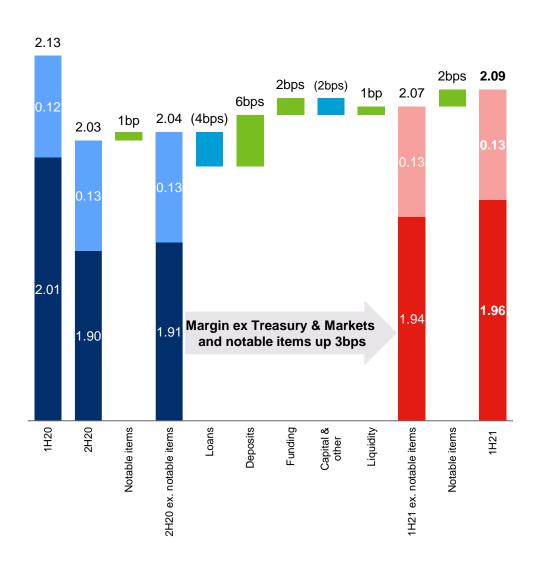
<sup>1</sup> Gross loans includes \$1.8bn of held for sale assets, customer deposits includes \$2.1bn of held for sale liabilities. 2 In AUD. 3 Includes Group Businesses and Specialist Businesses. 4 Gross loans.



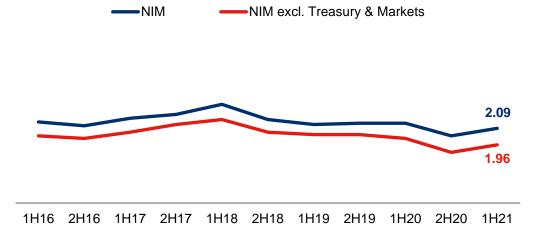
## Net interest margin.

Up 3bps excluding Treasury & Markets and notable items.

#### Net interest margin (NIM) movement (%)



#### **Net interest margin (%)**

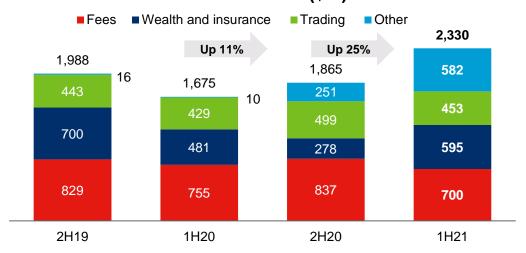


#### Net interest margin by division (%)

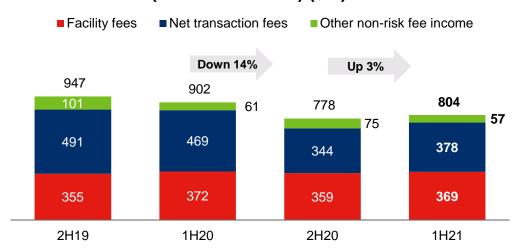
	NIM			NIM ex. notables			
	1H20	2H20	1H21	1H20	2H20	1H21	
Consumer	2.33	2.41	2.39	2.33	2.41	2.39	
Business	3.05	2.93	3.17	3.20	2.98	3.05	
WIB	1.46	1.23	1.27	1.46	1.23	1.27	
NZ	2.06	1.89	2.06	2.07	1.90	2.07	



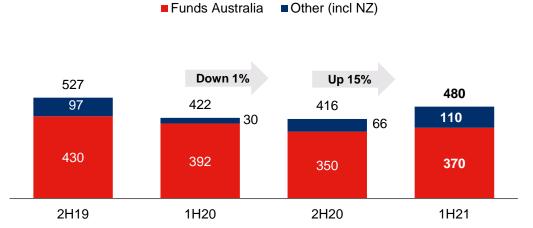
#### Non-interest income contributors (\$m)



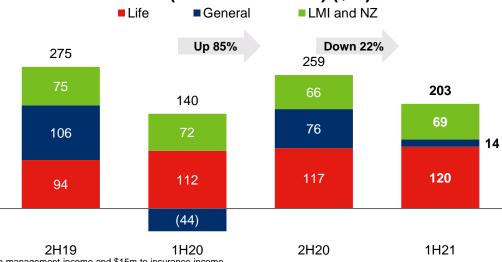
#### Net fee income<sup>1</sup> (ex notable items) (\$m)



#### Wealth management income<sup>1</sup> (ex notable items) (\$m)



#### Insurance income<sup>1</sup> (ex notable items) (\$m)



1 2H20 has been restated to reflect \$45m of notable items allocated to net fee income, this has now been allocated \$30m to wealth management income and \$15m to insurance income.



## Expenses.

#### Expense movements 2H20 – 1H21 (\$m)

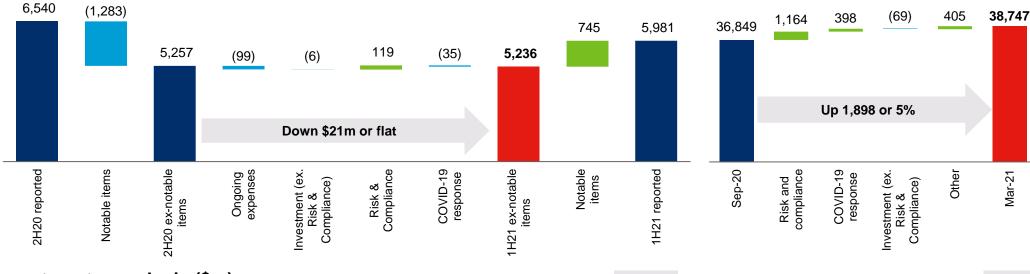
#### **FTE (#)**

417

354

771

54%



#### Investment spend mix (\$m) Investment spend 1H20 2H20 1H21 (\$m) Other technology ■ Risk and compliance 296 Growth and productivity Expensed 384 992 154 771 Capitalised 432 608 728 106 96

401

264

1H21

Total investment

Investment spend

spend

expensed

Capitalised software (\$m)	Mar- 20	Sep- 20	Mar- 21
Opening balance	2,365	2,335	2,430
Additions	430	605	348
Amortisation	(393)	(406)	(384)
Other <sup>1</sup>	(67)	(104)	(134)
Closing balance	2,335	2,430	2,260
Average amortisation period	2.7yrs	2.7yrs	3.0yrs
Other deferred expenses <sup>2</sup>			
Deferred acquisition costs	53	52	-
Other deferred expenses	29	31	8

<sup>1</sup> Includes write-offs, impairments and foreign exchange translation. 2 Deferred expenses principally relate to capitallsed costs in Specialist Businesses. It does not include insurance deferred acquisition costs (which are offset to revenue) or mortgage broker costs (which are offset to net interest income). Other deferred expenses at March 2021 were lower from a reclassification to assets held for sale.

728

41%

992

39%



336

296

1H20

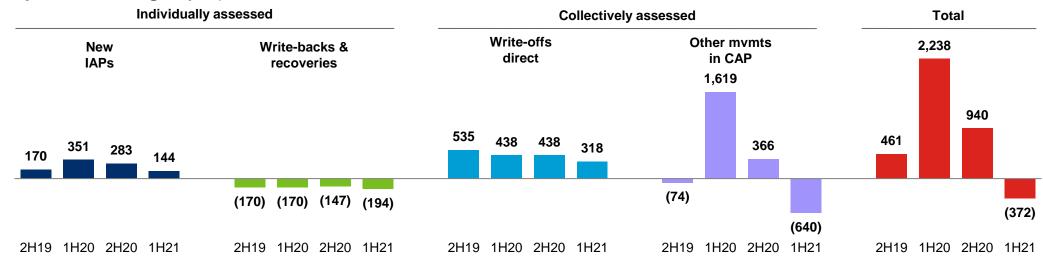
470

2H20

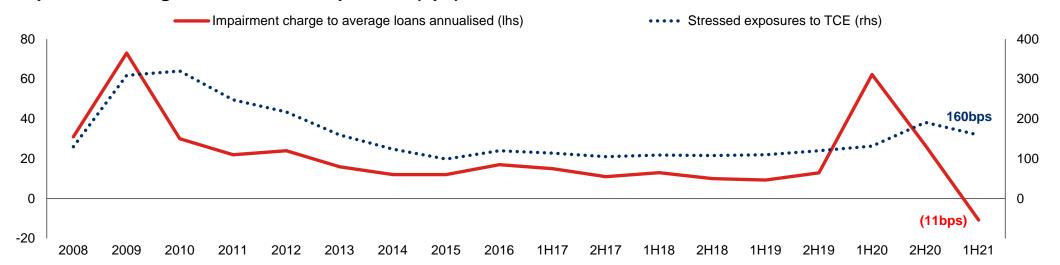
## Impairment benefit in 1H21.

Lower new IAPs, lower stress, better economic outlook.

#### Impairment charges (\$m)



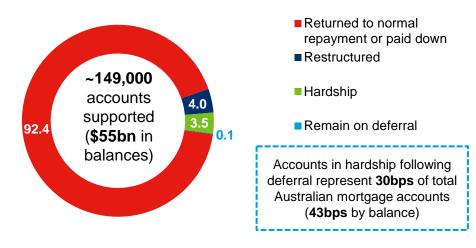
#### Impairment charges and stressed exposures (bps)





# Credit quality and provisions

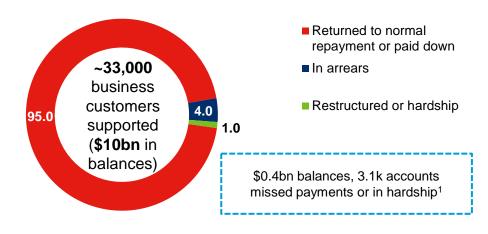
#### Total mortgage deferral packages provided (% by balances)



#### Mortgage deferrals update

- 139k accounts had returned to full payments or paid down their loan (\$50.8bn in balances)
- 9.6k accounts required further assistance (\$4.1bn in balances)
  - 4.5k accounts moved into hardship arrangements following the end of the deferral period (\$1.9bn in balances)
  - 5.1k accounts had their loans restructured, mostly moving to a 12month interest only period (\$2.2bn in balances)
- A very small number of accounts remained in deferral in April

#### Total business deferral packages provided (% by balances)



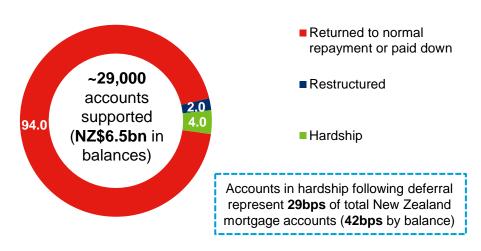
#### **Business deferrals update**

- Support provided to ~16% of eligible business lending balances
- At the end of March 95% of customers returned to full payments and <5% requested further assistance. Of those that requested further assistance:
  - Most impacted industries were: Property & property services, Business services, and Accommodation and hospitality sectors; and
  - Most impacted states were: Victoria followed by NSW



<sup>1</sup> Excludes Auto loans.

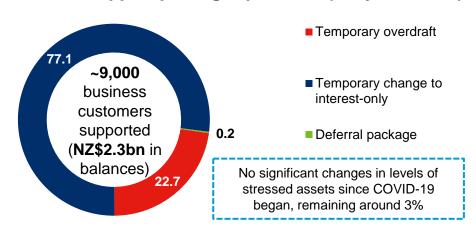
#### Total mortgage deferral packages provided (% by balances)



#### Mortgage deferrals update

- 29k mortgage accounts supported with NZ\$6.5bn in balances (~11% of eligible mortgage lending)
- 1.6k accounts required further assistance (NZ\$0.4bn in balances)
  - 1k accounts moved into hardship arrangements following the end of the deferral period (NZ\$0.2bn in balances)
  - 0.6k accounts had their loans restructured (NZ\$0.1bn in balances)
- A very small number of accounts remained in deferral in April

#### Total business support packages provided (% by balances)



#### **Business support packages update**

- 9k business accounts supported with NZ\$2.3bn in balances (~9% of eligible business lending balance)
- Support provided included temporary overdrafts, temporary change to interest only, and deferral packages, with the majority of customers choosing temporary overdrafts or changing to interest only
- At end of March 2021 no COVID-19 temporary support packages were outstanding with loans either paid down or returned to normal repayment
- No temporary support packages outstanding at end of March 2021

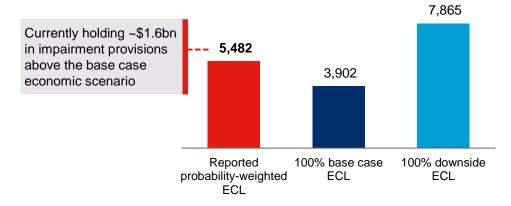


## Provisions lower from improved outlook.

#### **Provisions for impairments**

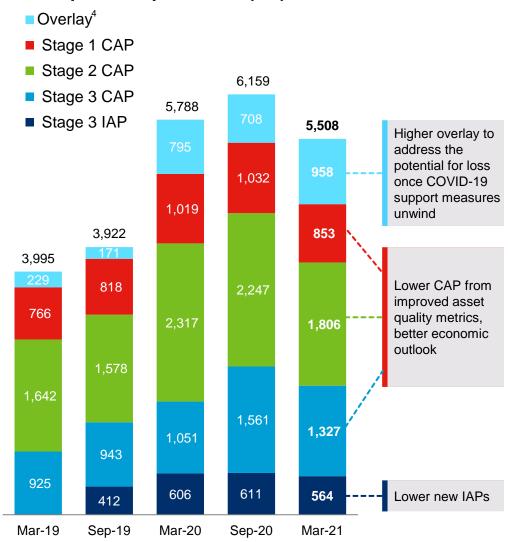
	Mar-20	Sep-20	Mar-21
Loan provisions to gross loans (bps)	80	88	79
Impaired asset provisions to impaired assets (%)	50	41	47
Collectively assessed provisions to credit RWA (bps)	140	154	142

#### Expected Credit Loss<sup>1</sup> (ECL) (\$m)



Forecasts for base case	Septem	ber 2020	March 2021 <sup>3</sup>		
economic scenario <sup>2</sup>	2021	2022	2021	2022	
GDP growth	2.5%	2.7%	4.0%	3.0%	
Unemployment	7.5%	6.7%	6.0%	5.3%	
Residential property prices	(0.4%)	7.5%	10.0%	10.0%	

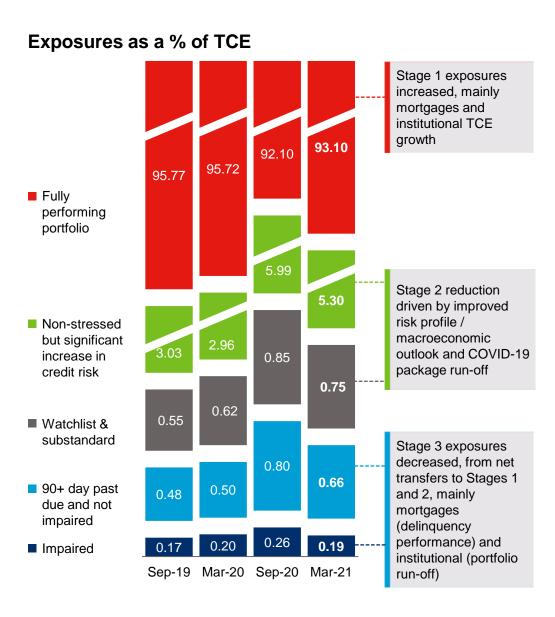
#### Total impairment provisions (\$m)



<sup>1</sup> Includes ECL Overlays and IAP. Excludes provisions for debt securities. 2 GDP and residential property price growth is annual growth to December each year. Unemployment rate forecast is at year end. 3 Forecast date is February 2021. 4 Overlay from Mar-20 includes New Zealand overlay.



## Provision cover by portfolio category.



#### **Provisioning to TCE (%)**

	Sep-19	Mar-20	Sep-20	Mar-21
Stage 1 provisions				
Fully performing portfolio				
Small cover as low probability of default (PD)	0.09	0.12	0.11	0.10
Stage 2 provisions				
Non-stressed but significant increase in credit risk				
Lifetime expected loss based on future economic conditions	4.32	6.78	3.41	3.29
Watchlist & substandard				
Still performing but higher cover reflects deterioration	5.27	10.67	8.25	9.07
Stage 3 provisions				
90+ day past due and not impaired				
In default but strong security	11.07	11.61	11.98	12.91
Impaired assets				
In default. High provision cover reflects expected recovery	44.92	50.09	41.45	47.03

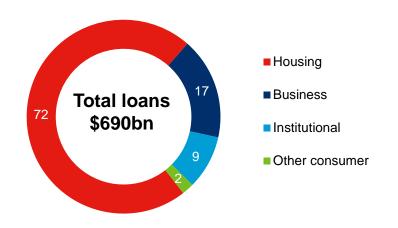


## Portfolio composition.

#### Asset composition (%)

Total assets (\$889bn)	Mar-20	Sep-20	Mar-21
Loans	74	76	77
Available-for-sale securities and investment securities	9	10	10
Trading securities and financial assets at fair value through income statement	3	4	2
Derivative financial instruments	6	3	3
Cash and balances with central banks	5	3	4
Collateral paid and other financial assets	1	1	1
Intangible assets	1	1	1
Life insurance assets and other assets <sup>1</sup>	1	2	2

#### Loan composition at 31 March 2021 (% of total)



#### Exposure by risk grade at 31 March 2021 (\$m)

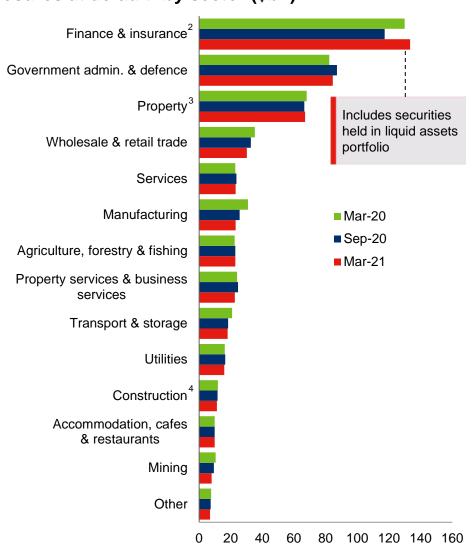
Standard and Poor's Risk Grade <sup>2</sup>	Australia	NZ / Pacific	Americas	Asia	Europe	Group	% of Total
AAA to AA-	148,193	16,878	7,694	997	819	174,581	16%
A+ to A-	35,054	4,557	3,259	1,889	3,192	47,951	5%
BBB+ to BBB-	58,288	11,389	2,139	3,197	2,136	77,150	7%
BB+ to BB	64,600	13,319	427	1,095	267	79,708	7%
BB- to B+	62,191	7,173	230	62	200	69,856	7%
<b+< td=""><td>9,297</td><td>1,468</td><td>46</td><td>173</td><td>0</td><td>10,984</td><td>1%</td></b+<>	9,297	1,468	46	173	0	10,984	1%
Mortgages	508,985	63,358	-	12	-	572,355	53%
Other consumer products	35,492	4,134	-	-	-	39,626	4%
Total committed exposures (TCE)	922,100	122,276	13,795	7,426	6,614	1,072,211	
Total committed exposures (TCE) at 30 September 2020	900,866	120,215	12,484	21,162	5,528	1,060,255	
Exposure by region <sup>3</sup> (%)	86%	11%	1%	1%	1%		100%

<sup>1</sup> For March 2021, includes assets held for sale. 2 Risk grade equivalent. 3 Exposure by booking office.

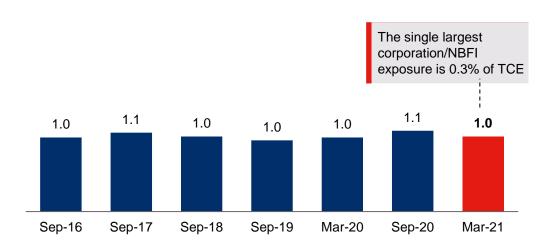


## Loan portfolio composition.

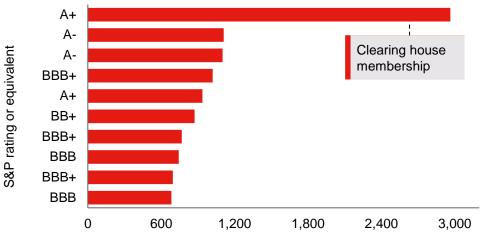
#### Exposures at default<sup>1</sup> by sector (\$bn)



#### Top 10 exposures to corporations and NBFIs<sup>5</sup> (% of TCE)



Top 10 exposures to corporations & NBFIs at 31 March 2021 (\$m)

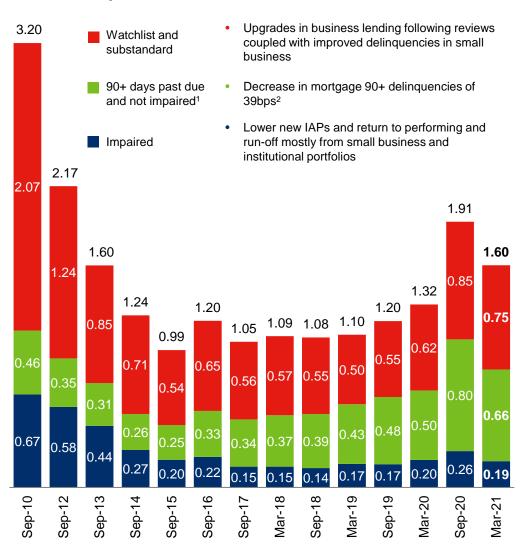


<sup>1</sup> Exposures at default is an estimate of the committed exposure expected to be drawn by a customer at the time of default. Excludes consumer lending. 2 Finance and insurance includes banks, non-banks, insurance companies and other firms providing services to the finance and insurance sectors. 3 Property includes both residential and non-residential property investors and developers and excludes real estate agents. 4 Construction includes building and non-building construction, and industries serving the construction sector. 5 NBFI is non-bank financial institutions.

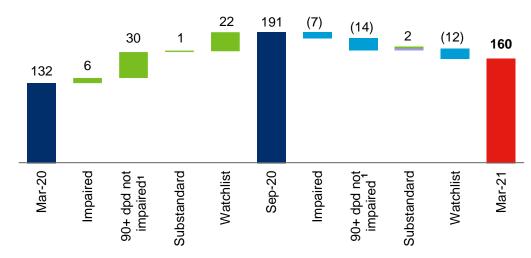


Decrease in impaired, 90+ days past due and not impaired and watchlist.

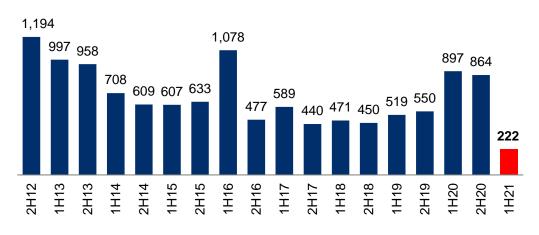
#### Stressed exposures as a % of TCE



#### Movement in stress categories (bps)



#### New and increased gross impaired assets (\$m)<sup>3</sup>

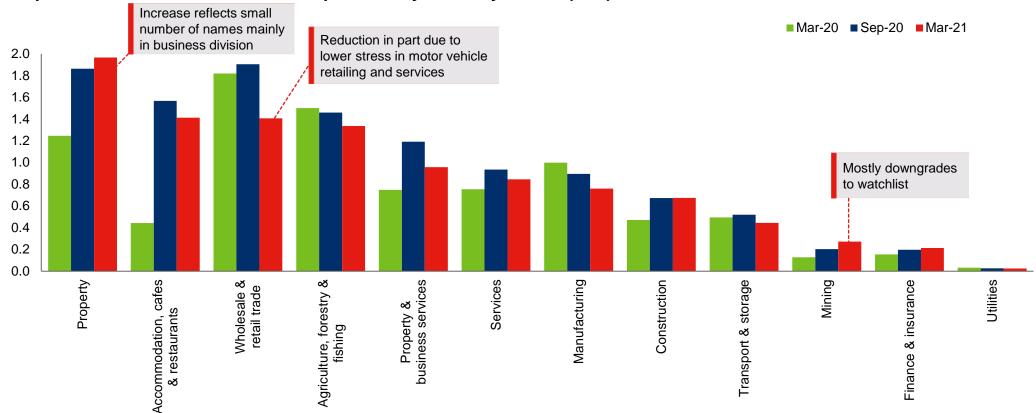


<sup>1</sup> Facilities 90 days or more past due date not impaired. These facilities, while in default, are not treated as impaired for accounting purposes. 2 Group 90+ day mortgage delinquencies, Australian 90+ day mortgage delinquencies decreased by 42bps. 3 Includes exposures that are managed on a facility by facility basis.



## Corporate and business stressed exposures.

#### Corporate and business stressed exposures by industry sector (\$bn)



#### Stress to TCE by sector

Sector	Property	Accomm., cafes & restaurants	Wholesale & retail trade	Agriculture, forestry & fishing	Property & business services	Services <sup>1</sup>	Manufacturing	Construction	Transport & storage	Mining	Finance & Insurance	Utilities
Sep-20 (%)	2.8	16.0	6.2	6.6	5.1	4.0	3.5	5.8	3.1	2.3	0.2	0.2
Mar-21 (%)	2.9	14.6	4.8	6.0	4.3	3.7	3.3	6.1	2.7	3.4	0.2	0.2

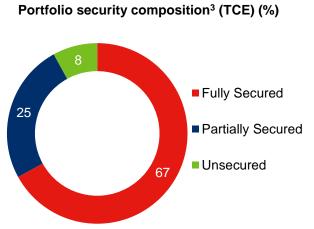
<sup>1</sup> Services includes education, health & community services, cultural & recreational and personal & other services.

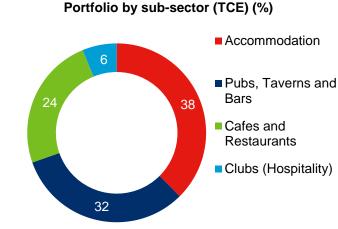


## Accommodation, cafes & restaurants and Construction.

#### Accommodation, cafes and restaurants

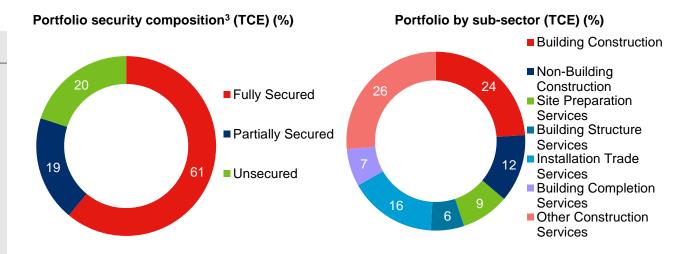
	Mar-20	Sep-20	Mar-21
Total committed exposures (TCE)	\$9.7bn	\$9.8bn	\$9.7bn
Lending	\$8.7bn	\$8.5bn	\$8.3bn
As a % of Group TCE	0.90	0.92	0.91
% of portfolio graded as stressed <sup>1,2</sup>	4.57	16.00	14.55
% of portfolio impaired <sup>2</sup>	0.38	0.73	0.67





#### Construction

	Mar-20	Sep-20	Mar-21
Total committed exposures (TCE)	\$11.7bn	\$11.5bn	\$11.1bn
Lending	\$8.5bn	\$7.9bn	\$7.6bn
As a % of Group TCE	1.08	1.09	1.04
% of portfolio graded as stressed <sup>1,2</sup>	4.04	5.85	6.06
% of portfolio impaired <sup>2</sup>	0.92	1.65	1.11



<sup>1</sup> Includes impaired exposures. 2 Percentage of portfolio TCE. 3 Fully secured: Secured loan to collateral value ratio ≤ 100%, Partially secured: Secured loan to collateral value ratio > 100%, but < 150%, Unsecured: Secured loan to collateral value ratio > 150%, or no security held.



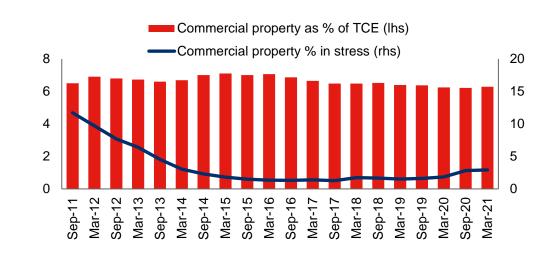
## Sectors in focus.

## Commercial property.

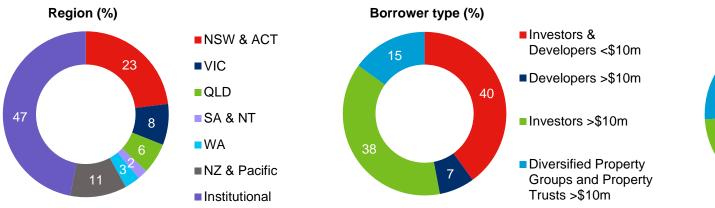
#### **Commercial property**

	Mar-20	Sep-20	Mar-21
Total committed exposures (TCE)	\$67.6bn	\$65.9bn	\$67.4bn
Lending	\$52.7bn	\$51.9bn	\$52.2bn
As a % of Group TCE	6.25	6.22	6.28
Median risk grade (S&P equivalent)	BB+	BB+	BB+
% of portfolio graded as stressed <sup>1,2</sup>	1.84	2.83	2.92
% of portfolio impaired <sup>2</sup>	0.11	0.16	0.14

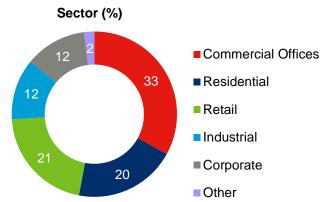
#### Commercial property exposures % of TCE and % in stress



#### Commercial property portfolio composition (TCE) (%)



<sup>1</sup> Includes impaired exposures. 2 Percentage of commercial property portfolio TCE.





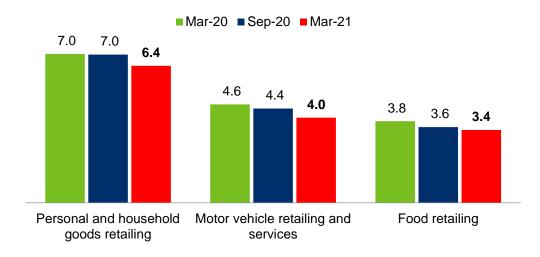
## Sectors in focus.

#### Retail trade.

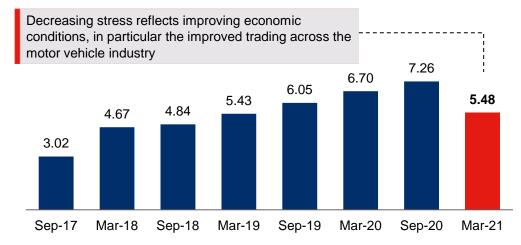
#### **Retail trade**

	Mar-20	Sep-20	Mar-21
Total committed exposures (TCE)	\$15.5bn	\$15.0bn	\$13.9bn
Lending	\$11.1bn	\$9.5bn	\$8.7bn
As a % of Group TCE	1.43	1.41	1.30
Median risk grade	BB equivalent	BB equivalent	BB equivalent
% of portfolio graded as stressed <sup>1,2</sup>	6.70	7.26	5.48
% of portfolio impaired <sup>2</sup>	1.44	1.84	1.82

#### Retail trade exposure by sub-sector (TCE) (\$bn)

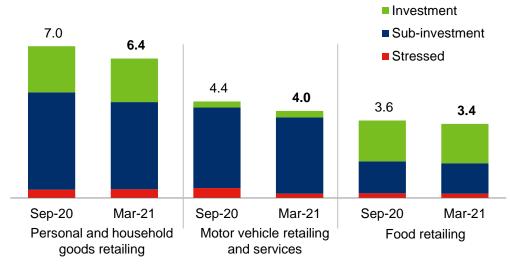


#### Retail trade portfolio graded as stressed (%)



<sup>1</sup> Includes impaired exposures. 2 Percentage of retail trade portfolio TCE.

#### Retail trade by internal risk grade category (TCE) (\$bn)





## Australian consumer finance.

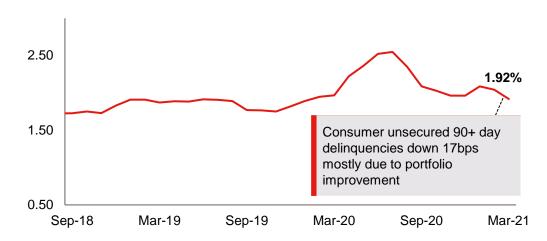
2% of Group loans.

#### Australian consumer finance portfolio<sup>1</sup>

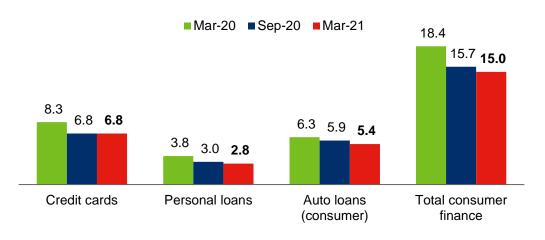
	Mar-20	Sep-20	Mar-21
Lending	\$18.4bn	\$15.7bn	\$15.0bn
30+ day delinquencies (%)	4.22	3.62	3.58
90+ day delinquencies (%)	1.97	2.09	1.92

90+ day delinquencies down 17bps over the period, reflecting 26bps improvement in portfolio, offset by 9bps from contraction in loans.

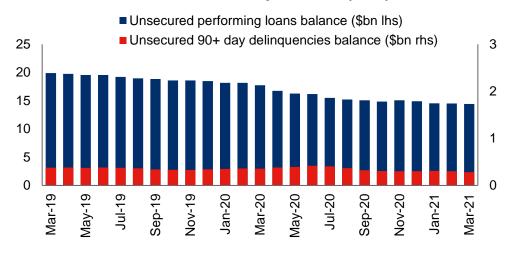
#### Total consumer finance 90+ day delinquencies (%)



#### Australian consumer finance portfolio (\$bn)<sup>1</sup>



#### Australian consumer finance portfolio (\$bn)





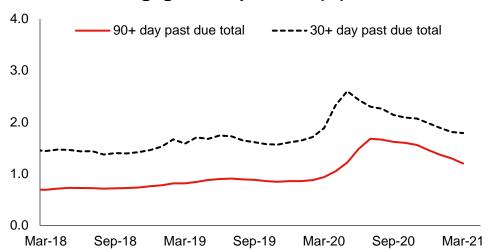
<sup>1</sup> Does not include Margin Lending.

## Australian mortgage delinquencies.

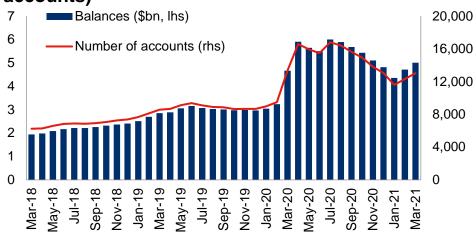
## Lower over the half in line with hardship balances.

Australian mortgages	Mar-20	Sep-20	Mar-21
Total portfolio 30+ day delinquencies (bps)	188	214	179
Total portfolio 90+ day delinquencies (bps) (inc. impaired mortgages)	94	162	120
Investment property loans 90+ day delinquencies (bps)	78	148	118
Interest only loans 90+ day delinquencies (bps)	73	125	91
Customers in hardship¹ (by balances, bps)	105	129	113
Consumer properties in possession (number)	468	256	180
Impaired mortgages (by balances, bps)	9	8	6

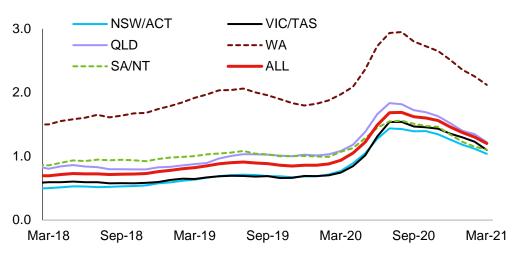
#### Australian mortgage delinquencies (%)



## Australian mortgage hardship balances (\$bn and # of accounts)



#### Australian mortgage 90+ day delinquencies by State (%)



<sup>1</sup> Financial hardship assistance is available to customers experiencing unforeseen events, including changes in income due to illness, a relationship breakdown or natural disasters. Hardship assistance often takes the form of a reduction or deferral of repayments for a short period. Customer requesting financial hardship assistance must provide a statement of financial position and an assessment is made regarding the customer's eligibility. 2 Mortgage loss rates are write-offs for the 6 months ending.



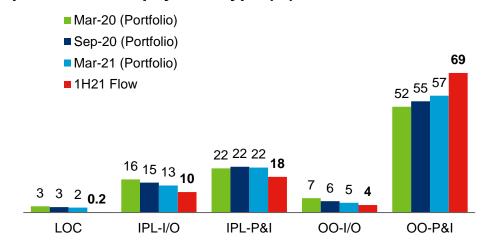
## Australian mortgage portfolio composition.

Owner occupiers driving new flows; more customers choosing fixed rates.

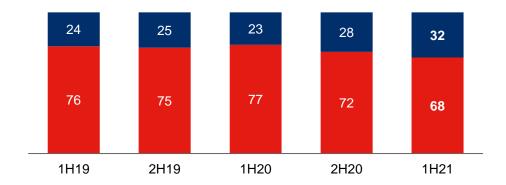
Australian mortgage portfolio	Mar-20 balance	Sep-20 balance	Mar-21 balance	1H21 Flow¹
Total portfolio (\$bn)	445.7	440.9	443.6	42.0
Owner occupied (OO) (%)	59.4	60.4	62.0	73.6
Investment property loans (IPL) (%)	37.6	36.6	35.2	26.2
Portfolio loan/line of credit (LOC) (%)	2.9	2.5	2.3	0.2
Variable rate / Fixed rate (%)	77 / 23	72 / 28	68/32	63/37
Interest only (I/O) (%)	23.4	20.6	18.2	13.6
Proprietary channel (%)	55.5	54.8	54.2	48.2
First home buyer (%)	8.8	9.0	9.4	13.4
Mortgage insured (%)	16.1	16.0	16.1	16.1

	Mar-20	Sep-20	Mar-21	1H21 Flow <sup>1</sup>
Average loan size <sup>2</sup> (\$'000)	276	275	284	367
Customers ahead on repayments including offset account balances <sup>3</sup> (%)	70	71	72	
Actual mortgage losses net of insurance (\$m, for the 6 months ending)	67	58	44	
Actual mortgage loss rate annualised <sup>4</sup> (bps, for the 6 months ending)	3	3	2	

## Australian mortgage portfolio and 1H21 flow by product and repayment type (%)



## Australian mortgage portfolio by interest rate type (% by balances) Variable Fixed



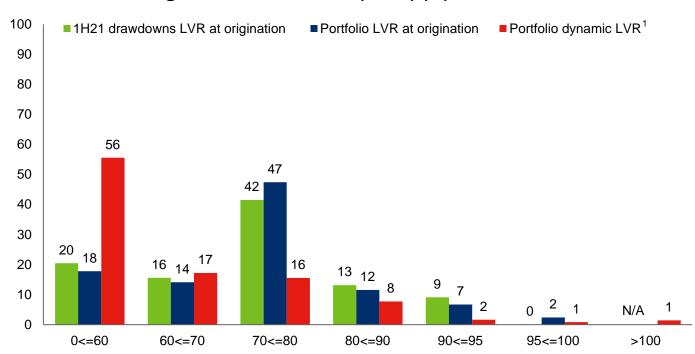
<sup>1</sup> Flow is new mortgages settled in the 6 months ended 31 March 2021 and includes RAMS. 2 Includes amortisation. Calculated at account level, where split loans represent more than one account. 3 Loans ahead on payments exclude equity/line of credit products as there are no scheduled principal payments. 4 Mortgage loss rates are write-offs for the 6 months ending.



## Australian mortgage portfolio.

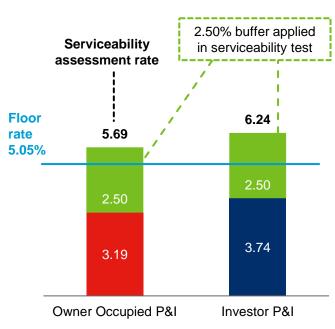
Majority of borrowers have significant equity.

#### Australian housing loan-to-value ratios (LVRs) (%)



#### Australian mortgage portfolio LVRs Mar-20 balance Sep-20 balance Mar-21 balance LVR at origination (%) 73 73 73 Weighted averages<sup>2</sup> Dynamic LVR1 (%) 57 56 54 LVR of new loans<sup>3</sup> (%) 72 71 72

#### Serviceability assessment rate<sup>4</sup> (%)



- Loans are assessed at the higher of the customer rate (including any life-of-loan discounts) plus a 2.50% buffer, or the minimum assessment rate (called the "floor rate")
- Westpac applies a floor rate of 5.05%
- Interest only loans are assessed based on the residual P&I term using the applicable P&I rate
- Fixed rate loans are assessed on the variable rate to which the loan will revert after the fixed period – usually higher than the fixed rate

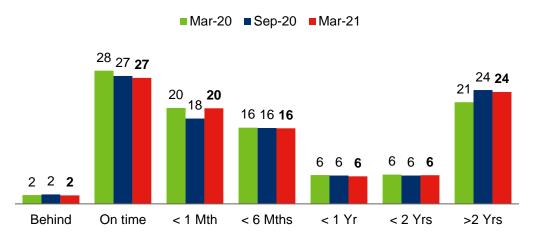
<sup>1</sup> Dynamic LVR is the loan-to-value ratio taking into account the current loan balance, changes in security value, offset account balances and other loan adjustments. Property valuation source CoreLogic. 2 Weighted average LVR calculation considers size of outstanding balances. 3 Average LVR of new loans is on rolling 6 months. 4 Interest rates for Westpac Rocket Repay Home Loan/Rocket Investment Loan inclusive of Premier Advantage Package discount assuming LVR up to 70%. At 14 April 2021.



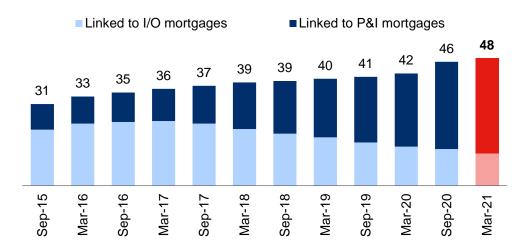
# Australian mortgage portfolio repayment buffers.

>70% of customers remain ahead of scheduled repayments.

# Australian home loan customers ahead on repayments<sup>1</sup> (% by balances)



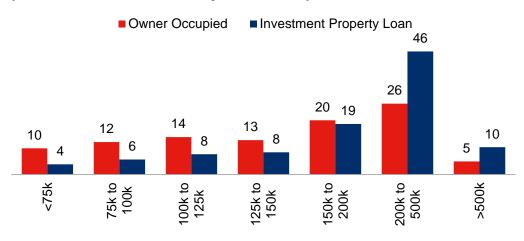
#### Offset account balances<sup>2</sup> (\$bn)



#### Loans 'on time' and <1 mth ahead (% of balances)



# Applicant gross income band (1H21 drawdowns, % by balances)



<sup>1</sup> Customer loans ahead on payments exclude equity/line of credit products as there are no scheduled principal payments. Includes mortgage offset accounts. 'Behind' is more than 30 days past due. 'On time' includes up to 30 days past due. 2 Includes RAMS from September 2020 onwards.

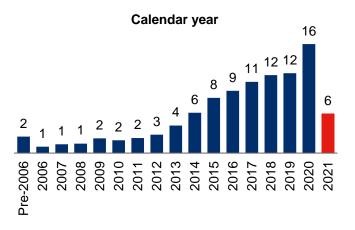


# Australian mortgage portfolio underwriting.

#### **Credit policy at April 2021**

#### Income verified via payslips or tax returns with other supporting documentation such as PAYG income statements and salary credits to accounts where required (minimum Income standards for documents apply) Discount of at least 20% applies to less certain income sources i.e. rental income, bonuses Bespoke application scorecards segmented by new and existing customers **Credit Score &** Credit and score override rates tracked and capped Credit Bureau Credit bureau checks required Expenses are assessed as the higher of a borrower's HEM<sup>1</sup> comparable expenses or HEM<sup>1</sup> plus any expenses that are not comparable to HEM (e.g. private school fees, life insurance) **Expenses** HEM is adjusted by income bands, post settlement postcode location, marital status and dependants 17 expense categories used, aligned with Melbourne Institute guidelines and LIXI standards For serviceability assessment, interest rate applied to all mortgage debt is the greater of: Actual interest rate plus buffer of 2.50%; and Minimum assessment rate of 5.05% (effective 9 October 2020, previously 5.35%) For IO Loans, serviceability is assessed on a P&I basis over the residual term All existing customer commitments are verified Serviceability Review Westpac Group accounts and Comprehensive Credit Reporting (CCR) to identify assessment customer commitments Limits apply to higher debt-to-Income lending; above 7x referred for manual credit assessment Credit card repayments assessed at 3.8% of limit **Genuine savings** Minimum 5% proof of genuine savings for higher LVR loans (typically LVR >85%). First deposit Home Owners Grants not considered genuine savings requirements LVR restrictions apply depending on location, property value and nature of security Restrictions on high-density apartments based in postcode defined areas (generally Capital Security City CBD's) and properties in towns heavily reliant on a single industry (e.g. mining, tourism) Mortgage insurance for higher risk loans, such as high LVRs. Exception policy applies for LMI certain professionals and Westpac Group staff.

Australian mortgage portfolio by year of origination (% of total book)



<sup>1</sup> HEM is the Household Expenditure Measure, produced by the Melbourne Institute.

# Australian mortgages.

Interest only and investment property lending.

#### I/O lending by dynamic LVR<sup>1</sup> and income band (%)

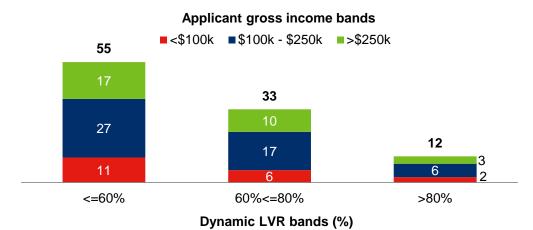
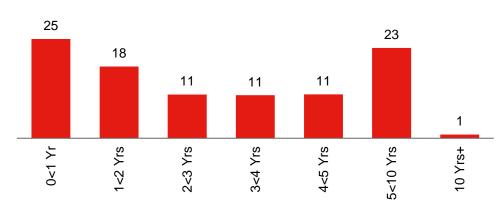
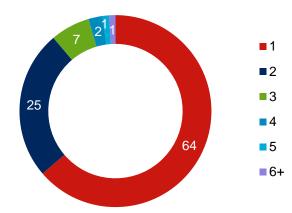


Chart does not add due to rounding

#### Scheduled I/O term expiry<sup>2</sup> (% of total I/O loans)



# Investment property portfolio by number of properties per customer (%)



Investment	property lending (IPL) portfolio	Mar-20	Sep-20	Mar-21
Investment property loans (\$bn)		167	161	157
	LVR of IPL loans at origination (%)	72	72	72
Weighted averages <sup>1</sup> LVR of new IF	LVR of new IPL loans in the period <sup>2</sup> (%)	70	69	70
Dynamic LVR <sup>1</sup> of IPL loans (%)		57	57	54
Average loan size <sup>3</sup> (\$'000)		322	320	320
	head on repayments set accounts <sup>4</sup> (%)	60	62	63
90+ day delinquencies (bps)		78	148	118
Annualised le	oss rate (net of insurance claims) (bps)	5	3	3

<sup>1</sup> Dynamic LVR is the loan-to-value ratio taking into account the current loan balance, changes in security value, offset account balances and other loan adjustments. Property valuation source CoreLogic. 2 Based on outstanding balance. Excludes line of credit loans, I/O loans without date (including bridging loans and loans with construction purpose) and I/O loans that should have switched to P&I but for the previously announced mortgage processing error. 3 Includes amortisation. Calculated at account level where split loans represent more than one account. 4 Customer loans ahead on payments exclude equity/line of credit products as there are no scheduled principal payments.



# Lenders mortgage insurance arrangements.

WLMI continues to provide mortgage insurance to Westpac.

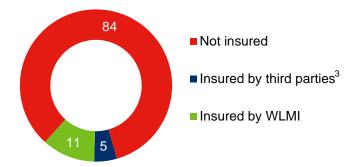
#### **Lenders mortgage insurance (LMI)**

- Where mortgage insurance is required, mortgages are insured through Westpac Lenders Mortgage Insurance<sup>1</sup> (WLMI), and reinsured through external LMI providers, based on risk profile
- In March, Westpac announced it would sell WLMI to Arch Capital Group (Arch) and enter into a 10-year exclusive supply agreement for Arch to provide lenders mortgage insurance to the Group
- Completion of this transaction is expected to occur by the end of August 2021, after which all LMI required on WBC mortgages will be underwritten by Arch
- Arch has provided reinsurance services to WLMI since 2011
- Westpac will retain responsibility for certain legacy matters and provide protection to Arch through customary warranties and indemnities
- WLMI remains well capitalised (separate from bank capital) and subject to APRA regulation. WLMI targets a capitalisation ratio of 1.2x PCR<sup>2</sup> and has consistently been above this target

#### Lenders mortgage insurance arrangements from 1 October 2020

LVR Band	Insurance
• LVR ≤80%	Not required
• LVR >80% to ≤ 90%	Where insurance required, insured through WLMI
	<ul> <li>LMI not required for certain borrower groups</li> </ul>
	Reinsurance arrangements:
	<ul> <li>40% risk retained by WLMI</li> </ul>
	<ul> <li>60% risk transferred through quota share arrangements with Arch LMI Pty Ltd.</li> <li>Sompo International (Endurance Speciality), Everest Re and Trans Re</li> </ul>
• LVR >90%	Where insurance required, insured through WLMI
	<ul> <li>LMI not required for certain borrower groups</li> </ul>
	<ul> <li>100% reinsurance through Arch LMI Pty Ltd</li> </ul>

# Westpac's Australian mortgage portfolio at 31 March 2021 (%)



#### Insurance statistics

	1H20	2H20	1H21
Insurance claims (\$m)	5	21	2
WLMI claims ratio <sup>4</sup> (%)	15	67	3
WLMI gross written premiums <sup>5</sup> (\$m)	89	91	154

<sup>1</sup> Since 18 May 2015 WLMI has underwritten all mortgage insurance, where required, on Westpac originated mortgages. The in-force portfolio of loans includes mortgage insurance provided by external providers. 2 Prudential Capital Requirement (PCR) calculated in accordance with APRA standards. 3 Insured coverage is net of quota share. Third party has decreased compared to 30 September 2020 due to a reclassification of loans where the insurance is provided by WLMI and 100% reinsured through Arch LMI. 4 Loss ratio is claims over the total earned premium plus exchange commission. 5 LMI gross written premium includes loans >90% LVR reinsured with Arch Reinsurance Limited. 1H21 gross written premium includes \$104m from the arrangement (2H20: \$61m and 1H20: \$63m).

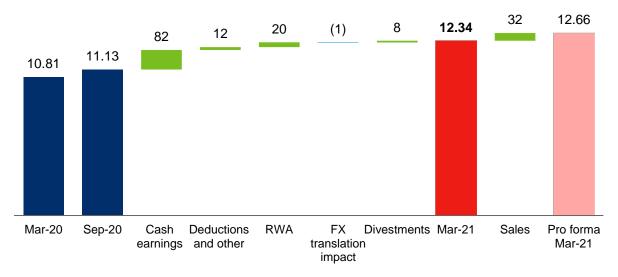


# Capital, funding and liquidity

# CET1 capital ratio 12.3%.

- CET1 capital ratio of 12.34%, up 121bps from 30 September 2020
- RWA declined 20bps mostly from lower credit RWA due to a reduction in lending and improved credit metrics
- Capital deductions and other capital movements mostly reflect deferred tax assets and higher other comprehensive income. Partly offset by higher earnings held in entities that are not consolidated for regulatory purposes
- Divestment impact 8bps from sale of Westpac's stake in Zip Co Limited
- · 2020 final dividend paid was offset by the fully underwritten DRP
- Pro forma CET1 ratio includes the expected 32bp benefit from announced divestments (Vendor Finance, Westpac General Insurance, Westpac Pacific and Lenders Mortgage Insurance) and the sale of Coinbase

#### **CET1** capital ratio movements (%, bps)



<sup>1</sup> Internationally comparable methodology aligns with the APRA study titled 'International Capital Comparison Study' dated 13 July 2015.

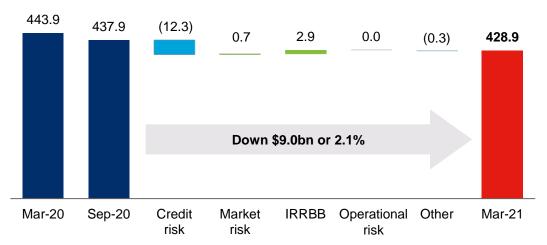
Key capital ratios (%)	Mar-20	Sep-20	Mar-21
CET1 capital ratio	10.8	11.1	12.3
Additional Tier 1 capital	2.1	2.1	2.2
Tier 1 capital ratio	12.9	13.2	14.5
Tier 2 capital	3.4	3.1	3.9
Total regulatory capital ratio	16.3	16.4	18.4
Risk weighted assets (RWA) (\$bn)	444	438	429
Leverage ratio	5.7	5.8	6.3
Level 1 CET1 ratio	11.1	11.4	12.6
Internationally comparable ratios <sup>1</sup>			
Leverage ratio (internationally comparable)	6.3	6.5	6.9
CET1 capital ratio (internationally comparable)	15.8	16.5	18.1



# Risk weighted assets.

Decrease from lower credit risk RWA.

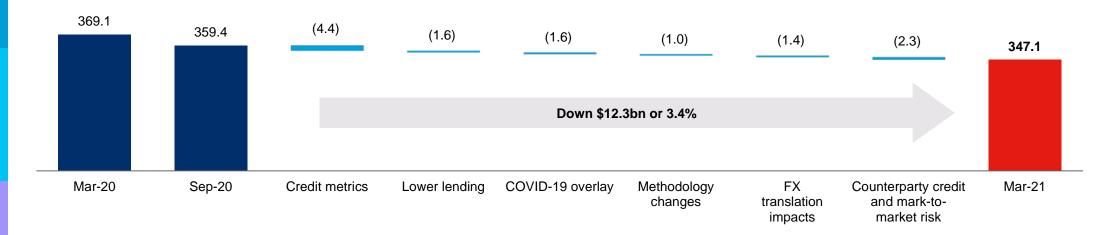
#### Risk weighted assets (\$bn)



#### Commentary

- RWA decreased \$9.0bn over 1H21, mostly from lower credit RWA (CRWA), partly offset by non-credit risk
- CRWA reduced \$12.3bn due to:
  - Lower corporate and business lending, partly offset by mortgage lending growth
  - Improved asset quality metrics across corporate and small business portfolios, including \$1.6 billion reduction in the RWA overlay for corporate, business and specialised lending
  - Lower counterparty credit and mark-to-market risk
  - RWA floor on mortgages to 23.8% increased CRWA \$3.7bn

#### Movement in credit risk weighted assets (\$bn)





# Internationally comparable capital ratio reconciliation.

APRA's Basel III capital requirements are more conservative than those of the Basel Committee on Banking Supervision (BCBS), leading to lower reported capital ratios by Australian banks. In July 2015, APRA published a study that compared the major banks' capital ratios against a set of international peers<sup>1</sup>. The following details the adjustments from this study and how Westpac's APRA Basel III CET1 capital ratio aligns to an internationally comparable ratio.

Westpac's CET1 capital ratio (Al	PRA basis)	(%) 12.3
Equity investments	Balances below prescribed threshold are risk weighted, compared to a 100% CET1 deduction under APRA's requirements	0.4
Deferred tax assets	Balances below prescribed threshold are risk weighted, compared to a 100% CET1 deduction under APRA's requirements	0.6
Interest rate risk in the banking book (IRRBB)	APRA requires capital to be held for IRRBB. The BCBS does not have a Pillar 1 capital requirement for IRRBB	0.5
Residential mortgages	Loss given default (LGD) of 15%, compared to the 20% LGD floor under APRA's requirements. APRA also applies a correlation factor for mortgages higher than the 15% factor prescribed in the Basel rules	1.9
Unsecured non-retail exposures	LGD of 45%, compared to the 60% or higher LGD under APRA's requirements	0.7
Non-retail undrawn commitments	Credit conversion factor of 75%, compared to 100% under APRA's requirements	0.5
Specialised lending	Use of internal-ratings based (IRB) probabilities of default (PD) and LGDs for income producing real estate and project finance exposures, reduced by application of a scaling factor of 1.06. APRA applies higher risk weights under a supervisory slotting approach, but does not require the application of the scaling factors	0.7
Currency conversion threshold	Increase in the A\$ equivalent concessional threshold level for small business retail and small to medium enterprise corporate exposures	0.2
Capitalised expenses	APRA requires these items to be deducted from CET1. The BCBS only requires exposures classified as intangible assets under relevant accounting standards to be deducted from CET1	0.3
Internationally comparable CET	1 capital ratio	18.1
Internationally comparable Tier	1 capital ratio	21.0
Internationally comparable total	regulatory capital ratio	25.9

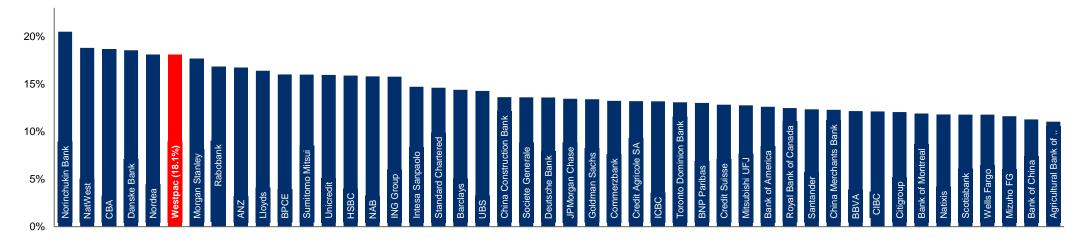
<sup>1</sup> Methodology aligns with the APRA study titled "International capital comparison study", dated 13 July 2015.



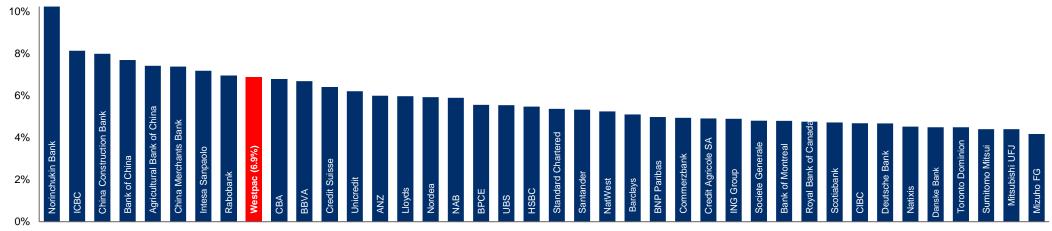
# Well placed on internationally comparable.

CET1 and leverage ratios.

#### Common equity Tier 1 ratio (%)<sup>1</sup>



#### Leverage ratio (%)<sup>1</sup>



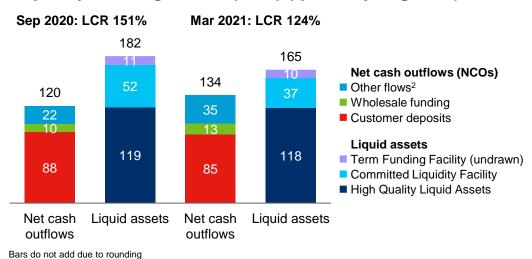
<sup>1</sup> Comparison group comprises listed commercial banks with assets in excess of A\$700bn and which have disclosed fully implemented Basel III ratios or provided sufficient disclosure to estimate. Based on company reports/ presentations. Ratios at 31 December 2020, except for Westpac which is at 31 March 2021, ANZ and NAB which are at 30 September 2020, and Bank of Montreal, Scotiabank, Royal Bank of Canada and Toronto Dominion are at 31 October 2020. Leverage ratio is on a transitional basis. Where accrued expected dividends have been deducted and disclosed, these have been added back for comparability. US banks are excluded from leverage ratio analysis due to business model differences, for example from loans sold to US Government sponsored enterprises. NAB has not disclosed an internationally comparable leverage ratio since September 2017. Shows ratios at the last reporting date, which may take account of measures taken by jurisdictions in response to **estpac** GROUP

# Liquidity and funding.

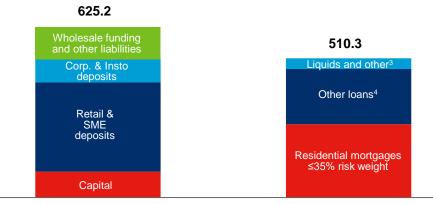
# LCR lower from reduction in CLF and NCO overlay; NSFR little changed.

#### Liquidity coverage ratio<sup>1</sup> (LCR) (quarterly avg, \$bn)

#### Net stable funding ratio (NSFR) (\$bn)



NSFR at 31 March 2021: 123%



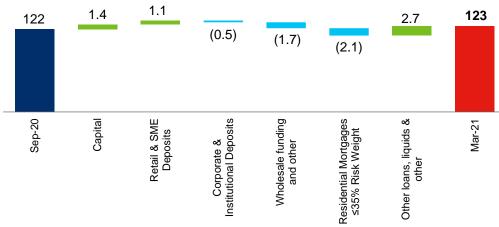
Available Stable Funding

Required Stable Funding

#### Liquidity coverage ratio<sup>1</sup> (quarterly average, %)



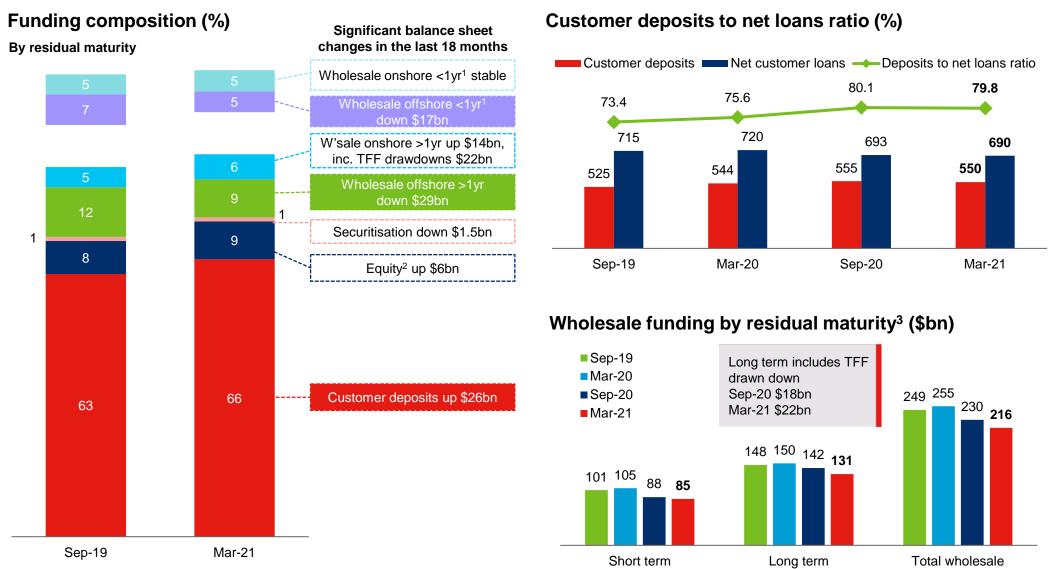
#### Net stable funding ratio (NSFR) (%)



1 LCR is calculated as the percentage ratio of stock of liquid assets over the total net cash outflows in a modelled 30 day defined stressed scenario. Liquid assets include HQLA as defined in APS 210, RBNZ eligible liquids, CLF eligible securities less RBA open repos funding end of day ESA balances with the RBA. The Committed Liquidity Facility (CLF) and Term Funding Facility (TFF) are made available to Australian Authorised Deposit-taking Institutions by the RBA that, subject to qualifying conditions, can be accessed to meet LCR requirements under APS210 – Liquidity. Other flows include credit and liquidity facilities, collateral outflows and inflows from customers. 2 Other flows includes net cash outflow overlay. Effective 1 January 2021, the Group is required to increase the value of its net cash outflows by 10% for the purpose of calculating LCR, in response to action taken by APRA for breaches of Westpac's liquidity requirements predominantly relating to Westpac's liquidity relating to Westpac's liquidity



Shift in balance sheet: higher customer deposits, lower offshore wholesale funding



Bars may not add to 100 due to rounding

<sup>1</sup> Includes long term wholesale funding with a residual maturity less than or equal to 1 year. 2 Equity excludes FX translation, Available-for-Sale securities and Cash Flow Hedging Reserves. 3 Short term funding includes scroll. Scroll represents wholesale funding with an original maturity greater than 12 months that now has a residual maturity less than 12 months. Long term includes securitisation.

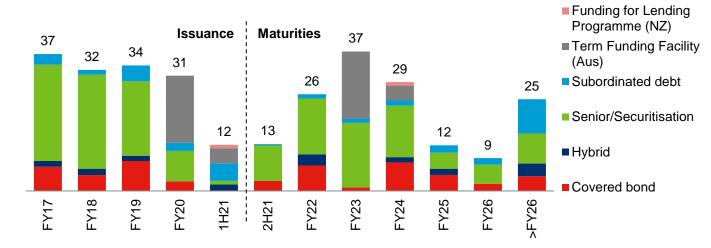


Funding in 1H21 limited to meeting TLAC and capital needs.

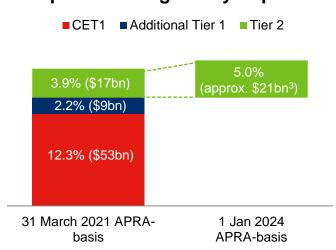
#### Term Funding Facility<sup>1</sup> (TFF) (\$bn)

# Supplementary allowance (Drawdown Oct-20 to Jun-21) Initial allowance (Drawdown Mar-20 to Sep-20) TFF Allowance Drawn down At 31 March 2021

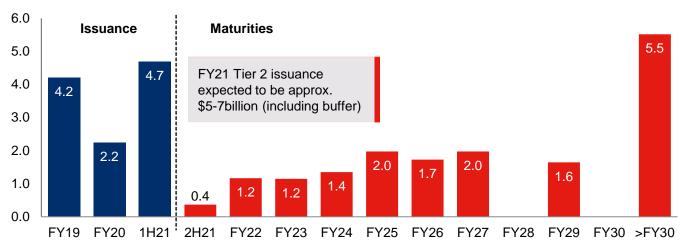
#### Term debt issuance and maturity profile<sup>2</sup> (\$bn)



#### **Westpac Total Regulatory Capital**



#### Westpac Tier 2 issuance and calls/maturities4 (notional amount, A\$m)



<sup>1</sup> Westpac's Additional Allowance at 31 March 2021 was zero. 2 Based on residual maturity and FX spot currency translation. Includes all debt issuance with contractual maturity greater than 13 months excluding US Commercial Paper and Yankee Certificates of Deposit. Contractual maturity date for hybrids and callable subordinated instruments is the first scheduled conversion date or call date for the purposes of this disclosure. Perpetual sub debt has been included in >FY26 maturity bucket. Maturities exclude securitisation amortisation. 3 Based on current capital regulation. Does not include balance sheet growth or management buffer. 4 Represents AUD equivalent notional amount using spot FX translation at 31 March 2021 for maturities. Securities in callable format profiled to first call date, excluding the Perpetual Floating Rate Notes issued 30 September 1986. Securities in bullet format profiled to maturity date.

# **Divisional Results**



# Divisional<sup>1</sup> contributions.

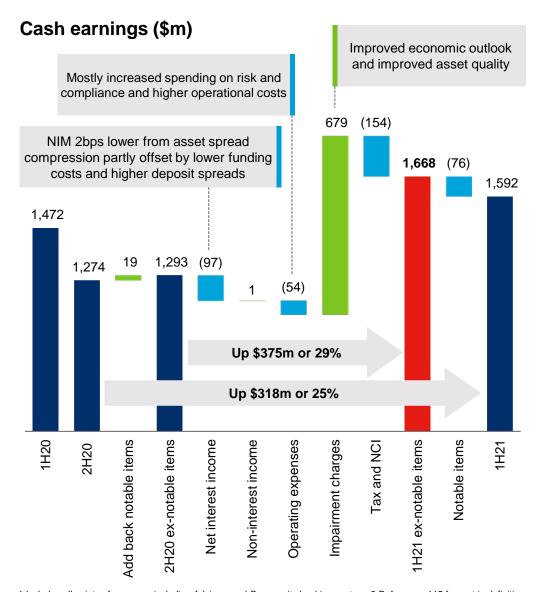
1H21 (\$m)	Consumer	Business	WIB	NZ	Specialist Businesses	Group Businesses	Group
Operating income	4,457	2,356	1,046	1,163	937	840	10,799
Expenses	(2,270)	(1,170)	(698)	(500)	(740)	(603)	(5,981)
Core earnings	2,187	1,186	348	663	197	237	4,818
Impairment (charges)/benefits	80	129	(8)	92	80	(1)	372
Tax & non-controlling interests	(675)	(395)	(110)	(210)	(143)	(120)	(1,653)
Cash earnings	1,592	920	230	545	134	116	3,537

2H20 (\$m)	Consumer	Business	WIB	NZ	Specialist Businesses	Group Businesses	Group
Operating income	4,560	2,268	1,132	1,044	581	700	10,285
Expenses	(2,141)	(1,230)	(697)	(482)	(1,128)	(862)	(6,540)
Core earnings	2,419	1,038	435	562	(547)	(162)	3,745
Impairment (charges)/benefits	(599)	(674)	(111)	(102)	(95)	641	(940)
Tax & non-controlling interests	(546)	(108)	(139)	(129)	43	(311)	(1,190)
Cash earnings	1,274	256	185	331	(599)	168	1,615

<sup>1</sup> Refer to division descriptions, page 114. NZ in A\$.



# Consumer 1H21 performance.



#### **Key financial metrics**

	1H20	2H20	1H21	Change on 2H20
Revenue (\$m)	4,560	4,560	4,457	(2%)
Net interest margin (%)	2.33	2.41	2.39	(2bps)
Expense to income (%)	44.6	47.0	50.9	398bps
Customer deposit to loan ratio (%)	52.68	56.26	56.47	21bps
Stressed exposures to TCE (%)	0.83	1.38	1.02	(36bps)
Mortgage 90+ day delinquencies (%)	0.94	1.60	1.18	(42bps)

#### **Key operating metrics**

	1H20	2H20	1H21	Change on 2H20
Total customers (#m)	9.7	9.7	9.7	-
Active digital banking customers (#m)	4.49	4.53	4.58	1%
Branches (#) <sup>1</sup>	931	929	889	(40)
ATMs (#)	2,133	1,399	1,352	(47)
Main Financial Institution <sup>2</sup> (%)	16.3	15.7	15.6	(0.1ppt)

<sup>1</sup> Includes all points of presence including Advisory and Community banking centres. 2 Refer page 115 for metric definitions and details of provider. Data for 1H21 at February 2021.



# **Business 1H21 performance.**

#### Cash earnings (\$m) Lower collectively assessed provisions 803 (234)from improved economic outlook and improved asset quality 920 25 895 Higher merchant fees AIEA down 4% partly offset by 7bps increase in NIM 478 356 100 (44)256 Up \$539m or 151% Up \$664m or 259% 2H20 1H20 Add back notable items 2H20 ex-notable items 1H21 ex-notable items Notable items Non-interest income Operating expenses Impairment charges Tax and NCI 1H21

Key financial metrics	1H20	2H20	1H21	Change on 2H20
Revenue (\$m)	2,455	2,268	2,356	4%
Net interest margin (%)	3.05	2.93	3.17	24bps
Expense to income (%)	43.5	54.2	49.7	Large
Customer deposit to loan ratio (%)	98.1	108.0	114.6	Large
Stressed exposures to TCE (%)	3.07	4.70	4.60	(10bps)

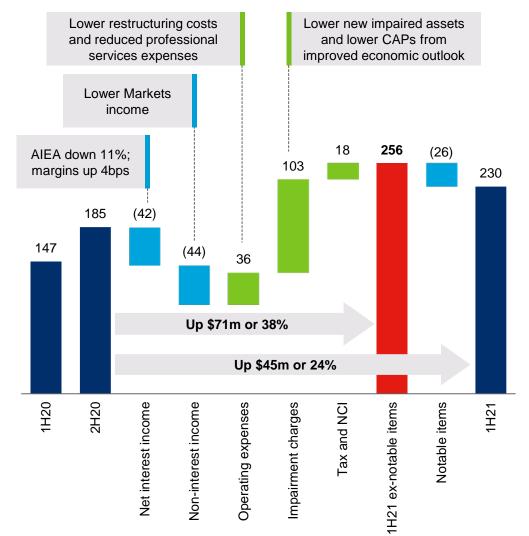
Key operating metrics	1H20	2H20	1H21	Change on 2H20
Total customers <sup>1</sup> ('000's)	1,021	1,053	1,063	1%
Customer satisfaction <sup>2</sup> (rank)	#1	#1	=#1	-
Customer satisfaction – SME <sup>2</sup> (rank)	=#1	#1	=#2	Down 1
Digital sales <sup>3</sup> (%)	23	28	27	(1ppt)

<sup>1</sup> Excludes Private Wealth customers. 2 Refer page 115 for details of metric definition and provider. Data for 1H21 at Feb 21. 3 Share of sales made digitally for eligible products.



# WIB 1H21 performance.

#### Cash earnings (\$m)



Key financial metrics	1H20	2H20	1H21	Change on 2H20
Revenue (\$m)	1,161	1,132	1,046	(8%)
Net interest margin (%)	1.46	1.23	1.27	4bps
Expense to income ratio (%)	53.3	61.6	66.7	Large
Net loans	78.6	66.2	62.4	(6%)
Customer deposits	110.0	102.9	91.0	(12%)
Customer deposit to loan ratio (%)	139.9	155.4	145.8	Large
Stressed exposures to TCE (%)	1.09	1.03	0.56	(47bps)

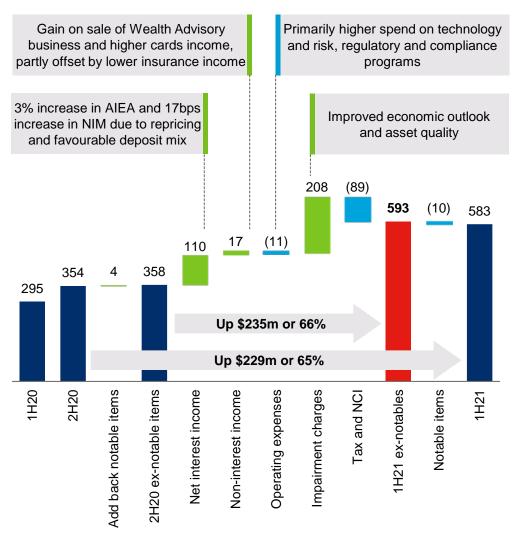
Key operating metrics	1H20	2H20	1H21	Change on 2H20
Customer revenue <sup>1</sup> / total revenue (%)	94.4	88.3	91.5	Large
Trading revenue / total revenue (%)	15.0	13.1	7.2	Large
Revenue per FTE (\$'000)	784	717	668	(7%)

<sup>1</sup> WIB customer revenue is lending revenue, deposit revenue, sales and fee income. Excludes trading and derivative valuation adjustments.



# New Zealand 1H21 performance<sup>1</sup>.

#### Cash earnings (NZ\$m)



<sup>1</sup> In NZ\$ unless otherwise noted. 2 Refer page 115 for details of metric definition and provider.

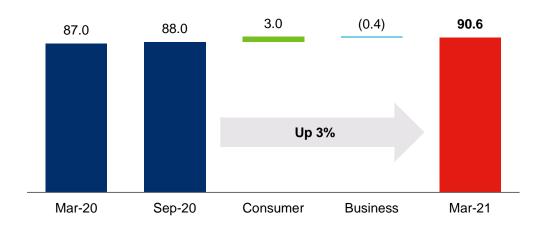
Key financial metrics	1H20	2H20	1H21	Change on 2H20
Revenue (NZ\$m)	1,162	1,120	1,245	11%
Net interest margin (%)	2.06	1.89	2.06	17bps
Expense to income (%)	46.6	46.3	43.1	(320bps)
Customer deposit to loan ratio (%)	79.4	80.7	81.8	111bps
Stressed exposures to TCE (%)	1.64	1.59	1.56	(3bps)

Key operating metrics	1H20	2H20	1H21	Change on 2H20
Customers (#m)	1.35	1.34	1.33	(1%)
Branches (#)	151	143	134	(9)
Consumer NPS <sup>2</sup>	+21	+14	+16	Up 2
Business NPS <sup>2</sup>	+1	+7	(1)	Down 8
Agri NPS <sup>2</sup>	+21	+34	+34	-
Funds (NZ\$bn) (spot)	10.9	12.2	11.9	(2%)
Service quality – complaints (000's)	9.6	9.5	9.3	(2%)

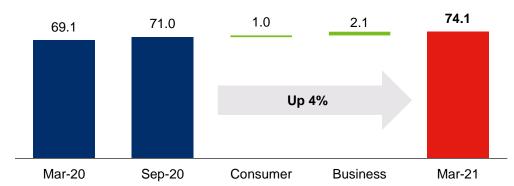


#### New Zealand balance sheet.

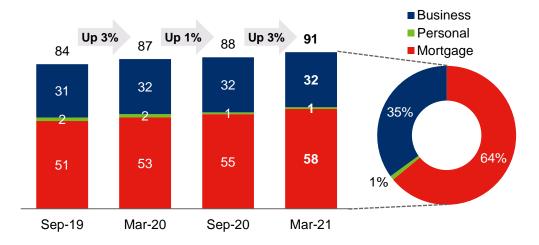
#### Net loans (NZ\$bn)



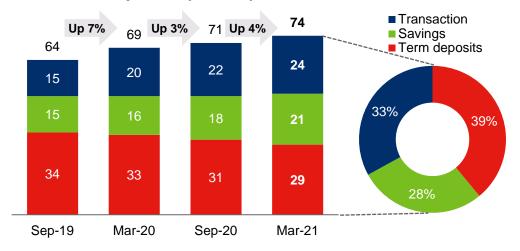
#### **Deposits (NZ\$bn)**



#### Loans (NZ\$bn) and % of total



#### Customer deposits (NZ\$bn) and % of total

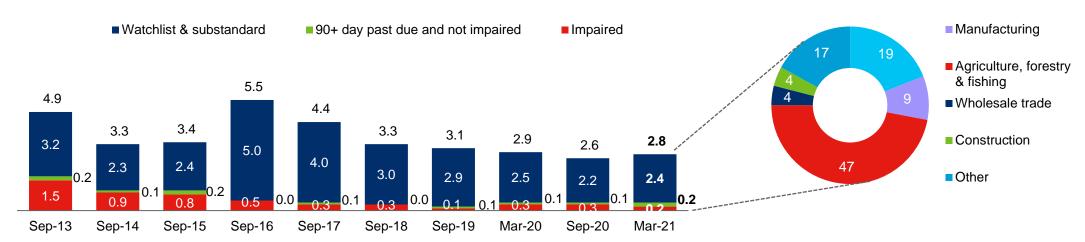




Property

# New Zealand stressed exposures.

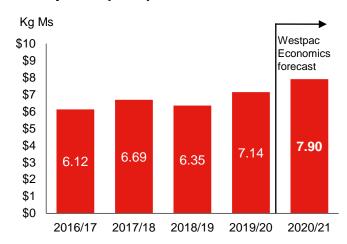
#### Business stressed exposures as a % of business TCE



#### Agribusiness portfolio

	Mar-20	Sep-20	Mar-21
TCE (NZ\$bn)	9.6	10.0	10.1
Agriculture as a % of total TCE	7.6	7.9	7.7
% of portfolio graded as 'stressed'1	9.8	8.2	8.0
% of portfolio in impaired	0.48	0.48	0.29

#### Milk price (NZ\$)



#### **Dairy portfolio summary**

- Overall portfolio health remains sound with risk profiles improving as a result of the higher milk prices paid over the last two seasons. Focus remains on supporting existing dairy customers with proven long-term viability
- Global dairy prices have increased on the back of rebounding Chinese and South-East Asian demand. Fonterra has revised its 2020/21 milk price forecast range to \$7.30/kg - \$7.90/kg, while Westpac has lifted its forecast to \$7.90/kg
- Uncertainty around environmental regulations, rising compliance costs, Fonterra's financial performance and labour shortages are ongoing risks to the dairy sector outlook



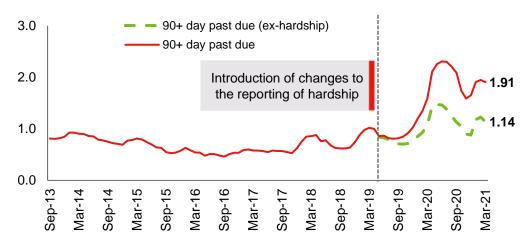
<sup>1</sup> Includes impaired exposures.

# New Zealand consumer portfolio.

#### Mortgage 90+ day delinquencies<sup>1</sup> (%)

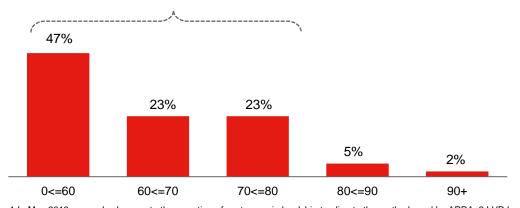


#### Unsecured consumer 90+ day delinquencies<sup>1</sup> (%)

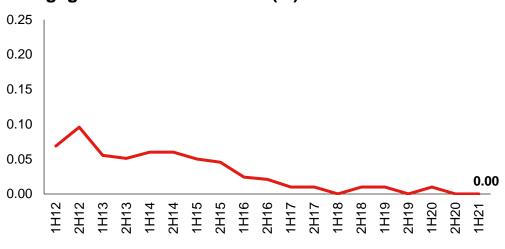


#### Mortgage portfolio LVR<sup>2</sup> (%) of portfolio

#### 93% of mortgage portfolio less than 80% LVR



#### Mortgage loss rates each half (%)

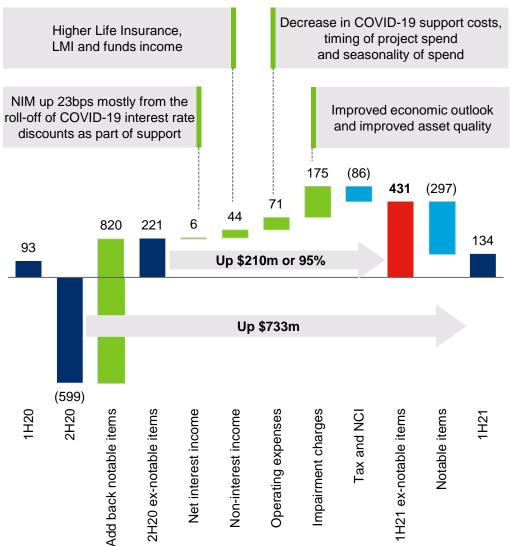


<sup>1</sup> In May 2019 we made changes to the reporting of customers in hardship to align to the method used by APRA. 2 LVR based on current loan property value at latest credit event.



# Specialist Businesses 1H21 performance.

#### Cash earnings (\$m)



Key financial metrics	1H20	2H20	1H21	Change on 2H20
Average funds (\$bn)	203.8	191.1	205.6	8%
Spot funds (\$bn)	179.1	193.0	211.7	10%
Platforms deposits (\$bn)	5.2	4.9	4.3	(12%)
Platform FUA market share (inc. Corp Super) <sup>1</sup> (%)	18.4	18.4	18.5	0.1ppt
Retail Life Insurance in-force premiums (\$m)	949	942	938	-
Life Insurance claims ratio <sup>2</sup> (%)	54	48	63	Large
Auto Finance loans (\$bn)	12.5	11.5	11.1	(3%)

Held for sale businesses Key financial metrics	1H20	2H20	1H21	Change on 2H20
Vendor Finance loans (\$bn)	0.5	0.4	0.5	25%
Westpac Pacific loans (\$bn)	1.8	1.6	1.4	(13%)
General Insurance GWP <sup>3</sup> (\$m)	273	282	289	2%
General Insurance claims ratio (%)	107	58	82	Large
LMI <sup>4</sup> GWP (\$m)	89	91	154	69%
LMI claims (loss) ratio (%)	15	67	3	Large

<sup>1</sup> Plan for Life, December 2020. 2 Loss ratio is claims net of reinsurance over the total earned premium plus exchange commission. 3 Gross written premium. 4 Lenders mortgage insurance.



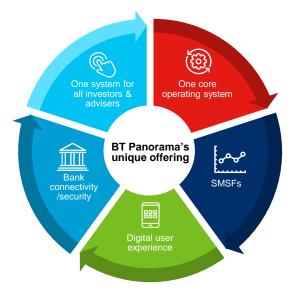
## Supporting advisers and investors.

Panorama UX supports both advised and direct to consumer investment and superannuation propositions

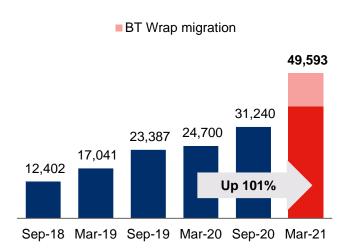




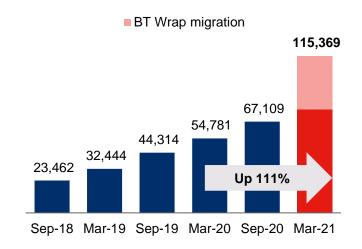
- Best Mobile Platform<sup>1</sup>
- Best Client Portal<sup>1</sup>
- Best Online Business Management<sup>1</sup>



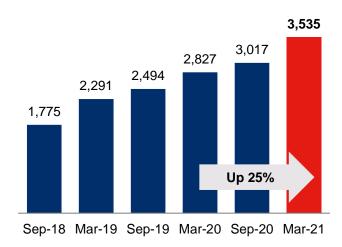
#### FUA on Panorama<sup>2</sup> (\$m)



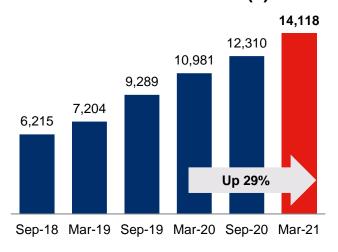
#### Investors on Panorama<sup>2</sup> (#)



#### Active advisers on Panorama<sup>3</sup> (#)



#### SMSF funds on Panorama<sup>3</sup> (#)



<sup>1</sup> Investment Trends Platform and Competitive Analysis and Benchmarking Report, December 2020. 2 Migration from BT Wrap to Panorama is underway, expected to complete by 30 June 2021. 3 Advisers and SMSF funds that have been migrated from BT Wrap are not shown separately.



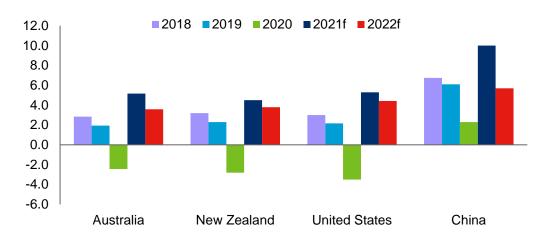
# **Economics**



Key economic indicators (%) at April 2021		2019	2020	2021F	2022F
World	GDP <sup>1</sup>	2.8	-3.3	5.9	4.5
Australia	GDP <sup>2</sup>	2.2	-1.1	4.5	3.0
	Unemployment – end period	5.2	6.8	5.0	4.7
	CPI headline – year end	1.8	0.9	3.1	2.1
	Interest rates – cash rate	0.75	0.10	0.10	0.10
New Zealand	GDP <sup>2</sup>	1.7	-0.9	2.1	4.9
	Unemployment – end period	4.1	4.9	4.9	4.2
	Consumer prices	1.9	1.4	2.4	1.3
	Interest rates – official cash rate	1.00	0.25	0.25	0.25

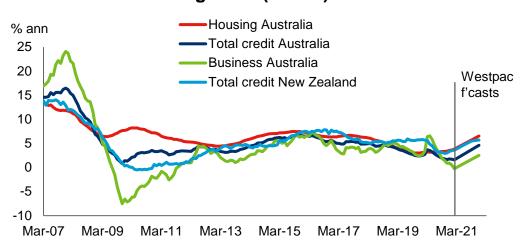
Key economic indicators (%) at April 2021		2020	2021F	2022F
Credit growth				
Total – year end	2.4	1.8	4.6	5.6
Housing – year end	3.0	3.5	6.5	7.2
Business – year end	2.4	0.9	2.5	3.6
Credit growth				
Total – year end	5.7	3.3	5.7	5.7
Housing – year end	6.9	8.2	8.6	6.1
Business – year end	4.6	-2.6	1.3	5.3
	Credit growth  Total – year end  Housing – year end  Business – year end  Credit growth  Total – year end  Housing – year end	Credit growth  Total – year end 2.4  Housing – year end 3.0  Business – year end 2.4  Credit growth  Total – year end 5.7  Housing – year end 6.9	Credit growth           Total – year end         2.4         1.8           Housing – year end         3.0         3.5           Business – year end         2.4         0.9           Credit growth           Total – year end         5.7         3.3           Housing – year end         6.9         8.2	Credit growth           Total – year end         2.4         1.8         4.6           Housing – year end         3.0         3.5         6.5           Business – year end         2.4         0.9         2.5           Credit growth           Total – year end         5.7         3.3         5.7           Housing – year end         6.9         8.2         8.6

#### **GDP** growth (year average)



Source: Westpac Economics.

#### Private sector credit growth (% ann)

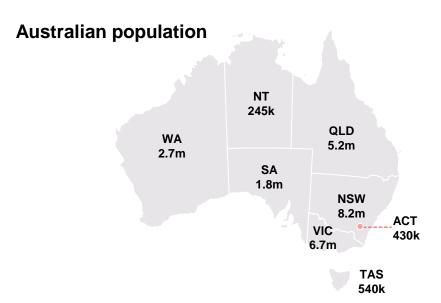


Sources: RBA, Westpac Economics

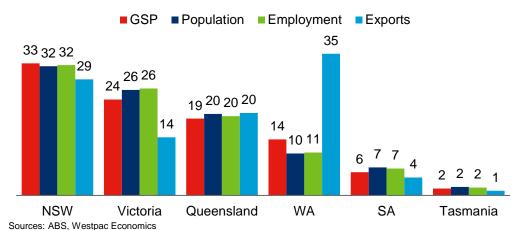


<sup>1</sup> Year average growth rates. 2 Through the year growth rates.

Population 25.7 million.



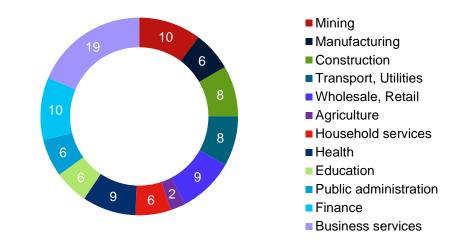
#### Relative size of States (Share of Australia, 2019/20, %)



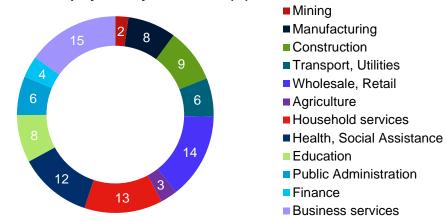
1 Real, financial years, experimental estimates.

#### **Australian GDP and employment composition**

Output 2020 - sector contribution to GDP¹ (%)



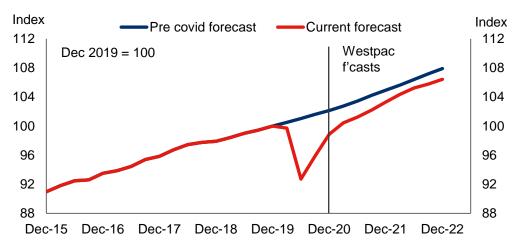
#### Australian employment by sector 2020 (%)





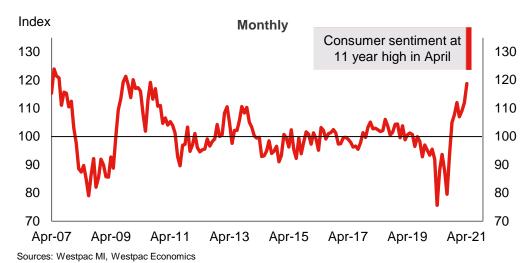
Recovery well under way and stronger than expected.

#### Australia's GDP profile (index)

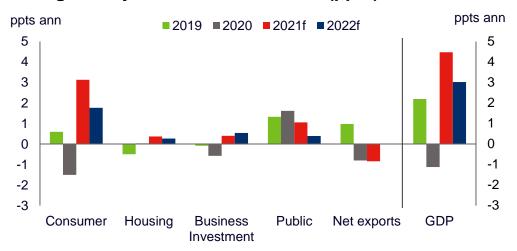


Sources: ABS, Westpac Economics.

#### **Consumer sentiment (index)**

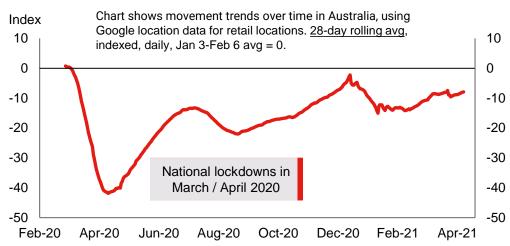


#### GDP growth year end contributions (ppts)



Sources: ABS, Westpac Economics.

#### Australian mobility measures (index)

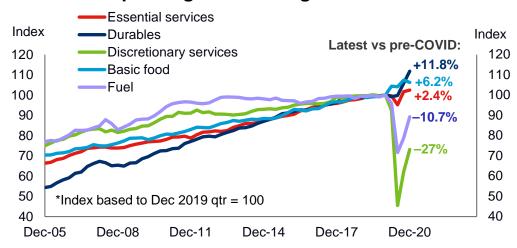


Source: Google, Westpac Economics



# Momentum in consumer and housing.

#### **Consumer spending: broad categories**



Sources: ABS, Westpac Economics.

#### Household saving ratio (% of income)



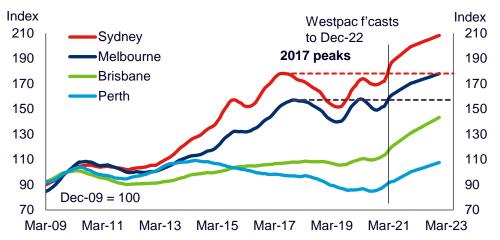
Sources: ABS, Westpac Economics.

#### Residential property: listings and sales ('000s)



Sources: CoreLogic, Westpac Economics.

#### **Dwelling prices (all dwellings, index)**



Sources: CoreLogic, Westpac Economics



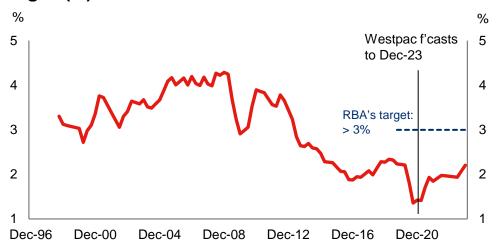
Positive signs but still a long way from potential.

#### **Unemployment rate (%)**



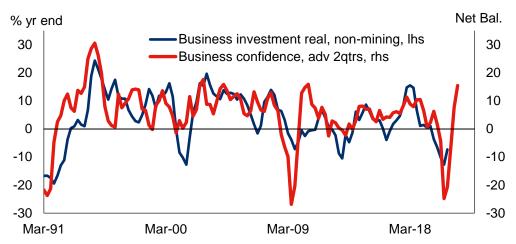
Sources: NAB survey, ABS, Westpac Economics.

#### Wages (%)



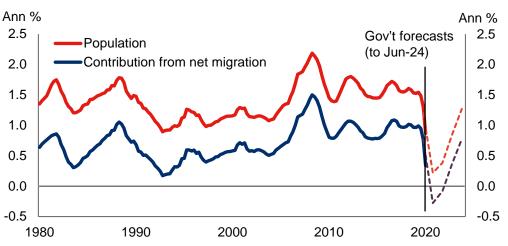
Sources: RBA, Westpac Economics

#### **Business confidence and investment**



Sources: NAB survey, ABS, Westpac Economics

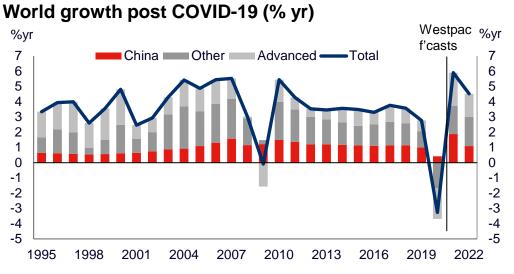
#### Aust. population growth: medium term prospects (% ann)



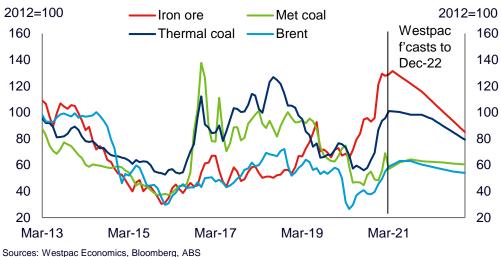
Sources: ABS, Aus Govt Centre for Population, Westpac Economics.



Commodity prices expected to remain higher for longer.



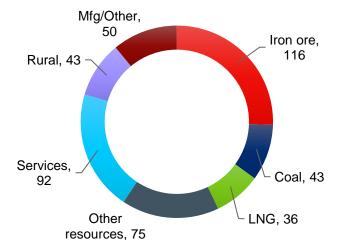
#### Australian commodity prices (index)



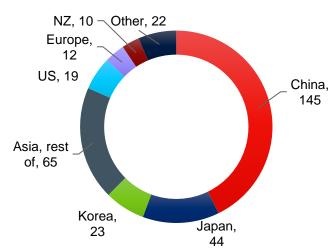
Sources: IMF, Westpac Economics

Source: ABS, DFAT, Westpac Economics

#### Australian export composition<sup>1</sup> (\$bn)

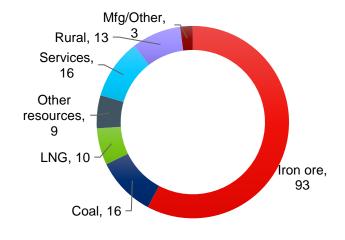


#### Australian export destinations<sup>1</sup> (\$bn)



#### Sources: DFAT, Westpac Economics 1 All figures show \$bn exports in 2020, note that figures may not sum due to rounding and other small differences in source data.

#### Australian exports to China<sup>1</sup> (\$bn)



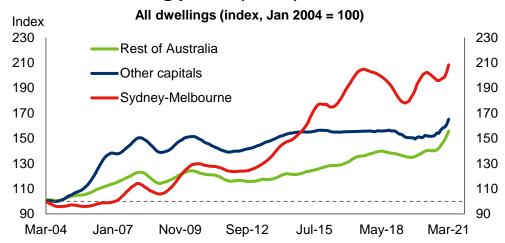
Source: DFAT, ABS, Westpac Economics



# Australian housing market.

Housing market in strong, broad-based upswing led by owner-occupiers.

#### **Australian dwelling prices (index)**



Sources: CoreLogic, Westpac Economics.

#### **Dwelling prices**

			70 change over perio	ч
Capital city	Pop'n	Last 3 mths (to Mar-21)	Last 12 mths (Mar-21)	Last 5 years (to Mar-21)
Sydney	4.8m	Up 6.7%	Up 5.4%	Up 3.7%
Melbourne	4.5m	Up 4.9%	Up 0.7%	Up 3.8%
Brisbane	2.3m	Up 4.8%	Up 6.8%	Up 2.4%
Perth	1.9m	Up 5.0%	Up 6.0%	Down 2.0%

% change over period

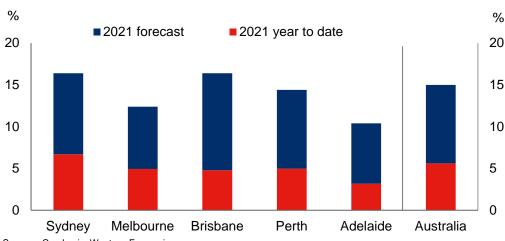
Sources: CoreLogic, Westpac Economics.

#### Housing finance approvals by segment (\$bn)



Sources: ABS, Westpac Economics.

#### Westpac Economics dwelling price forecasts (%)

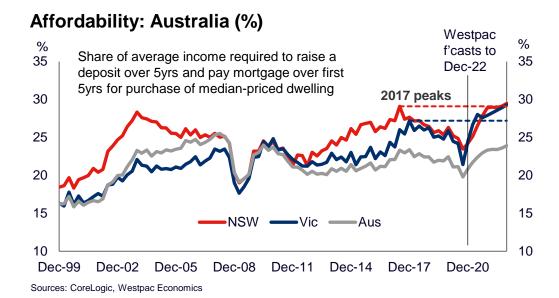


Sources: CoreLogic, Westpac Economics

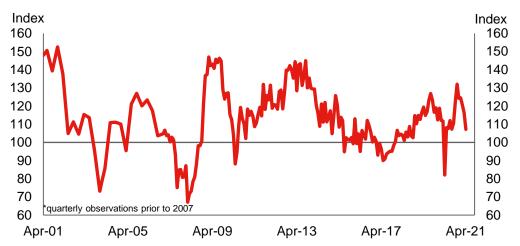


# Australian housing market.

Affordability issues to re-emerge in Sydney and Melbourne.



#### Consumer Sentiment: 'time to buy a dwelling' (index)



Sources: Melbourne Institute, Westpac Economics

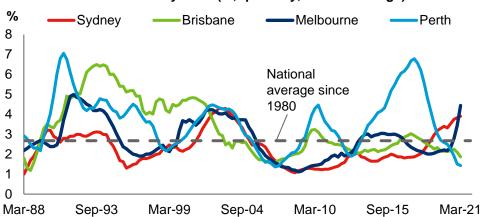
#### Mortgage interest rates (%)



Sources: RBA, Westpac Economics.

#### Rental vacancy rates (%)

#### Rental vacancy rates (%, quarterly, annual average)



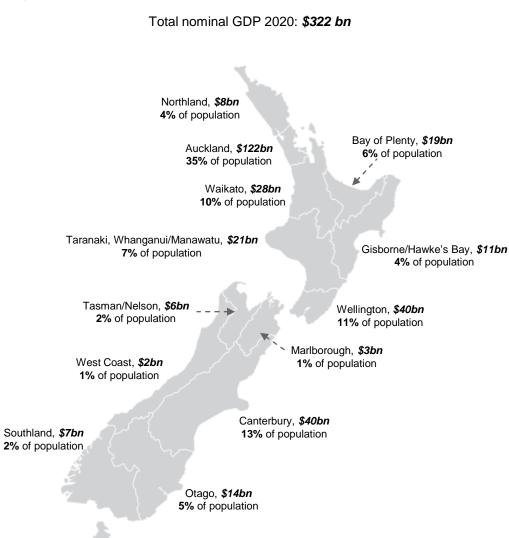
Sources: ABS, Westpac Economics.



# The New Zealand economy.

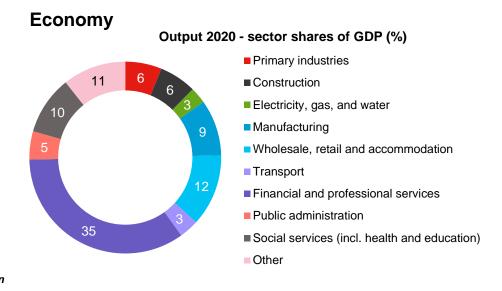
Population 5.1 million.

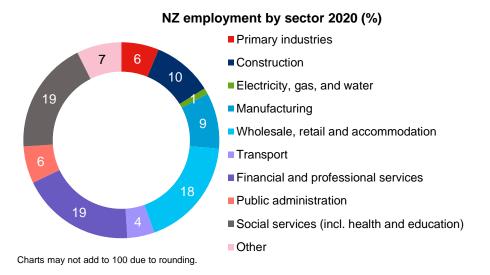
#### **Regional GDP**



Sources: Stats NZ, Westpac Economics.

Nationwide GDP and employment figures are for the year to Dec 2020, regional figure are for the year to March 2020.





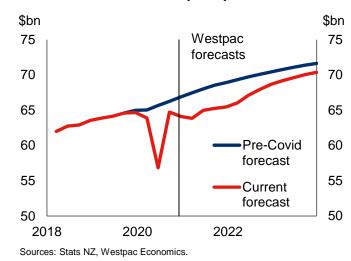


# The New Zealand economy.

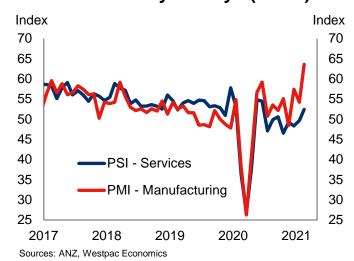
## Recovery well advanced.

Economic indicators	Current	Dec 2021 forecast
Cash rate	0.25% (14 Apr 2021)	0.25%
Unemployment	4.9% (Dec qtr 2020)	4.9%
GDP (%yr end)	-0.9% (Dec qtr 2020)	2.1%
Private sector credit	3.6% (Feb 2021)	5.7%

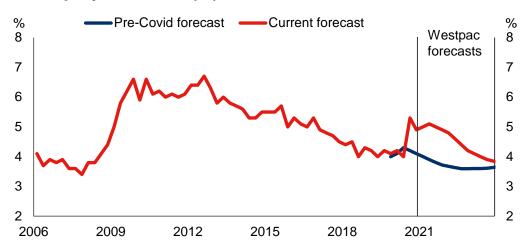
#### **New Zealand GDP (\$bn)**



#### **Business activity surveys (index)**

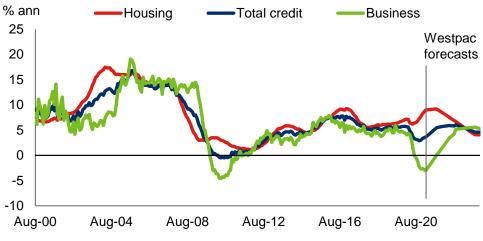


#### **Unemployment rate (%)**



#### Sources: Stats NZ, Westpac Economics.

#### New Zealand private sector credit growth (% ann)



Sources: Westpac Economics



# New Zealand housing market.

# Major policy shift.

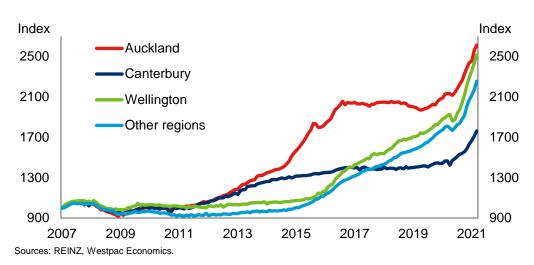
#### Changes to housing market policies

- The Government has announced a suite of new housing market policies affecting both demand and supply
- The most significant changes relate to the tax treatment of mortgage interest costs
- This will erode the financial incentives for property investors and tilt housing market conditions more in favour of owner occupiers
- Westpac expects these policy changes will prompt a flattening off of house prices over the remainder of 2021. That follows a period of very strong growth since the economy exited lockdown.

#### The major changes introduced by the Government include:

- Removing the ability to offset mortgage costs on residential investment properties against the income earned on those properties
  - This change will take effect from 1 October 2021 for properties purchased after 27 March 2021 and will be gradually phased in over the next four years for existing property owners
  - The Government is also looking at exceptions for new builds
- The holding period for taxing capital gains on residential investment properties (otherwise known as the 'Bright-line test') has been extended from 5 to 10 years
  - The holding period remains at 5 years for investors who buy new builds
- A \$3.8bn Housing Acceleration Fund is being established to assist with the development of infrastructure (such as pipes and roads) to support new housing
- Additional financial assistance for first home buyers with changes in First Home Loans and Grants settings, including increases in income caps, as well as changes to regional price caps

#### **New Zealand dwelling prices (index, Jan 2007 = 1000)**



#### **Dwelling prices % change over period**

Region	Pop'n	Last 3 mths (to Mar-21)	Last 12 mths (Mar-21)	Last 5 years (to Mar-21)
Auckland	1.7m	Up 7.1%	Up 22.5%	Up 39.2%
Wellington	0.5m	Up 9.5%	Up 31.2%	Up 104.7%
Canterbury	0.6m	Up 7.7%	Up 20.3%	Up 30.1%
Nationwide	5.1m	Up 8.5%	Up 24.0%	Up 58.6%

Sources:REINZ, Stats NZ.



# Appendix and Disclaimer



# **Appendix 1:**

# Cash earnings adjustments.

Cash earnings adjustment (\$m)	1H20	2H20	1H21	Description
Reported net profit	1,190	1,100	3,443	Net profit attributable to owners of Westpac Banking Corporation
Fair value (gain)/loss on economic hedges	(219)	581	48	<ul> <li>Fair value on economic hedges (which do not qualify for hedge accounting under AAS) comprise:</li> <li>The unrealised fair value (gain)/loss on foreign exchange hedges of future New Zealand earnings impacting non-interest income is reversed in deriving cash earnings as they may create a material timing difference on reported results but do not affect the Group's cash earnings over the life of the hedge. Westpac has ceased this activity, and at this stage no further adjustments will be recognised; and</li> <li>The unrealised fair value (gain)/loss on hedges of accrual accounted term funding transactions are reversed in deriving cash earnings as they may create a material timing difference on reported results but do not affect the Group's cash earnings over the life of the hedge</li> </ul>
Ineffective hedges	(24)	(37)	46	The unrealised (gain)/loss on ineffective hedges is reversed in deriving cash earnings because the gain or loss arising from the fair value movement in these hedges reverses over time and does not affect the Group's profits over time
Adjustments related to Pendal Group	63	(32)	-	Consistent with prior periods, this item has been treated as a cash earnings adjustment given its size and that it does not reflect ongoing operations. The adjustment relates to the mark-to-market of the shares. Westpac disposed of its holdings in Full Year 2020. As a result, no further adjustments will be recognised
Treasury shares	(17)	3	-	Under AAS, Westpac shares held by the Group in the managed funds and life businesses are deemed to be Treasury shares and the results of holding these shares cannot be recognised in the reported results. In deriving cash earnings, these results are included to ensure there is no asymmetrical impact on the Group's profits because the Treasury shares support policyholder liabilities and equity derivative transactions which are revalued in determining income. At 31 March 2021, there are no Treasury shares
Cash earnings	993	1,615	3,537	



# Reinventure – Investing in fintech businesses<sup>1</sup>.

#### Westpac has invested \$150m in fintech venture capital fund, Reinventure.

Reinventure enables Westpac to access insights and adjacent business opportunities, both in Australia and offshore.

The model also helps Westpac to source commercial partnerships that create value for customers

#### **New business models**

#### coinbase

A bitcoin wallet and platform

#### **SocietyOne**

Peer-to-peer (P2P) online lending platform connecting borrowers and investors



Helps home sellers make decisions about who they choose to sell their property



Full stack payments platform



Uses data to shed light on high volume crimes, improving prevention and detection



A leading digital credit platform in Indonesia



Comprehensive cloud-based human resources and employee benefits platform to streamline HR processes



#### Valiant

Business loan marketplace that matches SMEs to the best lender based on their characteristics and needs



Empowering banks to connect seamlessly with merchants and their customers



A payment app for customers when dining out or grabbing a coffee on the go



A consumer digital lending platform

#### hmlet

Turning buildings into community-centric dwellings

#### New technology capabilities

#### kasada

Enterprise cyber security company that protects businesses from malicious bot attacks



Enabling software development teams to scale processes and improve code quality



A fund of funds for cryptocurrency and blockchain technology



Digitised debt collection, leveraging modern communications, automation and machine learning



Smart receipts that automatically link purchase receipts to customers' bank accounts

Pioneering a new asset class

called Tradeable Income

Based Securities (TIBS)





Creating real-game assets for developers, using blockchain technology

#### Data, Al and analytics



A natural language AI system for data analysis targeting relatively simple business queries that comprise 70% of an analyst's work in a large organisation



Open Banking API platform that provides connectivity to over 100 financial sources across Australia and NZ



A trust framework and secure platform that allows users to exchange data safely and securely



Conversational voice-based AI for digital interviewing, powered by machine learning

#### a•kin

Al company that integrates neuroscience into their platform creating capability that not only manages complex problems but is able to form intrinsic relationships with humans



Al-powered, context-as-a-service platform, to deliver personalised experiences to customers



B2B platform for physical retail stores that provides insights through their Al engine and in-store sensors



<sup>1</sup> Logos are of the respective companies.

# **Appendix 3:**

# Sustainability.

#### **Industry recognition**



Received "B" rating in the 2020 CDP for our response to Climate Change, announced December 2020



Achieved highest ISS QualityScore for Environment and Social dimensions



Rated Prime status of "C" by ISS ESG (formerly ISS-oekom)

#### **Sustainability indexes**

Member of

#### **Dow Jones** Sustainability Indices

Powered by the S&P Global CSA

Member of the DJSI Indexes since 2002



As of March 2021, Westpac received an ESG Risk Rating of 27.3 from Sustainalytics and was assessed to be at Medium risk of experiencing material financial impacts from ESG factors1



Member of the FTSE4Good Index Series, of which Westpac has been a member for over 19 years, announced in June 2020



As of 2020, Westpac received an MSCI ESG Rating of A2



Ranked #1 in the ASX-50 and #2 in the world for transparency and effectiveness of our standalone sustainability Reporting, according to the Global ESG Monitor Report



Included in the 2019-20 Australian Network on Disability Access and Inclusion Index



Accredited as Level 1 Activate as a Carer Friendly Employer under the CarersNSW Carers + **Employers Program in 2020** 

#### **Inclusion and diversity recognition**



Recognised by the **Bloomberg Gender Equality** Index for the 5<sup>th</sup> consecutive vear



Recognised as Silver Tier Employer in 2020 in the Australian Workplace **Equality Index Awards** 



Received the 2020 Advancement Award in recognition of Westpac's innovative autism hiring program, Tailored Talent



<sup>1</sup> Copyright ©2021 Sustainalytics. All rights reserved. This section contains information developed by Sustainalytics (www.sustainalytics.com). Such information and data are proprietary of Sustainalytics and/or its third party suppliers (Third Party Data) and are provided for informational purposes only. They do not constitute an endorsement of any product or project, nor an investment advice and are not warranted to be complete, timely, accurate or suitable for a particular purpose. Their use is subject to conditions available at https://www.sustainalytics.com/legal-disclaimers. 2 The use by WBC of any MSCI ESG Research LLC or its affiliates ("MSCI") data, and the use of MSCI logos, trademarks, service marks or index names herein, do not constitute a sponsorship, endorsement, recommendation, or promotion of WBC by MSCI. MSCI services and data are the property of MSCI or its information providers, and are provided 'as-is' and without warranty. MSCI names and logos are trademarks or service marks of MSCI.



# **Appendix 3:**

Sustainability.

#### **Key commitments and partnerships**



Principles for Responsible Banking Signatory 2019



The Equator Principles Founding Adopter, First Australian Bank (2003)







RE100, an initiative of The Climate Group in partnership with CDP Member (2019)



Climate Bonds Initiative Partner



**Carbon Neutral Certification** Since 2012 (previously NCOS)



Principles for Responsible Investment Signatory (2007)



**UN Environment Program Finance** Founding Member (1991)



**Commitment to United Nations Global Compact** Signatory (2002), Global Compact Network Australia Founding Member (2009)



Carbon Markets Institute Corporate Member



Supply Nation (for Indigenous owned businesses) Founding member (2016)



**UN Sustainable Development Goals** CEO Statement of Commitment (2015)



Financial Stability Board's Task Force on Climate-related Financial Disclosures Align with and support



GLOBAL **INVESTOR** 

COALITION

**Global Investor Coalition** Statement on Climate Change Signatory (2014)



Australian Business Roundtable for Disaster Resilience & Safer Communities Founding member (2012)



WeConnect International (for women owned businesses) (2014)



**Paris Climate Agreement** Supporter (2015)



Climate Action 100+ Signatory (2017)



The Montreal Carbon Pledge Signatory (2014)



Australian Sustainable Finance Initiative Steering Committee Member

United Nations Tobacco-Free Finance pledge Founding signatory (2018)



# **Appendix 4:**

# Definitions – Credit quality.

Includes facilities where:

 contractual payments of interest and / or principal are 90 or more calendar days overdue, including overdrafts or other revolving facilities that remain continuously outside approved limits by material amounts for 90 or more calendar days (including accounts for customers who have been granted hardship assistance); or

#### 90 days past due and not impaired

- an order has been sought for the customer's bankruptcy or similar legal action has been instituted which may avoid or delay repayment of its credit obligations; and
- the estimated net realisable value of assets / security to which Westpac has
  recourse is sufficient to cover repayment of all principal and interest, or
  where there are otherwise reasonable grounds to expect payment in full and
  interest is being taken to profit on an accrual basis.

These facilities, while in default, are not treated as impaired for accounting purposes

# Provision for expected credit losses (ECL)

Expected credit losses (ECL) are a probability-weighted estimate of the cash shortfalls expected to result from defaults over the relevant timeframe. They are determined by evaluating a range of possible outcomes and taking into account the time value of money, past events, current conditions and future economic conditions

# Collectively assessed provisions (CAPs)

CAPs for expected credit loss under AASB 9 represent the Expected Credit Loss (ECL) which is collectively assessed in pools of similar assets with similar risk characteristics. This incorporates forward looking information and does not require an actual loss event to have occurred for an impairment provision to be recognised

# Individually assessed provisions (IAPs)

Provisions raised for losses that are known to be impaired and are assessed on an individual basis. The estimated losses on these impaired loans is based on expected future cash flows discounted to their present value and, as this discount unwinds, interest will be recognised in the income statement

#### Stage 1: 12 months ECL – performing

For financial assets where there has been no significant increase in credit risk since origination a provision for 12 months expected credit losses is recognised. Interest revenue is calculated on the gross carrying amount of the financial asset

#### Stage 2: Lifetime ECL – performing

For financial assets where there has been a significant increase in credit risk since origination but where the asset is still performing a provision for lifetime expected losses is recognised. Interest revenue is calculated on the gross carrying amount of the financial asset

# Stage 3 Lifetime ECL – non-performing

For financial assets that are non-performing a provision for lifetime expected losses is recognised. Interest revenue is calculated on the carrying amount net of the provision for ECL rather than the gross carrying amount

Includes exposures that have deteriorated to the point where full collection of interest and principal is in doubt, based on an assessment of the customer's outlook, cashflow, and the net realisation of value of assets to which recourse is held:

- facilities 90 days or more past due, and full recovery is in doubt: exposures
  where contractual payments are 90 or more days in arrears and the net
  realisable value of assets to which recourse is held may not be sufficient to
  allow full collection of interest and principal, including overdrafts or other
  revolving facilities that remain continuously outside approved limits by
  material amounts for 90 or more calendar days;
- non-accrual facilities: exposures with individually assessed impairment provisions held against them, excluding restructured loans;
  - restructured assets: exposures where the original contractual terms have been formally modified to provide for concessions of interest or principal for reasons related to the financial difficulties of the customer;
- other assets acquired through security enforcement (includes other real estate owned): includes the value of any other assets acquired as full or partial settlement of outstanding obligations through the enforcement of security arrangements; and
- any other facility where the full collection of interest and principal is in doubt

#### Stressed exposures

**Impaired** 

assets

Watchlist and substandard, 90 days past due and not impaired and impaired exposures. Stressed exposures do not include stressed exposures which are on an active COVID-19 deferral package as of 30 September 2020

#### Total committed exposures (TCE)

Represents the sum of the committed portion of direct lending (including funds placement overall and deposits placed), contingent and pre-settlement risk plus the committed portion of secondary market trading and underwriting risk

#### Watchlist and substandard

Loan facilities where customers are experiencing operating weakness and financial difficulty but are not expected to incur loss of interest or principal



# **Appendix 4:**

# Definitions – Divisions, earnings drivers, capital and liquidity.

Divisions	
Consumer	Consumer provides banking products and services to Australian personal customers, including mortgages, credit cards, personal loans, and savings and deposit products
Business	Business serves the banking needs of Australian SME and Commercial customers (including Agribusiness) and provides banking and advisory services to high net worth individuals through Private Wealth
WIB	Westpac Institutional Bank (WIB) provides a broad range of financial products and services to corporate, institutional and government customers
Westpac NZ	Westpac New Zealand provides banking, wealth and insurance products and services for consumer, business and institutional customers in New Zealand
Specialist Businesses	Specialist Businesses provides auto finance, Australian life, general and lenders mortgage insurance, investment product and services (including margin lending and equities broking), superannuation and retirement products as well as wealth administration platforms. It also manages Westpac Pacific which provides a full range of banking services in Fiji and Papua New Guinea. Westpac has announced it has entered into a sales agreement for Westpac Pacific, Westpac Vendor Finance business, Westpac General Insurance, and Westpac Lenders Mortgage Insurance. These sales are expected to finalise in 2021, subject to regulator approvals
Group Businesses or GB	Group Businesses includes the results of unallocated support functions such as Treasury, Technology and Operations, and Core Support. It also includes Group-wide elimination entries arising on consolidation, centrally raised provisions and other unallocated revenue and expenses
Earnings drivers	
Average interest- earning assets (AIEA)	The average balance of assets held by the Group that generate interest income. Where possible, daily balances are used to calculate the average balance for the period
Cash earnings per ordinary share	Cash earnings divided by the weighted average ordinary shares (cash earnings basis)
Core earnings	Net operating income less operating expenses
Full-time equivalent employees (FTE)	A calculation based on the number of hours worked by full and part-time employees as part of their normal duties. For example, the full-time equivalent of one FTE is 76 hours paid work per fortnight

Capital and liquidity		
Capital ratios	As defined by APRA (unless stated otherwise)	
Committed liquidity facility (CLF)	The RBA makes available to Australian Authorised Deposit-taking Institutions a CLF that, subject to qualifying conditions, can be accessed to meet LCR requirements under APS210 Liquidity	
High quality liquid assets (HQLA)	Assets which meet APRA's criteria for inclusion as HQLA in the numerator of the LCR	
Internationally comparable ratios	Internationally comparable regulatory capital ratios are Westpac's estimated ratios after adjusting the capital ratios determined under APRA Basel III regulations for various items. Analysis aligns with the APRA study titled "International capital comparison study" dated 13 July 2015	
Leverage ratio	As defined by APRA (unless stated otherwise). Tier 1 capital divided by 'exposure measure' and expressed as a percentage. 'Exposure measure' is the sum of onbalance sheet exposures, derivative exposures, securities financing transaction exposures and other off-balance sheet exposures	
Liquidity coverage ratio (LCR)	An APRA requirement to maintain an adequate level of unencumbered high quality liquid assets, to meet liquidity needs for a 30 calendar day period under an APRA-defined severe stress scenario. Absent a situation of financial stress, the value of the LCR must not be less than 100%, effective 1 January 2015. LCR is calculated as the percentage ratio of stock of HQLA and CLF over the total net cash out-flows in a modelled 30 day defined stressed scenario	
Net stable funding ratio (NSFR)	The NSFR is defined as the ratio of the amount of available stable funding (ASF) to the amount of required stable funding (RSF) defined by APRA. The amount of ASF is the portion of an ADI's capital and liabilities expected to be a reliable source of funds over a one year time horizon. The amount of RSF is a function of the liquidity characteristics and residual maturities of an ADI's assets and off-balance sheet activities. ADI's must maintain an NSFR of at least 100%	
Risk weighted assets or RWA	Assets (both on and off-balance sheet) are risk weighted according to each asset's inherent potential for default and what the likely losses would be in case of default. In the case of non-asset-backed risks (ie. market and operational risk), RWA is determined by multiplying the capital requirements for those risks by 12.5	



# **Appendix 4:**

# Definitions – Other.

Branch transactions	Branch transactions are typically withdrawals, deposits, transfers and payments
Customer satisfaction or CSat	The Customer Satisfaction score is an average of customer satisfaction ratings of the customer's main financial institution for consumer or business banking on a scale of 0 to 10 (0 means 'extremely dissatisfied' and 10 means 'extremely satisfied')
CSAT (Main Bank Service Satisfaction) (Westpac NZ)	Source: 3 month rolling Retail Market Monitor data (survey conducted by Camorra Research). Respondents are asked to rate the overall level of service they receive from their main bank (self-selected which ONE bank is their main provider of financial services) on a scale of 1 (Poor) to 5 (Excellent). The rating represents % of respondents who scored 4 (Very Good) or 5 (Excellent)
CSat – overall consumer	Source: DBM Consultants Consumer Atlas, August 2018 – February 2021, 6MMA. MFI customers
CSat – overall business	Source: DBM Consultants Business Atlas, August 2018 – February 2021, 6MMA. MFI customers, all businesses
CSat – SME	Source: DBM Consultants Business Atlas, 6 months to September 2019, March 2020 and August 2020. MFI customers, Total SME businesses. Total SME businesses are those organisations with annual turnover under \$5 million (excluding Agribusinesses)
Digitally active	Australian consumer and business customers who have had an authenticated session (including Quickzone) on Westpac Group digital banking platforms in the prior 90 days
Digital sales	Sales refers to digital sales of consumer core products only. Sales with a funded deposit or activation constitute a quality sale. Includes new American Express credit card sales
Digital transactions	Digital transactions including payment and transfers that occur on Westpac Live and Compass platforms (excludes payments on other platforms such as Corporate Online and Business Banking Online)
MFI share	MFI share results are based on the number of customers who have a Main Financia Institution (MFI) relationship with an institution, as a proportion of the number of customers that have a MFI relationship with any institution
Consumer MFI share	Source: DBM Consultants Consumer Atlas, 6 months to February 2021. MFI customers

Net Promoter Score or NPS	Net Promoter Score measures the net likelihood of recommendation to others of the customer's main financial institution for retail or business banking. Net Promoter Score <sup>SM</sup> is a trademark of Bain & Co Inc., Satmetrix Systems, Inc., and Mr Frederick Reichheld. Using a 11 point numerical scale where 10 is 'Extremely likely' and 0 is 'Extremely unlikely', Net Promoter Score is calculated by subtracting the percentage of Detractors (0-6) from the percentage of Promoters (9-10)
NPS Agri (Westpac NZ)	6 month Agri Market Monitor data (survey conducted by Key Research). Respondents are asked about likelihood to recommend their main business bank to business colleagues, friends or family on a scale of 1 (extremely unlikely) to 10 (extremely likely). Net Promoter Score is represents % of Promoters (recommend score of 9 or 10) minus % of Detractors (recommend score of 1 to 6)
NPS Business (Westpac NZ)	Source: 6 month rolling Business Finance Monitor data (survey conducted by Kantar TNS among businesses with an annual turnover of \$5 to \$150 million). Respondents are asked about likelihood to recommend their main business bank to business colleagues and associates on a scale of 1 (extremely unlikely) to 10 (extremely likely). Net Promoter Score is represents % of Promoters (recommend score of 9 or 10) minus % of Detractors (recommend score of 1 to 6)
NPS Consumer (Westpac NZ)	Source: 3 month rolling Retail Market Monitor data (survey conducted by Camorra Research). Respondents are asked about likelihood to recommend their main bank to family and friends on a scale of 1 (extremely unlikely) to 10 (extremely likely). Net Promoter Score is represents % of Promoters (recommend score of 9 or 10) minus % of Detractors (recommend score of 1 to 6)
NPS – overall consumer	Source: DBM Consultants Consumer Atlas, August 2018 – February 2021, 6MMA. MFI customers
NPS – overall business	Source: DBM Consultants Business Atlas, August 2018 – February 2021, 6MMA. MFI customers, all businesses
St.George (SGB) Brands	SGB Brands (Consumer): St.George Bank, Bank of Melbourne, BankSA, RAMS, Dragondirect SGB Brands (Business): St.George Bank, Bank of Melbourne and BankSA
Women in Leadership	The proportion of women in leadership roles across the Group. It includes the CEO, Group Executives, General Managers, senior leaders with significant influence on business outcomes (direct reports to General Managers and their direct reports), large (3+) team people leaders three levels below General Manager, and Bank and Assistant Bank Managers. Senior Executive refers to the proportion of women in the combined Group Executives and General Manager populations



## **Investor Relations Team.**

Contact Us.

#### **Andrew Bowden**

Head of Investor Relations

**61** 2 8253 4008

+61 438 284 863

andrewbowden@westpac.com.au

#### **Jacqueline Boddy**

Head of Debt Investor Relations

<del>67 +61 2 8253 3133</del>

• +61 448 064 012

jboddy@westpac.com.au

#### www.westpac.com.au/investorcentre

Annual reports Presentations and webcasts 5 year financial summary Prior financial results

#### Louise Coughlan

Head of Rating Agencies and Analysis

**6** +61 2 8254 0549

9 +61 425 213 504

Loughlan@westpac.com.au

#### Rebecca Plackett

**6** +61 2 8253 6556

9 +61 478 336 647

rplackett@westpac.com.au

Director

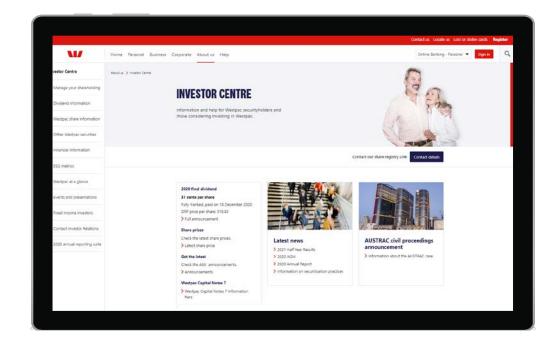
#### Alec Leithhead

#### Manager

**6** +61 2 8254 0159

+61 481 906 863

alec.leithhead@westpac.com.au



Or email: investorrelations@westpac.com.au



The material contained in this presentation is intended to be general background information on Westpac Banking Corporation (Westpac) and its activities.

The information is supplied in summary form and is therefore not necessarily complete. It is not intended that it be relied upon as advice to investors or potential investors, who should consider seeking independent professional advice depending upon their specific investment objectives, financial situation or particular needs. The material contained in this presentation may include information derived from publicly available sources that have not been independently verified. No representation or warranty is made as to the accuracy, completeness or reliability of the information.

All amounts are in Australian dollars unless otherwise indicated.

Unless otherwise noted, financial information in this presentation is presented on a cash earnings basis. Cash earnings is a non-GAAP measure. Refer to Westpac's 2021 Interim Financial Results (incorporating the requirements of Appendix 4D) for the six months ended 31 March 2021 available at www.westpac.com.au for details of the basis of preparation of cash earnings. Refer to page 35 for an explanation of cash earnings and Appendix 1 page 109 for a reconciliation of reported net profit to cash earnings.

This presentation contains statements that constitute "forward-looking statements" within the meaning of Section 21E of the US Securities Exchange Act of 1934. Forward-looking statements are statements about matters that are not historical facts. Forward-looking statements appear in a number of places in this presentation and include statements regarding our intent, belief or current expectations with respect to our business and operations, macro and micro economic and market conditions, results of operations and financial condition, including, without limitation, future loan loss provisions, financial support to certain borrowers, indicative drivers, forecasted economic indicators and performance metric outcomes.

We use words such as 'will', 'may', 'expect', 'intend', 'seek', 'would', 'should', 'continue', 'plan', 'estimate', 'anticipate', 'believe', 'probability', 'risk', 'aim', or other similar words to identify forward-looking statements. These forward-looking statements reflect our current views with respect to future events and are subject to change, certain risks, uncertainties and assumptions which are, in many instances, beyond our control, and have been made based upon management's expectations and beliefs concerning future developments and their potential effect upon us. There can be no assurance that future developments will be in accordance with our expectations or that the effect of future developments on us will be those anticipated. Actual results could differ materially from those which we expect, depending on the outcome of various factors. Factors that may impact on the forward-looking statements made include, but are not limited to, those described in the section titled 'Risk factors' in Westpac's 2021 Interim Financial Results (incorporating the requirements of Appendix 4D) for the six months ended 31 March 2021 available at www.westpac.com.au. When relying on forward-looking statements to make decisions with respect to us, investors and others should carefully consider such factors and other uncertainties and events. Except as required by law, we assume no obligation to update any forward-looking statements contained in this presentation, whether as a result of new information, future events or otherwise, after the date of this presentation.

