

Australia's First Bank

# **Investor Discussion Pack**

November/December 2003

#### Index

Summary of results	
Cash earnings	5
Loan growth and margins	8
Expenses and future cost growth	11
Dividends and payout	13
Business unit summaries	
Business and Consumer Banking	15
Institutional Bank	18
New Zealand Banking and New Zealand exchange rate impacts	19
BT Financial Group and integration progress	21
How Westpac's strategy is driving earnings	28
Acquisition guidelines	34
Executive team	35
Credit quality and portfolio composition	36
International exposures	40
Housing market – Portfolio characteristics and key drivers of growth	44
New capital targets and capital generation	52
Basel II	54
Medium term earnings drivers	57
2004 Outlook	62
Structured finance business	63
Investor Relations contacts	65



#### Delivering on our focused strategy

High quality result

-	Underlying cash earnings \$2,271m	up 10%
-	Underlying cash earnings per share	up 9%
-	Cash return on equity	maintained at 21%
_	Dividend 78 cents per share fully franked	up 11%

Key drivers of growth

<ul> <li>Robust growth in loans and acceptances</li> </ul>	up 17%
<ul> <li>Increase in Australian market share</li> </ul>	up 120 bps
<ul> <li>Normal sector margin decline</li> </ul>	down 7 bps
<ul> <li>Non interest income growth</li> </ul>	up 19%
<ul> <li>Cost to income ratio</li> </ul>	down 50 bps

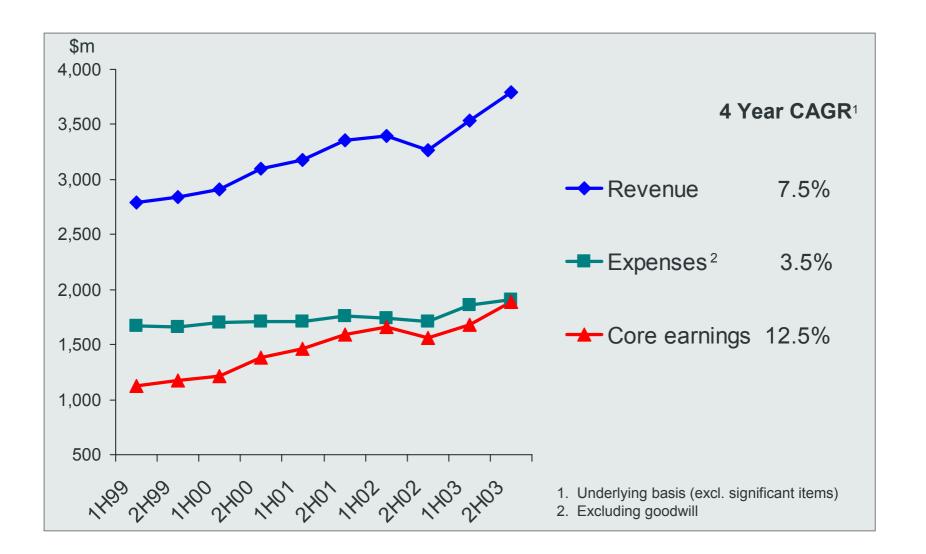
- Quality of earnings continues to improve
  - No significant items in 2003
  - Improved asset quality: impaired assets to total loans & acceptances down 13 bps
- Strategy is delivering
  - Staff commitment higher, customer satisfaction improving

All business units delivering improved performance

- Maintained leading sustainability position
- Clear demonstration of superior execution



#### Driving the gap between revenue and expenses

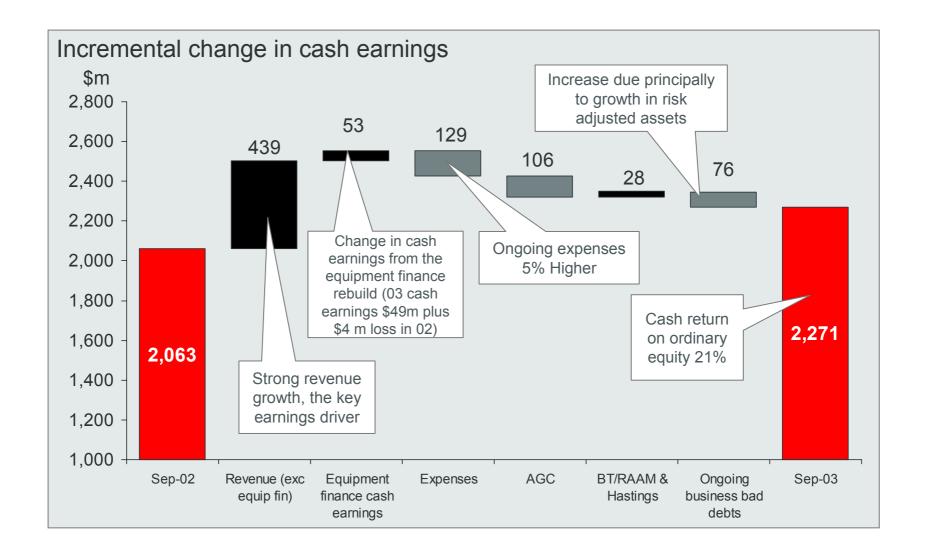




# Underlying cash earnings – full year

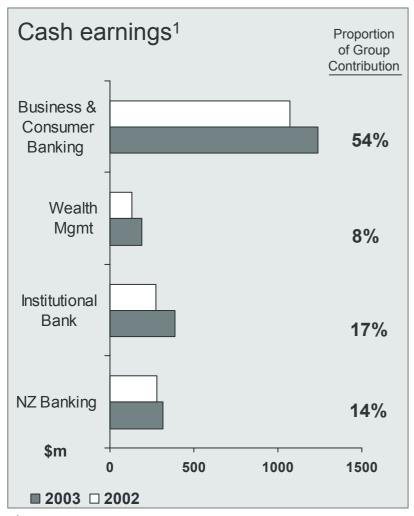
\$m	2003	2002	% Change
Net operating income	7,330	6,664	10
Operating expenses	(3,763)	(3,452)	(9)
Goodwill	(163)	(100)	(63)
Bad debts	(485)	(461)	(5)
Net profit before tax	2,919	2,651	10
Tax	(728)	(635)	(15)
Outside equity interests	(8)	(5)	(60)
Net profit after tax & OEI	2,183	2,011	9
Goodwill	163	100	(63)
Preference dividends	(75)	(48)	(56)
Cash earnings	2,271	2,063	10

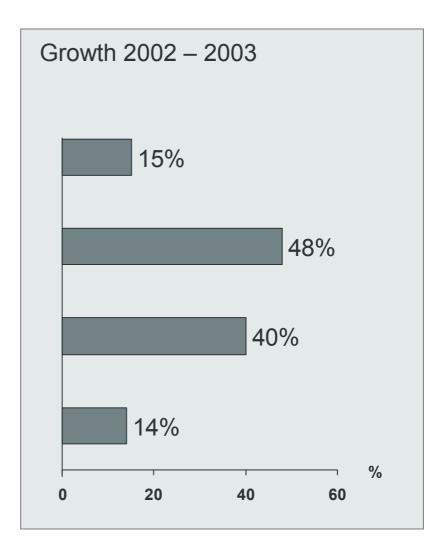
#### Cash earnings up 10%





#### All businesses contributing





<sup>&</sup>lt;sup>1</sup> Excluding significant items

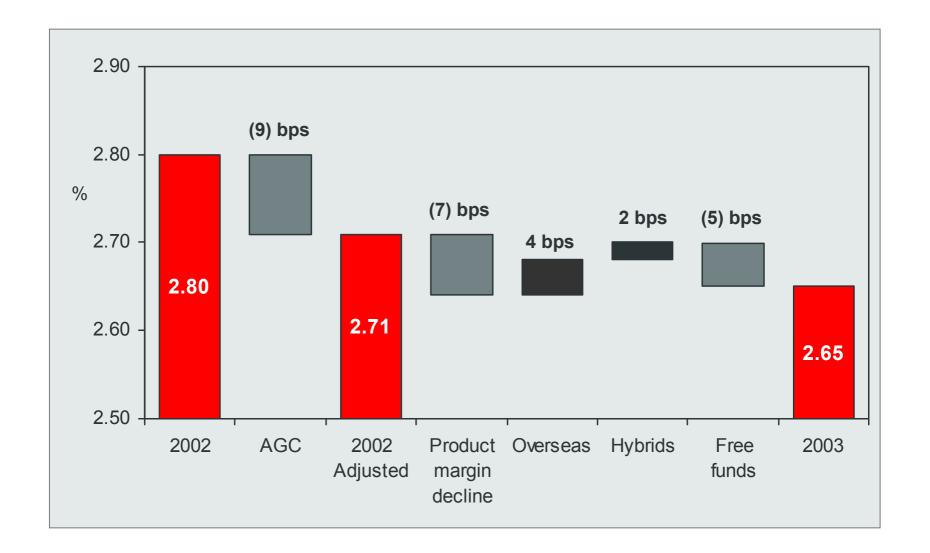
# Loan growth

				% Change
\$bn	2H03	1H03	2H02	Sep 02 - Sep 03
Business Unit				
Consumer	87	81	73	19
Housing <sup>1</sup>	80	73	66	20
Personal (loans & cards)	7	7	7	7
Business (excl. equip. finance)	27	25	25	11
Equipment finance re-build	5	4	2	120
Institutional Bank	22	22	22	3
New Zealand Banking	21	21	19	13
BT Financial Group	2	2	1	150
Group				
Net loans and acceptances	164	154	141	17
Risk weighted assets	143	138	129	11
Average interest earning assets	178	165	157	14

<sup>&</sup>lt;sup>1</sup> Securitised loans deducted from total

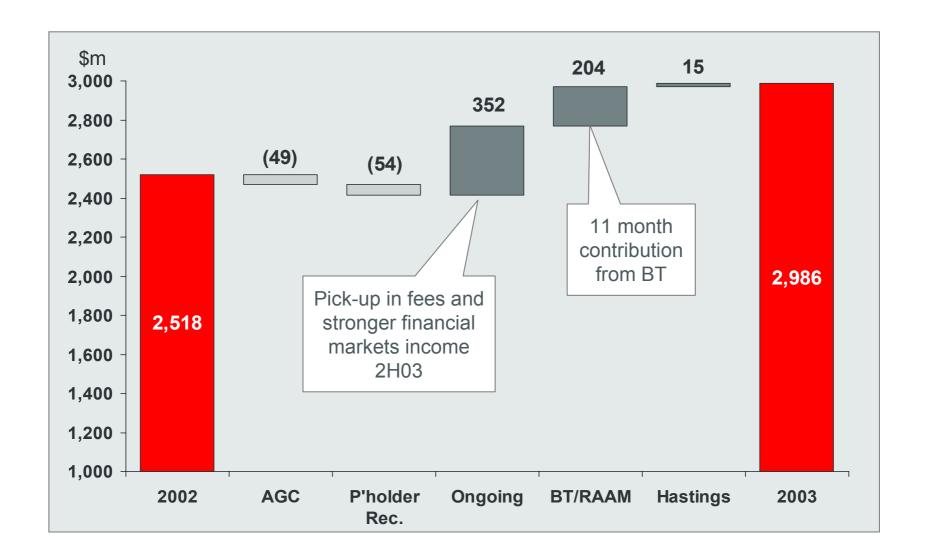


## Margin dynamics





#### Non-interest income analysis





#### Composition of expense growth

- 2003 expenses impacted by the change in Westpac's business mix. Adjusting for this change, expenses rose 4.7%
- Other specific expenses are items previously identified as having a significant impact on 2003 cost growth
- Adjusted expense growth includes the funding of:
  - Australian investments in CRM and additional staff (both permanent and casual)
  - Restoration of Institutional Bank incentives
  - New Zealand head office relocation and re-branding

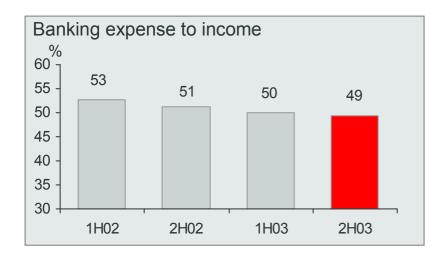
Composition of expenses (\$m)	
2003 Expenses	3,763
Less change in business composition	148¹
Adjusted expenses	3,615
Increase on 2002	4.7%

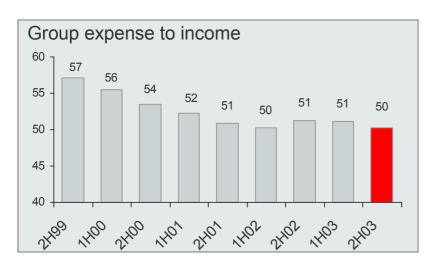
Other specific expense items (\$m)			
	Expected	Outcome	
NZD appreciation	22	42	
IAS19	68 77		
	90	119	
% impact on 2003 expenses	2.6%	3.5%	

Additional expenses associated with the change in business mix from the sale of AGC and the purchase of BT and RAAM



#### Expense outlook 2004





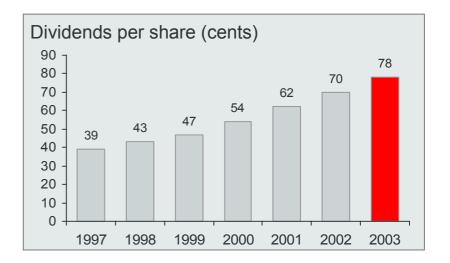
- Expense growth in 2004 expected to be lower than underlying expense growth for 2003 given:
  - No further pressure from NZD/AUD exchange rate
  - Decrease in temporary staff expected as project work eases
  - 2004 investment program likely to be less than 2003
  - Continued benefits from efficiency pipeline

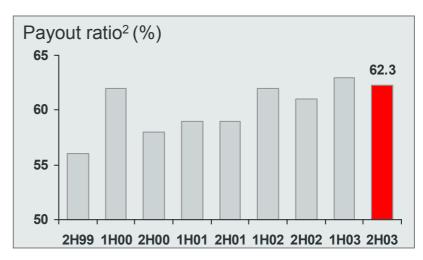
#### Cost efficiency pipeline

\$m	2004(f)	2005(f)	2006(f)
Outsourcing	8	17	17
Wealth integration	21	42	42
Lending processes	19	60	74
Head office relocation	-	-	12
Other efficiency initiatives	42	46	46
Cumulative total	90	165	191
Annual increment	90	75	26

#### Consistent dividend growth

- Dividend growing at or above earnings. In 2003:
  - Cash EPS up 9%
  - Dividends up 11%
- Medium term drivers of payout ratio:
  - Sustainable cash earnings growth
  - Organic capital requirements
- Franking capacity no longer a constraint – franking balance \$612m





<sup>2</sup> Based on underlying cash earnings



# A high quality result – getting the balance right

Outcome	Balance
EPS growth 9%	ROE maintained at 21%
Strong loan growth  120 basis point improvement in market share in Australia	<ul> <li>Margin decline in line with sector trend - down 7 bps</li> <li>Fee income stronger</li> <li>Asset quality further improved</li> </ul>
Expense to income ratio down 50 bps	<ul> <li>While enhancing investment spend</li> <li>Absorbing restructuring charges as a normal expense</li> </ul>
Maintained leading sustainability position	Achieving returns for all stakeholders



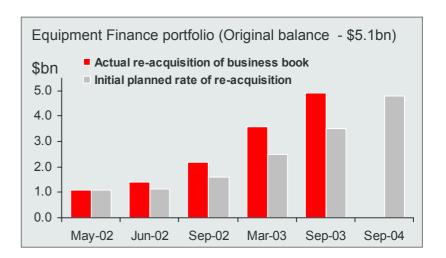
#### **Business and Consumer Banking**

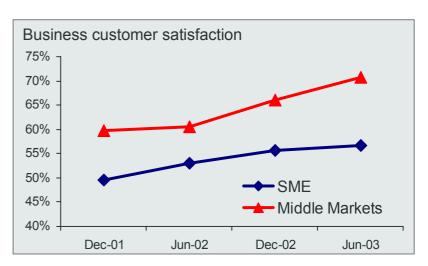
- Cash earnings up 15%
- Expense to income down 270bps
- Bad debt increase primarily due to dynamic provisioning for growth in the portfolio and some increases in actual losses on unsecured consumer lending
- Additional FTE to support business growth

\$m	2003	2002	% Change
Operating income	4,447	4,026	10
Operating exp	(2,365)	(2,250)	(5)
Core earnings	2,082	1,776	17
Bad debts	(322)	(272)	(18)
Operating profit	1,760	1,504	17
Tax & OEI	(524)	(432)	(21)
Cash earnings	1,236	1,072	15
Goodwill	(58)	(58)	-
Profit on operations	1,178	1,014	16
Expense to income	53.2%	55.9%	270 bps

#### Growth in business lending

- Business lending increased 11% over the year to September 03, excluding the reacquisition of the business finance portfolio
- Middle market lending has been the predominant source of growth with small and medium enterprises (SME) providing an increasing contribution
- Initiatives boosting growth included:
  - Industry specialisation 6 industry packages now in place and more planned
  - Rolling out CRM to business bankers
  - Selective increase in business bankers in branches
  - Number 1 in customer satisfaction compared to peers for past 3 years,
- Growth achieved while improving portfolio quality
- Equipment finance portfolio
  - Original reacquisition targets met one year ahead of schedule
  - Cash earnings from the re-build of the equipment finance portfolio 2003 \$49m
  - Not a contributor to risk weighted asset growth
  - Remarketing agreement expires May 2004





Source: TNS Business Finance Monitor



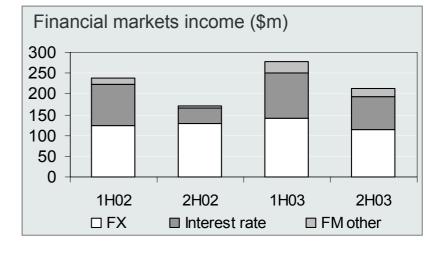
#### Insurance – a growing business

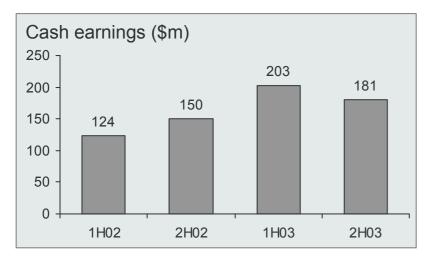
- Insurance operations have produced significantly improved earnings over the year
- Life insurance contributed \$66m in cash earnings in 2003
  - Strong growth in risk in-force premiums, up 24%
  - 18% increase in risk sales from both better customer cross sell and increased sales from direct channels
- General insurance focused on consumer insurances particularly home and contents insurance.
   2003 earnings boosted by:
  - Strong housing growth
  - Improved customer penetration
  - Good underwriting conditions
- Lenders mortgage insurance is an attractive business given synergies with home lending and low losses on mortgage loans. Strong rise in 2003 earnings due to:
  - Increase in housing activity
  - Higher capital held in captive insurer
  - Continued low levels of delinquencies

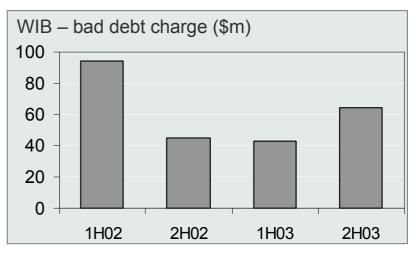
	2003 cash earnings \$m	% growth
Life insurance		
Australia	44	16
New Zealand	22	29
General insurance (Australia)	32	36
Lenders mortgage insurance (Australia)	14	32
Total	112	26

#### **Institutional Bank**

- Cash earnings up 40%
- Net interest income up 19%, driven by higher financial markets income and high margin structured finance deals
- Financial markets income up 29%
- Volatility in earnings a function of movements in financial markets and bad debts

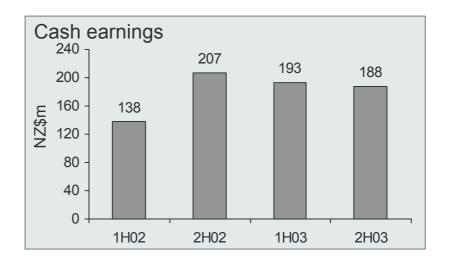


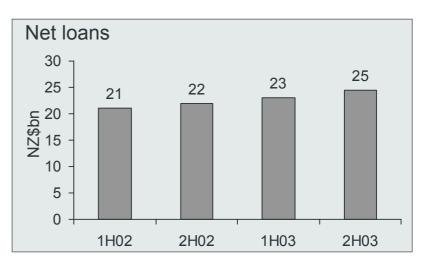




#### **New Zealand Banking**

- Cash earnings up 11%¹ (up 14% in A\$)
- Performance improvement program delivering:
  - Increased focus on Auckland market including relocation of head office
  - Boosting specialist sales force numbers and productivity
- Expenses higher due to re-branding and relocation costs
- Net loans up 14%¹





<sup>&</sup>lt;sup>1</sup> NZ dollars



#### NZ dollar impact

- Rolling 12-month focus timing main impact
- 2004 AUD/NZD hedge rate to be 1.11 compared to current market rate of 1.15
- Hedge gain/loss recognised in non-interest income
- Currency impact on cash earnings exceeds hedge impact as earnings of the institutional bank in New Zealand are not hedged

Impact on group financials (A\$)	Currency impact	Hedge impact
Operating revenue	+95m	(42m)
Operating expenses	+42m	
Cash earnings	+37m	(29m)
Loans and acceptances	+1bn	
Risk weighted assets (NZ Retail)	+0.7bn	



# **BT Financial Group**

Cash earnings \$m	2H03	1H03	2H02
Operating income	322	290	166
Operating expenses	(196)	(179)	(104)
Tax & outside equity interests	(22)	(25)	(12)
Cash earnings	104	86	50
Goodwill	(35)	(28)	(2)
Net profit after tax	69	58	48

Market share	New business			
Product	Market share	Rank	Market share	Rank
Retail	9.3%	5	Outflov	N
Corporate super	5.4%	8	12.5%	3
Wrap & master trust	10.5%	5	11.8%	2
Life and risk	6.3%	7	10.2%	4
Margin lending	15.3%	2	8.4%	NA

Sources: Retail - ASSIRT Sep 03, Wrap and Master Trust - ASSIRT Jun 03 Market share report, Corporate super - Dexx&r Jun 03 Market share report Life and risk - Dexx&r Mar 03 Margin lending - internal research and RBA

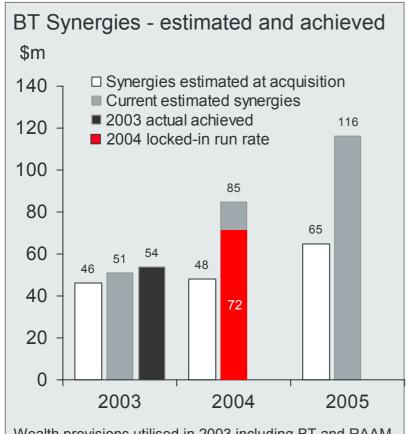


# Wealth position-represented across value chain

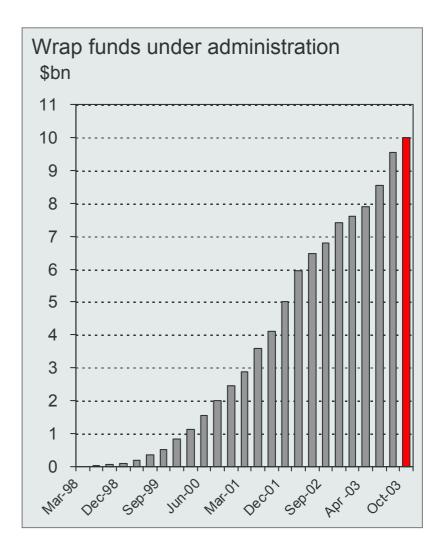
Distribution **Bundling Product** Investment **Back Office Customers Platform** & Advice **Manufacture** Management Access to 7.7m Westpac Leading wrap **Broad product** Manage funds Outsourced existing planners & and corporate where partners for range customers and advisers super platforms comparative funds admin Proven servicina through advantage Broad access to 37 financial capability Centralised External Use external back office independent groups using Financial Commenced financial servicing centre Wrap platform managers Advisor (EFA) restructuring of approx 4,500 advisors via elsewhere channels product range advisors Wrap and rated particularly products internationally Corporate super and Wrap BT partner series platforms now manager of in use by managers Westpac approach launched planners



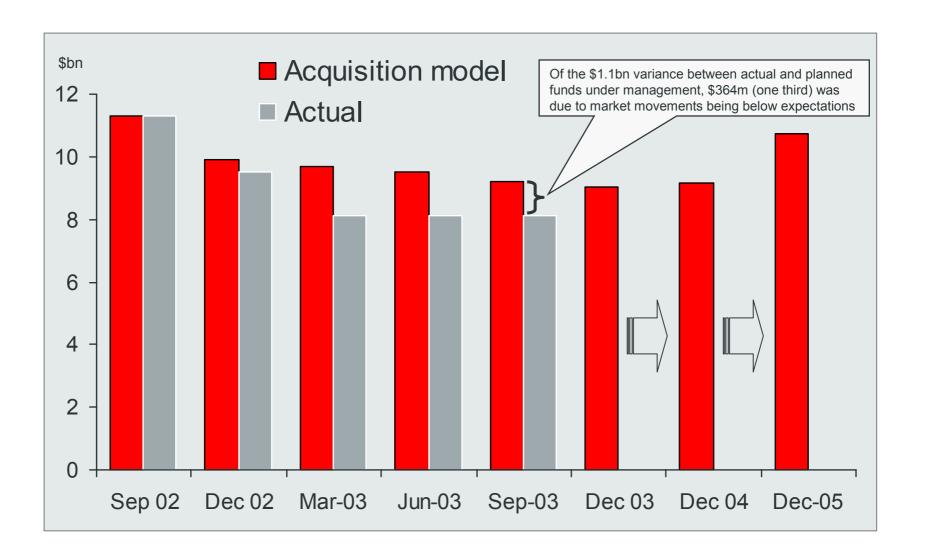
#### BT - outperforming on key metrics



Wealth provisions utilised in 2003 including BT and RAAM - \$108m. Closing provision balance \$66m. Of the closing balance, \$27m relates to the profit and loss provision and \$39m relates to the fair value adjustments

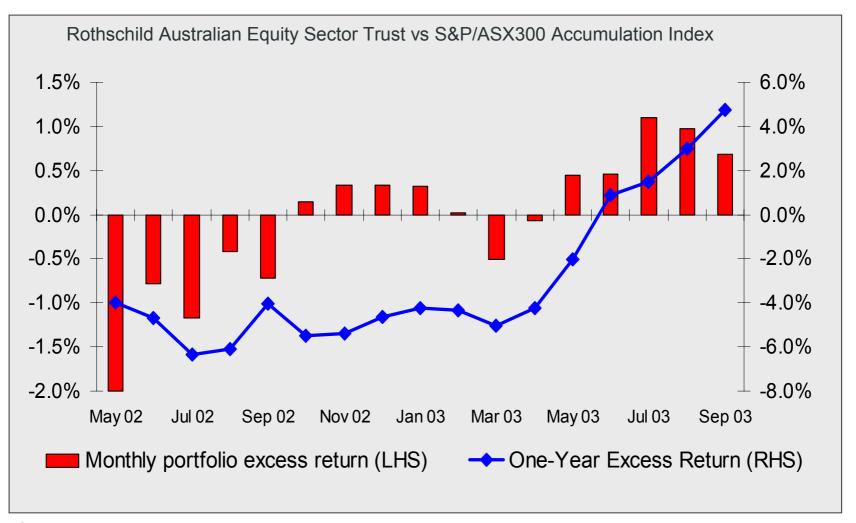


#### Net retail FUM against acquisition model - BT





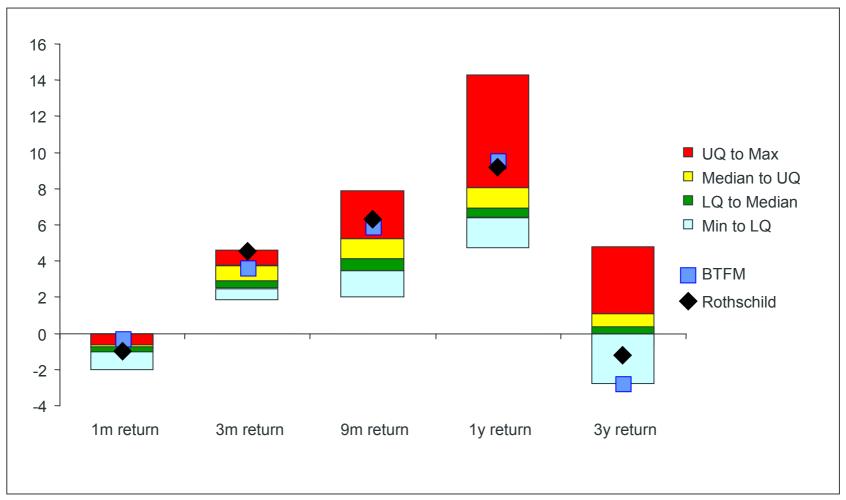
#### Performance turnaround: Australian equities



Source: BT



#### Performance turnaround: Balanced fund



Source: Intech Interim Survey – periods to 30 September



# Australian funds under management

	June 2003		
Asset class \$bn	Total	Retail	Retail %
Cash	8.3	5.1	61%
Australian Fixed Interest	6.3	3.5	55%
International Fixed Interest	2.6	1.1	43%
Property	3.0	1.9	62%
Australian Equities	9.9	8.0	81%
International Equities	7.9	5.4	69%
Other*	3.4	0.1	4%
TOTAL	41.4	25.2	61%

<sup>\*</sup>Includes FX, currency & asset allocation

Source: ASSIRT

#### Delivering on our strategy

#### Vision



#### Strategy



#### How?



#### **Outcomes**

"To be a great Australian and NZ Company"

- A great place to work
- A superior customer experience
- 1st quartile shareholder returns
- A good corporate citizen

Customer Focus

# Differentiator: Superior Execution

Our high performance culture

- Quality people
- Effective people & performance management processes
- Values

#### Medium term Objectives

- Best practice employee commitment
- Service leadership in our industry
- Top quartile shareholder returns
- Leader in corporate responsibility

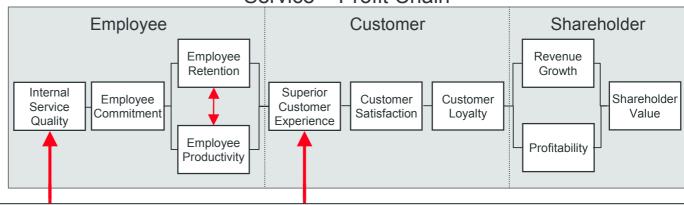
#### Service – Profit Chain

#### Mission

"To be at the forefront for service in our industry by September 2005"

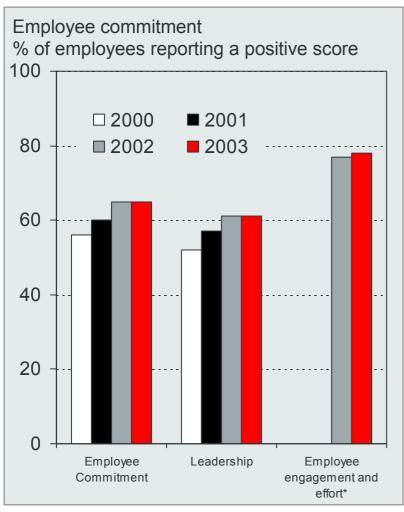
#### Values

Teamwork
Integrity
Performance

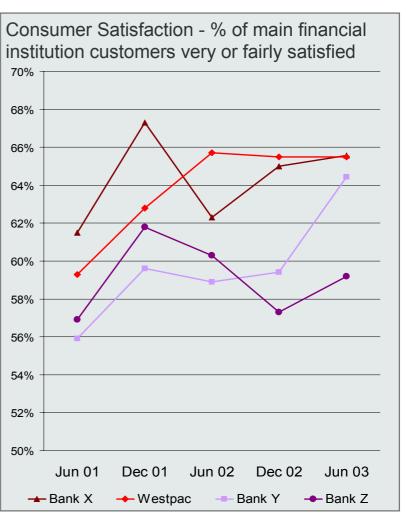


'Ask Once'

# Improving employee commitment leading to improved customer satisfaction



<sup>\*</sup> New measure introduced in 2002



Source: Consumer - Roy Morgan Research. Have deposit account with bank and regard it as main financial institution.



#### Reputation/sustainability – enhancing returns

Sustainability - supporting the value chain





Number 1 In the global banking sector in Dow Jones Sustainability Index 2003/04 - for the second year in a row.



Australia - Number 1 company overall – RepuTex Social Responsibility Ratings 2003. Only company to receive a AAA rating.

# Execution – delivering on our commitments

	Commitment	Status
Group	Cash EPS guidance 7% to 9% - October 2002	Delivered 9.3%
	Disciplined acquisition approach	Withdrew from NBNZ sale
ВТ	Deliver on budgeted synergies	Synergies upgraded and delivered
	Enhance investment performance	Performance ahead of benchmark
	Grow Wrap and corporate super	Growth momentum maintained
ВСВ	Deliver transformation program	\$50m in ongoing cost savings
	Reacquire AGC portfolio	Virtually all of the portfolio reacquired – one year ahead of schedule
NZ	Deliver on transformation program	New brand, lending up 14%, customer satisfaction higher
WIB	Restore Institutional Bank's performance	Financial markets income up 29%



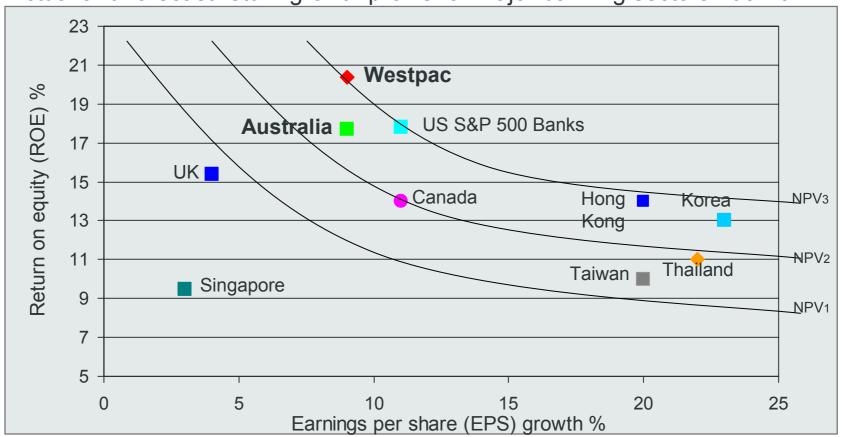
#### Improved market share

- Westpac has consistently increased market share of financial system credit over the last 3 years:
  - 2001 40 basis point increase
  - 2002 40 basis point increase
  - 2003 120 basis point increase

Australian market share – RBA financial system aggregates	Sep 03 %	Sep 02 %	Change (bps)
Credit			
Housing	17.9	18.1	(20)
Other personal	12.4	10.9	150
Other (mainly business)	12.3	10.4	190
Total credit	15.0	13.8	120
Retail deposits	13.9	13.2	70

# Core markets offer a favourable growth-return mix

Actual and forecast return/growth profile for major banking sectors 2002-04



Source: Deutsche Bank and CSFB actuals and estimates

ROE and EPS growth represent 2 or 3 year average of actuals reported in prior year and forecasts for the 2003 & 2004 years for the major banks in each economy. Canada & Asian estimates have been normalised for large swings in EPS.



## Acquisition guidelines

- No particular requirement to acquire customers
  - Customer franchise enhanced in Australia and New Zealand with three regional bank acquisitions 1995 – 1998
- Filled major strategic gaps
  - Wealth management capability enhanced with three acquisitions in 2002
- Subject to acquisition disciplines, some opportunities remain in core markets with not all assets in the hands of their natural owners
- Disciplined approach
  - Aligned with strategic direction
  - Strict valuation criteria
  - Not unduly diverting

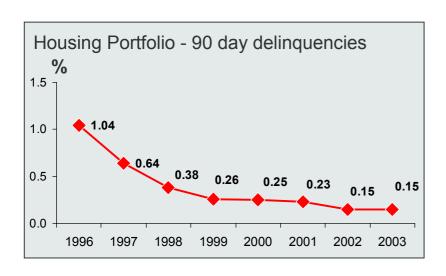


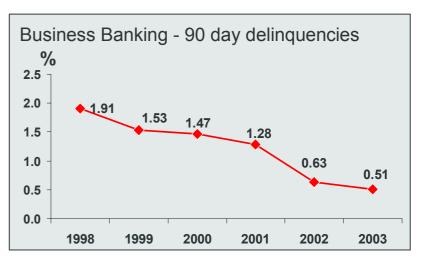
# An experienced executive team

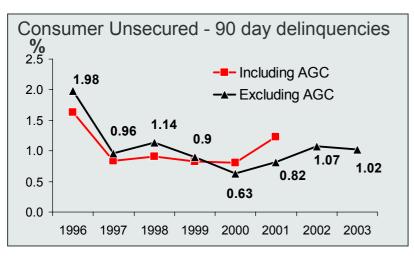
Name	Title	Date joined Group Executive	Biography
David Morgan	Chief Executive Officer	Nov 1992	Joined 1990, CEO since 1999. Headed all major business units in Westpac prior to CEO appointment in March 1999. Extensive prior experience in financial sector including in the IMF and the Australian Federal Treasury
Ilana Atlas	Group Executive People and Performance	Nov 2002	Joined Westpac 2000, as Group Secretary and General Counsel. Previously Partner of a Major Law firm, Mallesons Stephen Jaques. In current role since 2002
Philip Chronican	Chief Financial Officer	Jan 2001	Joined Westpac 1982, Appointed CFO in Feb 2001. Previously Deputy CFO and has held CFO roles in both retail and institutional banking
David Clarke	Chief Executive Officer BT Financial Group	Jul 2000	Joined Westpac 2000, and appointed to current role September 2000. Prior to that headed the Australian Business & Consumer Bank. Before joining Westpac was an Executive Director of Lend Lease and CEO of MLC Ltd
Philip Coffey	Group Executive Westpac Institutional Bank	May 2002	Joined Westpac 1996, in current role since 2002. Previously with AIDC, Citicorp Global Asset Management and Citigroup
Michael Coomer	Group Executive Business & Technology Solutions & Services	Jan 2002	Joined Westpac to current role in January 2002. Michael has 30 years experience in Information Technology covering a broad range of industries
Mike Pratt	Group Executive Business and Consumer Banking	Apr 2002	Joined Westpac in April 2002 as Group Executive New Zealand & Pacific Banking. Appointed to current role in August 2002. Extensive experience in retail banking including CEO Australian Financial Services for National Australia Bank and CEO Bank of New Zealand
Ann Sherry	Group Executive New Zealand & Pacific Banking	Mar 2000	Joined Westpac in 1994, in current role since October 2002. Ann has headed People and Performance for the Group and was CEO Bank of Melbourne following the Merger in 1997

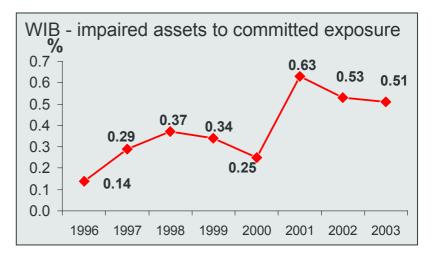


#### Forward credit indicators in good shape

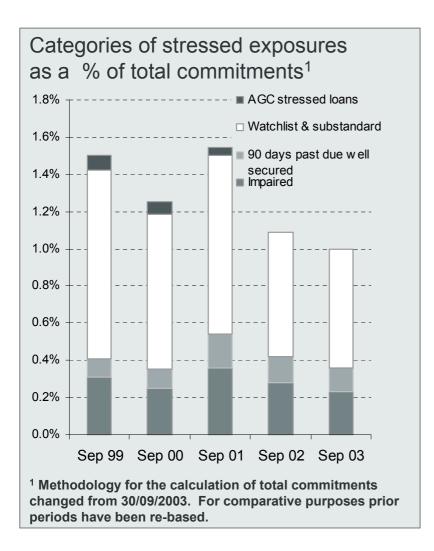


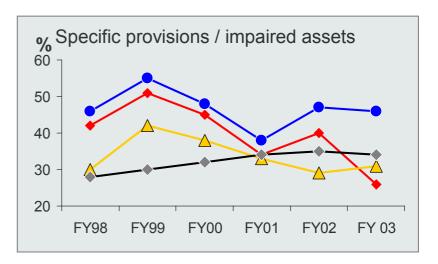


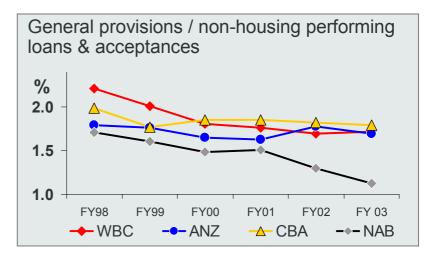




#### Stressed exposures continue to decline

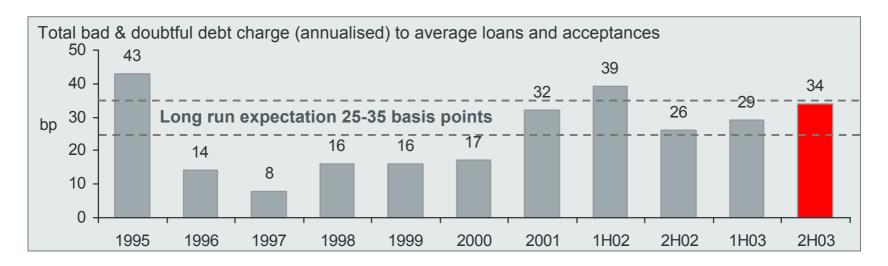






## Bad debt analysis

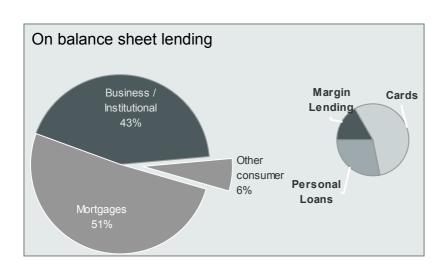
\$m	2H03	1H03	2H02	1H02
Write-offs	(133)	(142)	(171)	(208)
Net transfer to/from specific provisions	(70)	17	(70)	(102)
Recoveries of debts previously W/O	27	47	35	49
Bad debt charge-off	(176)	(78)	(206)	(261)
Increase in general provision	(95)	(136)	16 <sup>1</sup>	(10)
Net bad debt expense	(271)	(214)	(190)	(271)
General provision	1,394	1,309	1,162	1,301
General provision to non-housing loans & acceptances	1.7%	1.7%	1.7%	1.8%

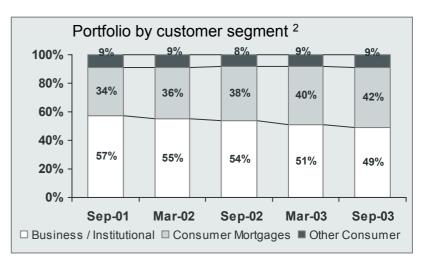


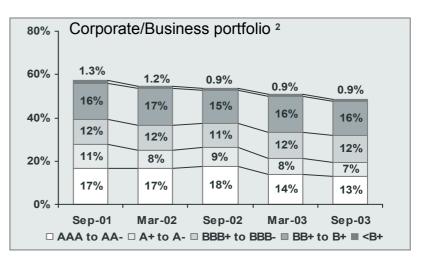


#### Composition of portfolio

- Mortgages represent 42% of total commitments and 51% of funded lending
- 64% business / corporate portfolio exceeding investment grade
- Other consumer includes credit cards, personal lending and margin lending







 $^{2}\ \%$  of Total Exposure - 30 September 2003



## Total exposure by region<sup>1</sup>

 Exposures outside core markets represent less than 5% of total committed exposures – sub investment grade represent less than 0.5% of total exposures

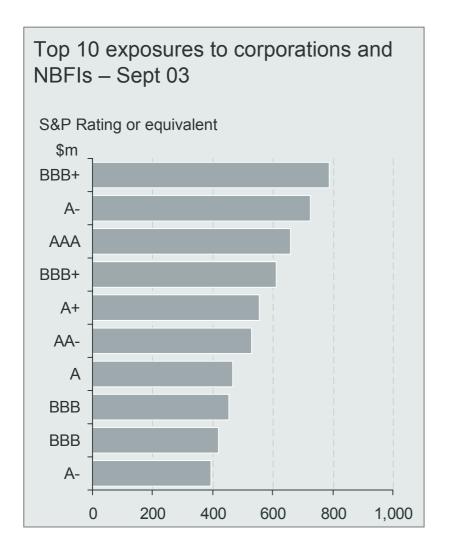
\$m	Australia	NZ / Pacific	Americas	Europe	Asia ex Japan	Japan	Group
AAA to AA-	26,727	6,232	515	445	91	140	34,150
A+ to A-	13,350	1,989	1,643	1,178	0	0	18,160
BBB+ to BBB-	23,560	5,695	855	2,042	31	0	32,181
BB+ to B+	36,893	6,802	45	456	27	45	44,267
<b+< th=""><th>1,244</th><th>555</th><th>221</th><th>239</th><th>26</th><th>0</th><th>2,284</th></b+<>	1,244	555	221	239	26	0	2,284
Secured <sup>2</sup> consumer	98,806	16,473	0	0	0	0	115,279
Unsecured <sup>2</sup> consumer	17,005	2,865	0	0	0	0	19,870
	217,584	40,610	3,278	4,359	175	185	266,191

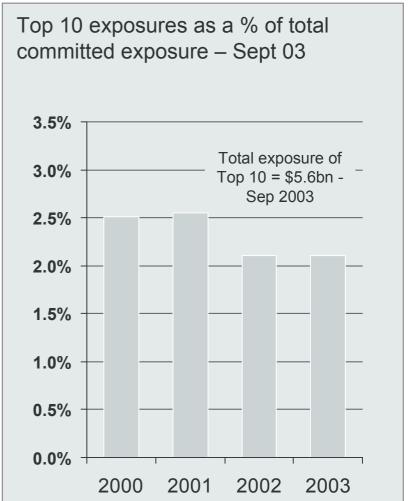
<sup>1.</sup> Total committed exposures by booking office at 30 September 2003

<sup>2.</sup> Changes in the calculation of total committed exposures has seen an increase in reported consumer commitments. Actual drawn amounts for secured consumer in Australia \$83,157 and in NZ/Pacific \$14,018. Drawn amounts for unsecured consumer in Australia \$6,908 and in NZ/Pacific \$948



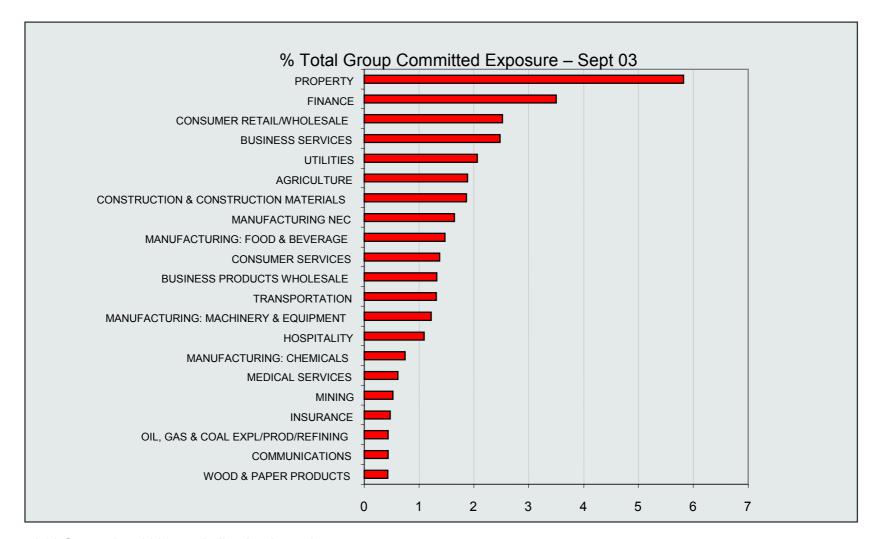
#### Reduced single name exposures







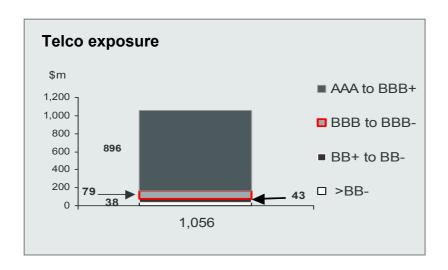
## Industry concentrations

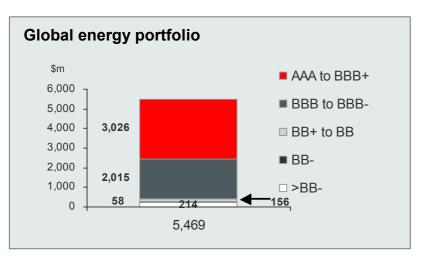


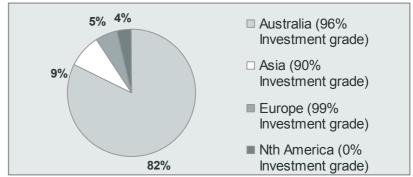
<sup>&</sup>lt;sup>1</sup> 30 September 2003, excluding banks and governments

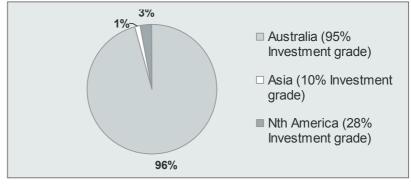


## Key portfolio exposures including telco/energy









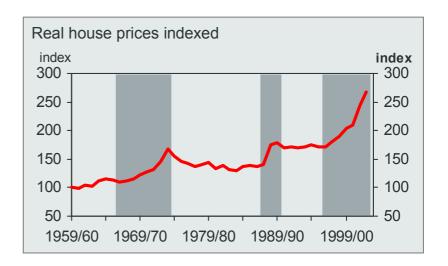
	Telco	Energy	Total non- investment grade*
WBC	1.1	5.5	0.5
NAB	2.8	11.4	2.9
ANZ	3.8	8.0	2.9
СВА	1.0	3.9	1.3

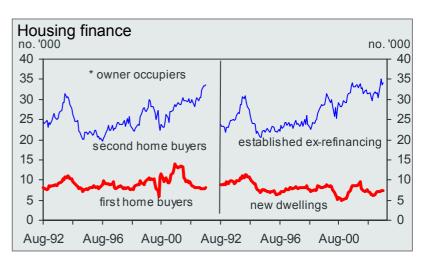
<sup>\*</sup>Source: Most recently available company reports



## Housing market – state of play

- Housing prices have risen
   76% over last 5 years
- Credit growth similarly strong, averaging 16% over last 5 years
- Recent growth driven by:
  - Second and subsequent home buyers
  - Spending on existing dwellings

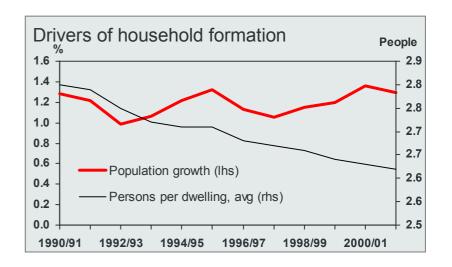


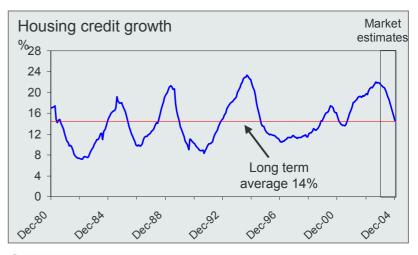




#### Drivers of housing credit growth

- Housing credit growth will, on average, continue to grow ahead of nominal GDP, supported by:
  - Continuing positive population growth
  - Decrease in average household size
  - A higher proportion of earnings is devoted to dwelling investment as standards of living increase
- Growth expected to ease in year ahead



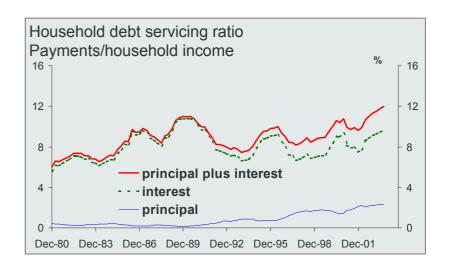


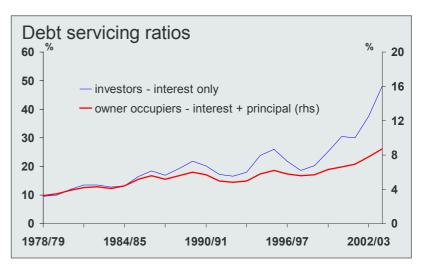
Source: APRA



## Housing market – affordability and debt servicing

- Housing has become less affordable as house prices have risen
- Average repayment burden up 15% on March '02 but still at acceptable levels
- Debt servicing for investors has risen more sharply than for owner occupiers

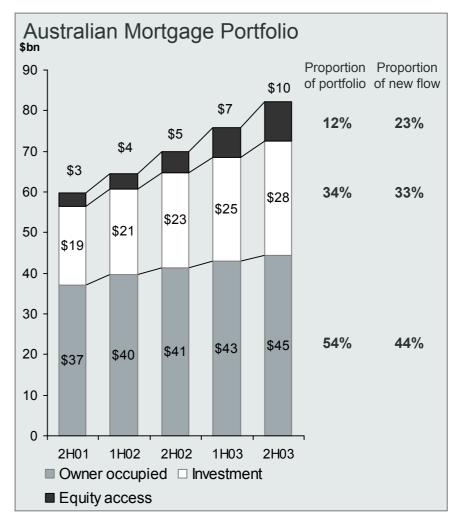






#### Mortgage portfolio characteristics

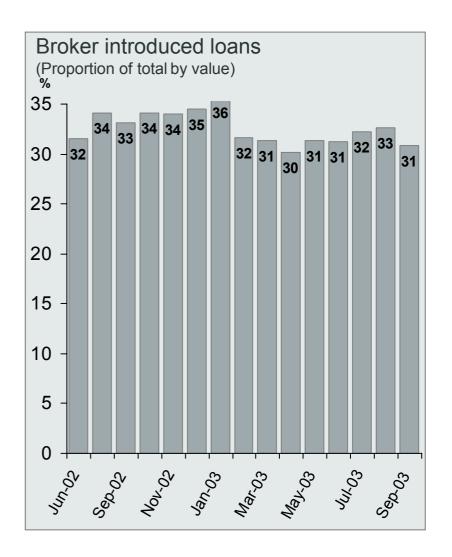
- Market share of housing eased marginally on strong volumes
  - Owner occupied up 10%
  - Investment up 22%
- Funding for alterations and additions has resulted in equity access loans growing 82% from a low base
- Average LVR of new loans 63% up from 61% in 1999
- Average LVR for mortgage insured loans 88%
- 77% of loans from customers with an existing active relationship





#### Mortgages - broker introduced loans

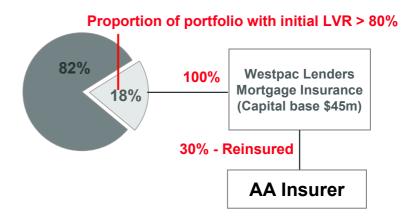
- 23% of outstanding mortgage portfolio is broker originated
- Brokers introduced 31% of new loans in 2003
- Average size of loan is up to 15% higher than branch originated loan
- Same underwriting standards applied to all applications, and more rigorous validation process
- Broker introduced loans have lower churn and longer average life than bank originated



#### Housing portfolio quality

- Total bad debts less than 3 basis points
- Delinquencies at low levels
- 100% mortgage insurance where loan to value (LVR) ratio > 80% - refer next slide for exceptions
- Investment lending for CBD property stable at 2% of housing portfolio
  - strict criteria applied
  - average LVR 59%
- Revised mortgage insurance arrangements for new business in place

Mortgage insurance structure

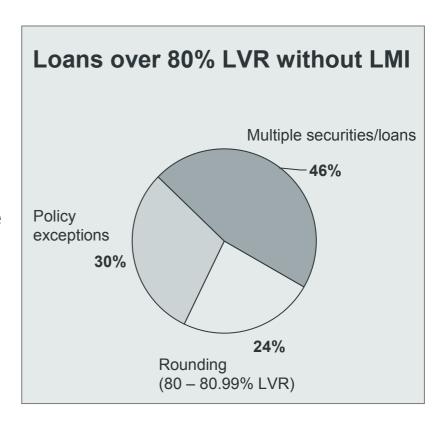


Lending for CBD property \$bn		
Sydney	1.0	
Melbourne	0.4	
Brisbane	0.3	
Other	0.1	
Total	1.8	



## Mortgage insurance – APRA study ('Panama')

- Approximately 18% of all mortgages had an LVR >80% at the time the loan was initiated.
- Less than 5%¹ of mortgage outstandings or approx. \$3.4bn, do not have lenders mortgage insurance (LMI) as they fall into the following categories:
  - Loans that do not require LMI due to the customer holding multiple securities and/or loans
  - Rounding where the LVR falls between 80% and 80.99%
  - Policy exceptions including short-term/bridging loans and some employees.



<sup>&</sup>lt;sup>1</sup> LVR calculation based upon current exposures.



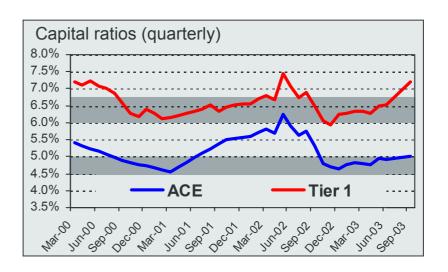
#### Housing portfolio quality

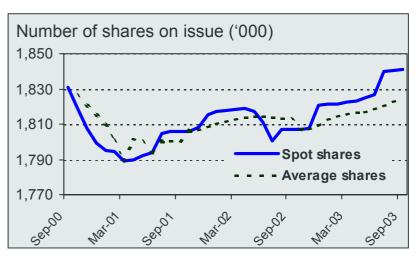
- APRA stress testing confirmed overall industry strength
- Westpac's updated stress testing provides further validation
- Increase in maximum losses previously estimated (10 basis points at March 2003) due to a lower base in key model variables - interest rates and unemployment rate
- Capacity to absorb interest rate rises strong with 73% of amortising borrowers repaying in excess of required minimum

Westpac 2003 stress testing results	Base case	Scenario A	Scenario B
Interest rates - % pa	6.6	8.6	10.6
Individual effect \$m	0.0	2.8	7.1
Housing prices fall - %	0	10	20
Individual effect \$m	0.0	7.5	25.5
Unemployment rate - %	6.1	7.1	8.1
Individual effect \$m	0.0	1.4	3.9
Combined effect \$m	0.0	19.1	113.0
Combined effect - bps	0.0	2.4	14.3

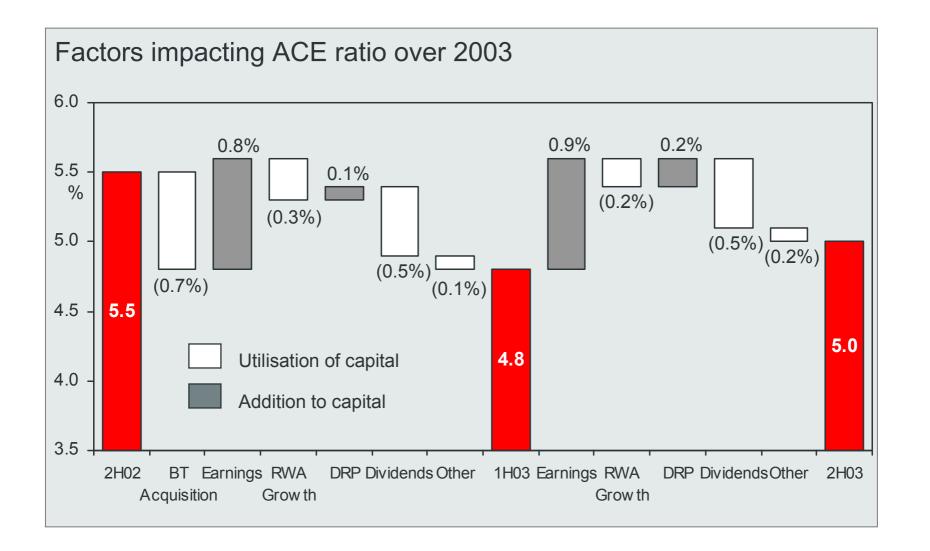
## New target capital ranges – ACE & Tier 1

- New target ranges:
  - **—**Tier 1 6.00 6.75%
  - -ACE 4.50 5.00%
- Maintain AA rating
- Tier 1 further strengthened via hybrids:
  - -FIRsTS Dec 2002
  - -TPS August 2003
- Average share count expected to rise in 2004





#### Capital generation





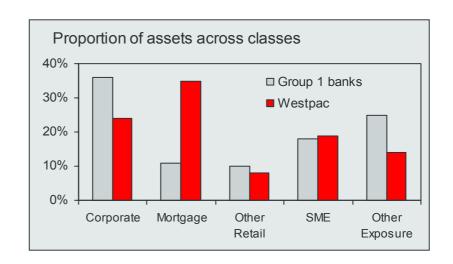
#### Basel II highlights the low risk of the balance sheet

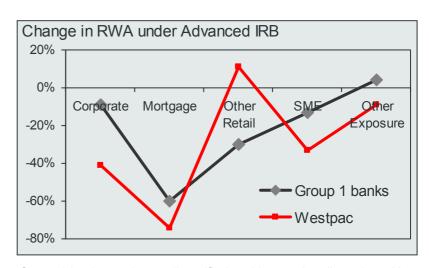
 Westpac has more of its balance sheet in assets with a higher average reduction in risk weight than the average Group 1 banks



Across asset classes,
Westpac has a lower
average risk weight
(except for other retail)
than Group 1 banks
leading to a larger
reduction in risk assets







Group 1 banks are large, diversified and internationally active with Tier 1 capital in excess of Euro 3bn



#### Earnings guidance

- Medium term earnings drivers, revised at July 2003 market update unchanged
- No additional earnings guidance or EPS forecast to be provided for 2004 or beyond
- Westpac believes it is generally unwise to focus management on narrow range of outcomes in the short term
- The regulatory environment does not support specific guidance:
  - UK LSE listing rules
  - US Reg G and prospectus liability
- 2003 guidance was issued to maintain an informed market given the uncertainty generated by:
  - Acquisition of BT and RAAM and the sale of AGC
  - Significant items and accounting changes



#### Sources of future growth

Australia, New Zealand and the near Pacific are highly attractive markets and will remain Westpac's primary focus given:

- Economic growth expected to exceed OECD average
- Superior growth/return profile relative to risk than other developed and emerging markets
- Sustainable competitive advantage

Sources of future growth will emanate from three strategic themes

Strategic theme	Explanation	Examples
Core value	Optimising returns from	Profit pool analysis
maximisation	current franchise	Extension of cost efficiency pipeline
		Superior employee skill/commitment
Business transformation	Introducing enhanced systems to deliver more	Transformation programs complete in Australia and New Zealand
	effective growth from current franchise	CRM platform in pilot
	Handinse	Further development of structured investments
Extending	Natural extension of current	Strategic alliances - Virgin credit card
business reach	capabilities	Leading technology - Development of Wrap platform
		Superior customer franchise - Wealth distribution
		Untapped opportunities - Migrant flows into core markets

#### Medium term drivers – not 2004 earnings guidance

As set out in July 2003 - Assuming stable macro-economic environment, medium term drivers of earnings would lead to following outcomes in most scenarios

	Likely Ranges (%)
Interest income	5-8
Non-interest income	5-9
Operating revenue	5-8
Expenses	2-4
Bad debts	25-35 bps
Tax rate <sup>1</sup>	23-25
Post-tax cash earnings	6-10

Surplus capital generation can leverage cash earnings up by 1 - 3% in cash EPS terms

Updated for removal of interest gross-up



#### Operating environment

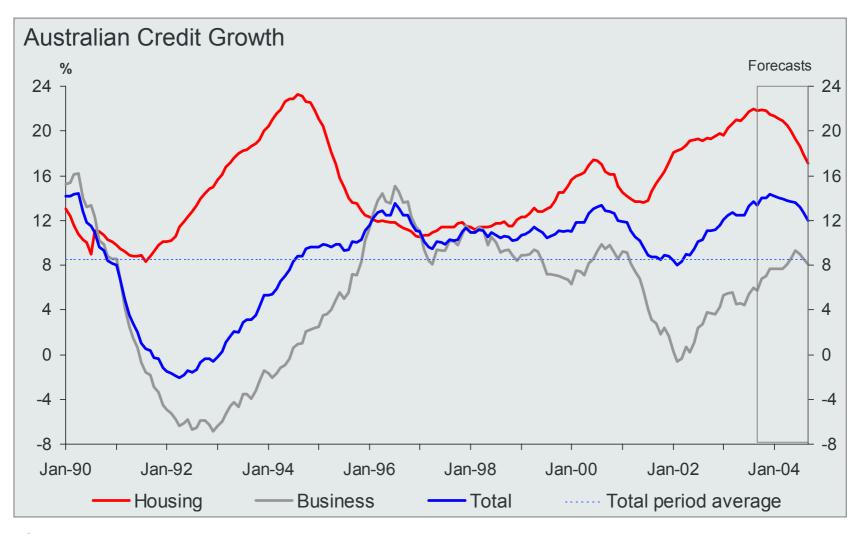
- Australia and New Zealand economic fundamentals sound due to:
  - Solid domestic demand
  - Buoyant housing
  - Strong business sentiment
- In year ahead, activity will be boosted by an export recovery driven by the rural sector and a stronger global economy
- Short term interest rates have begun to rise with further modest increases expected
- Credit growth expected to ease:
  - Housing credit growth expected to moderate from historic highs, falling to long-term average of 14% by Dec 04
  - Business credit growth to return to more normal levels as economic activity recovers

#### Key economic indicators

Year to Sept	2003 %	2004 %
World		
GDP	3.2	4.0
Australia		
GDP	2.5	4.2
Unemployment	6.0	5.9
Credit growth		
Housing	22	17
Other mainly business	7	8
Total credit	14	12



## Credit growth



Source: RBA



#### Where are the risks?

#### Risk

- Blow-out in bad debts
- Greater than expected funds outflows
- Irrational competition
- Higher than planned impact from credit card and EFTPOS/debit cards reforms
- Re-regulation
- New wave of corporate collapses
- Global economic recession

# Probability of occurrence

Low

Low

Medium/Low

Medium

Low

Low

Medium/Low

#### Regulatory changes / impact of interchange

- Credit card reform
  - Reforms released by Reserve Bank of Australia August 02
  - Affects interchange fees, ends restrictions on cost recovery by merchants and removes restrictions on new entrants
  - Interchange reforms applied from October 03
  - Major banks have agreed to pass-on the full benefit of the reduction to merchants
- EFTPOS/debit card reform
  - RBA currently reviewing submissions
  - Westpac expected to be a net beneficiary
- Expected earnings impact
  - Full year impact approximately \$25 \$40m<sup>1</sup> p.a (post tax) from 2004

<sup>&</sup>lt;sup>1</sup> The card schemes are still coordinating the specific cost calculations for all banks

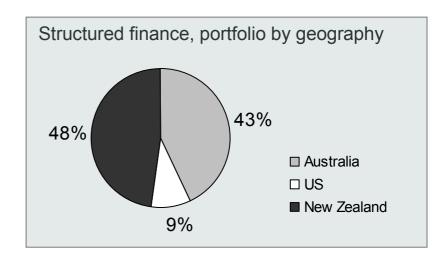


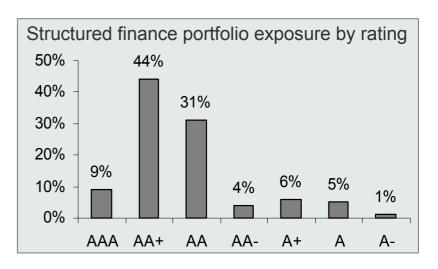
#### Outlook

- All businesses are in excellent shape
- Entering the 2004 year with good earnings momentum
- Operating environment expected to be tougher but still accommodating
- Medium term earnings drivers previously provided
- Outlook for 2004 remains positive

#### Structured finance business

- Westpac conducts certain structured finance transactions to meet the needs of customers operating in our core markets.
- Key characteristics of the portfolio:
  - Total portfolio size approx \$8bn
  - Most transactions booked for 5 years with unilateral rights to break afforded to each party.
  - Early termination can be triggered with short notice (usually 5-30 days) providing additional flexibility
  - Strong Australasian focus with 75% of exposures domiciled in Australia or New Zealand
  - High credit quality with 80% of exposures rated AA or above
- Balanced spread of deal type across jurisdictions including:
  - Film financing
  - Infrastructure bonds
  - Offshore carry forward losses
- Tax rulings and/or strong legal opinions on transactions adopted to control tax, legal and regulatory issues
- Business profitable over a number of years although composition of earnings changes through time





#### Tax breakdown

\$m	2003	20021
Tax expense	728	471
Tax expense as a % NPBT	24.9%	17.7%
Adjustments		
Policy holder tax recoveries	(7)	46
Normalised tax expense	721	517
Normalised tax rate	24.7%	19.4%
Effective tax rate inc gross up	31.7%	21.7%
Effective tax rate inc gross up and excl significant items	31.7%	29.0%

<sup>1 –</sup> September 2002 tax expense has been restated for comparative purposes, removing the tax equivalent gross up. The tax equivalent gross up represents the economic benefit the Group derives from entering into various structured financing transactions that generate income subject to either a reduced or zero rate of income tax.



#### Investor relations contacts

#### Westpac's Investor Relations Team

Andrew Bowden 61 2 9226 4008

andrewbowden@westpac.com.au

Hugh Devine 61 2 9226 1047

hdevine@westpac.com.au

Suzanne Evans 61 2 9226 3143

suzanneevans@westpac.com.au

Address

Level 25

60 Martin Place

Sydney NSW 2000

Australia

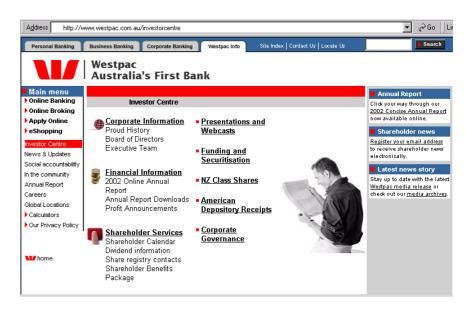
Fax 61 2 9226 1539

For further information on Westpac including:

- Annual reports
- Financial result announcements
- Presentations and webcasts
- Corporate history
- Key policies

Please visit our dedicated investor website

www.westpac.com.au/investorcentre



#### Disclaimer

The material contained in this presentation is intended to be general background information on Westpac Banking Corporation and its activities.

The information is supplied in summary form and is therefore not necessarily complete. Also, it is not intended that it be relied upon as advice to investors or potential investors, who should consider seeking independent professional advice depending upon their specific investment objectives, financial situation or particular needs.